



Strong Puuya, Strong, Culture, Strong Future

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

2021/2022

Annual Report

For the period 1 July 2021 to 30 June 2022

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PREFACE

Welcome to Lockhart River Aboriginal Shire Council Annual Report 2021/22

Lockhart River Aboriginal Shire Council wishes to acknowledge Elders past and present, elected members, employees, contractors, community members and our local, State and Federal Government stakeholders for their contributions to Council operations in 2021/22.

We're fortunate enough to live in one of the most beautiful parts of Australia and we are working hard to keep it that way, to keep our people safe, healthy and happy. We share with you our Annual Report and thank you for taking your time to read the report.

About this Annual Report

The 2021/22 annual report covers the associated compliance elements and provides a strategic overview of council operations during the financial year. Under legislation, Council is required to prepare an annual report each financial year for the shire with reference to the progress of the Council's, community, corporate and operational plans. The report's aim is to offer council's constituents a transparent insight into the activities and achievements of Council during the 2021/22 financial year.

The formulation of the Lockhart River Aboriginal Shire Council Annual Report 2021/22 is prepared in accordance with the Local Government Act 2009 (sections 104 & 201) and Local Government Regulations 2012 (sections 181 – 190, 199, 273).

Timing

Section 182 of the Local Government Regulation 2012 require the Council to prepare and adopt its annual report within one month after its financial statements are signed by the Auditor-General. The audited financial statements for the 2021/22 financial year were signed by the Auditor General on 31 October 2022. The 2021/22 Annual Report will be available for reading by 12 November 2022. Hard copies will be available from Council's admin offices in Lockhart River and Cairns. This annual report will also be uploaded to the Council website by 30 November 2022.

The primary objective of this document is to articulate Council's vision and goals, its achievements and performance results for the past year, and its challenges, opportunities and plans for the future.

All care has been taken to ensure all content is complete and accurate. However, Council does not guarantee it is without error.

Acknowledgement

Lockhart River Aboriginal Shire Council would like to thank and acknowledge all the people whose photos and art works have been used in this report.

Feedback

Council welcomes your feedback. Please forward your comments in writing by posting or emailing.

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Council's website contains more information about the organisation's activities, policies and plans for the future. Visit www.lockhart.qld.gov.au

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A Message from the Mayor

Wayne Butcher



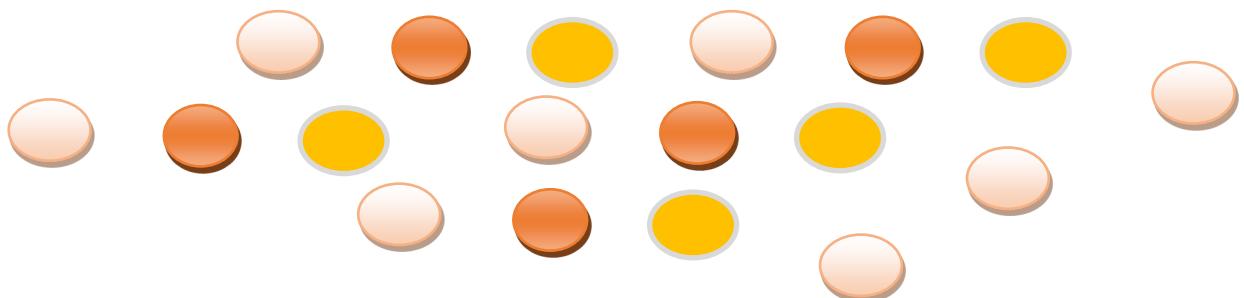
Firstly, welcome to the 2021/22 Annual Report. I would like to acknowledge Councillors, Chief Executive Officers, David Clarke, the Executive Team and Council staff for another year we all should be very proud of presenting this report to the Lockhart River Community, another year of achievements by Council across the whole of the Shire. Councillors have been busy trying to manage their roles as Councillors as well as deal with their own businesses and I reached an honourable 10 year milestone with Council this year.

Looking back

Reflecting on when I started in 1989, as a 18 year old with Council, you had to be multiskilled and I was, working in several roles from being a post office boy to unloading planes, before becoming the first CEO for the Lockhart River Aboriginal Shire Council. Since 2012 I have been encouraged to run for the position of Mayor and here I am, today, looking back at my role as Mayor and my achievements to date.

Moving forward

The council stands by and are very proud of the work we have done throughout the year. Two large investment areas of include: restructuring the organisation and lobbying the government on the importance of long term housing investment strategy into remote Indigenous communities.



Other major projects underway, including: The cultural precinct, finishing off the housing and building a new subdivision, keep building local businesses, finishing off the football oval and then the social club refurbishment. I am lobbying with Telstra to upgrade the Wi-Fi network from 3G service, as well as encouraging further investment into national housing in Indigenous, rural, remote and wider communities.

A year of Covid-19 pandemic updates

Our high community vaccination rates helped to prevent people becoming proper sick with the virus. I still continue to reinforce the need to encourage the booster shots and the need to keep our elderly and most vulnerable away from the threat of sickness. Our community must stay alert to any cases in relation to Covid-19 and also the impact of the flu during flu season. Council did not undertake any significant actions during the current year in response to the COVID-19 pandemic except for limited support to Council employees caught up in lockdowns.

You – Me working together

My time as Mayor has given me the opportunity to see value and importance of capacity building in our youth within the Lockhart River community. It is simple to keep track of, we must build our people up, and then the community will follow. The strategy adopted is likened to crawl, walk, run.

I endorse this Annual Report and I encourage you to read about our activities in more detail.



Chief Executive Officer's report

David Clarke



The story of the 2021/2022 financial year was one of further growth for our Council and a record civil program delivered. Thirty-eight people were involved in the roadworks between our road gang and our contractor community. A new sewerage management system has been installed, our sewerage ponds renovated, a new water pipeline to the beach, our Cultural Precinct has been well progressed at the beach, our Footy field and Social club have been delivered, our airport cabins expansion is on track to expand our tourism offer, airport fencing is being installed and more in our community, and preparation proceeds for our new housing subdivision. Council's policy of "Investing in our people" continues to pay off with traffic control, plant tickets, administration, dogman tickets, security licenses, safe food handling, and responsible service of alcohol all delivered.

Our hard working community development team continue to provide high quality services to our people right across the age brackets. Thanks for your work.

Although it has been a challenging year, Council remains in a sound financial position. The year featured controlled and strategic capital investments that provide downstream employment and business opportunities for our township. Investment in concreting plant and our bitumen truck will minimise the need for outside contractors and open the door to future small business opportunities. This period saw our first home grown building contractor, AW Bowie Carpentry, join the delivery team and we look forward to seeing more of our people come forward with business ideas.

I want to thank everyone for their work throughout the year but I want to pay a special tribute to our Council. In a year of Covid-19 threat, they have remained steady at the wheel and ferocious in their protection of our community. Our vaccination rates are very high which is the result of everyone focused and working together. Great leadership and great work.

Our Corporate Services team continued to perform strongly in spite of additional volume and complexity of transactions. They are the engine room that powers our ambition and success and Council respects .

Development Application lodged – Dancer’s Camping Ground

Council, as the Local Government Authority, resolved to approve the development application for the Dancer’s Camping Ground to host invited dance groups and tourists.

Road and Earthworks

John Hansen joined the team and the Council crew has been busy completing the drainage and civil works on the Dance Precinct Site and Visitors Camp Ground sites. These works are nearing completion and the building works will start as soon as materials can be delivered to site. With the rainfall and lack of access to Portland Road restoration of the town streets has also progressed.

On completion of the civil works for the Dance Precinct, the Council team is looking to move out of town and allow the building team to start building works at the Dance Precinct and tourist camp grounds.

The Council Civil team then started work on the restoration of Portland Road South and Portland Road North, after undertaking the necessary works to enable access for visitors and raw materials to the Community. The restoration works required this year have been substantial and include a Betterment Works component to Portland Road North.



There is a lot of work involved in these projects and Council formed a second team to expedite them. The work is expected to take until Christmas to be complete, by the two Council Civil Works teams.

Works have progressed on completion of the Wattle Hill Road restoration works by the Council Subcontract team, before they commence works on the 2022 Cape York Restoration Project. The 2022 CYRP project is approximately 1.2km on the town side of the works undertaken last year and includes four large culverts and upgrade works. These works are underway and are to be sealed early November and include the sealing of the upgrade works undertaken by Council in 2021.

Council have also called tenders for restoration and upgrade works to Kuttini Street and Puulman Streets and the Maathuuy Street Drainage Upgrade works which were expected to be awarded in August for completion this year.

Youth forum

Council will continue to work towards hosting a youth forum. Independent facilitators will be used along with life mentors such as the Harbrow brothers.

YARI and associated workers to be central to how the program will look. The School and Men's and Women's Group are expected to contribute towards the event.

Community Development

A new operational framework has been developed for the Women's Shelter with forms customized for Lockhart use. A new lease agreement over the shelter was negotiated and Council worked with the Government Champion, Warwick Agnew, to assist with lobbying for a major renovation of this building owned by the Department of Housing. Council are also thinking about succession planning of the management of both the Women's Shelter and HACC to keep the services operating well into the future.

Sports Field redevelopment project

Sports Field re-development project went through all the stages from sourcing natural sand locally to be used, to a volunteer working bee laying the turf, to its grand opening set for 19 November 2022. We look forward to enjoyment being had by everyone.

David Clarke

Chief Executive Officer

About Lockhart River community

The Lockhart River Aboriginal Shire is situated on over 3,500 square kilometres of land on the eastern coastline of the Cape York Peninsula in remote far-north Queensland. Management of the Shire is administered by the Lockhart River Aboriginal Shire Council under the Lockhart River Deed of Grant in Trust (DOGIT) and Mangkuma Land Trust traditional owner management arrangement.

As estimated by the Australian Bureau of Statistics, Census of Population and Housing, 2021

Residents:	670
Aboriginal and/or Torres Strait Islander people:	502
Language Spoken:	English, Lockhart River Creole
Households:	155
Aged:	
0-14 yrs	34%
15-24 yrs	25%
25-44yrs	65%
45-65 yrs	64%
65+ yrs	29%
English not spoken at home	36%
Year 11 and 12 equivalent	36%
Families	135 / 43%
Occupied dwellings	94%
Median rent	\$125
Median income per weekly	\$332
Median income per year	\$17,264
Employment Rate	79%
Top religion	Anglican 60%



As the only township within the Shire, and positioned approximately 1.8 kilometres inland from Lloyd Bay, the Lockhart River Township is located a distance of approximately 750 kilometres north of Cairns. The Township is situated on the traditional land of the Kanthanumpu (southern Kuuku Ya'u) people which covers a geographic expanse of approximately 354,072 hectares of rainforest and low-mountain country beside the Coral Sea and Great Barrier Reef World Heritage Area (refer to Map 1 – Local Government Planning Scheme Area and Context).

To the north of the Township, and encompassed within the Cook Shire Council area, are the Kutini -Payamu (Iron Range) and the Ma'alpiku Island National Parks located on the traditional land of the Kuuku Ya'u people (including the Kungkay and Kanthanamanpu people).



Photo: various photos of Lockhart River

History of Lockhart River



Lockhart River was established in 1924 when people from five traditional territories in the area were coerced into a new Anglican mission (now known as the 'Old Site'). They spoke Wuthathi, Kuuku Ya'u, Utaalnganu, Umpila, and Kaanju languages and were not used to living close together.

Aboriginal people were not allowed to speak their language or to practise their cultural traditions and they were moved inland away from their sea country.

Marked by the good intentions but often misguided policies of successive governments and missionaries, our history is steeped in the traditional culture of our peoples.

The Lockhart River people's traditional territories span from Double Point to Breakfast Creek and inland to mountains. The major language groups from the north to south are the:

- Wuthathi (southern)
- Kuuku Ya'u (Northern and Kanthanapu (southern Kuuku Ya'u)
- Utaalnganu (Night Island)
- Umpila
- Kaanju (Northern and Southern)

Early European contact

The first European contact with Lockhart River was by William Bligh in 1789. Most people know of the infamous 'mutiny on the Bounty' but many do not realise after being cast adrift, Captain Bligh's first landfall was close to where the Lockhart River mission would one day be built.

Explorer Edmund Kennedy passed through the traditional lands in 1848, swinging westward across the hills to the upper Pascoe River, in the first European attempt to survey the interior and peninsula of this part of Australia. He left a base party of eight on the Pascoe River, six of whom starved to death after refusing fish and other food from the Kuuku Ya'u people.

No further land exploration took place until William Hann came across from the Holroyd River in 1872, passing just south of the present town of Coen. Lockhart River was named during an exploratory expedition by government geologist Robert Logan Jack in 1880 after a friend of his (Hugh Lockhart), of Edinburgh. The Claudie River was named after the son of a prospector in Jack's party, Billy Lakeland.

Early industries

From the 1880s, sailors enlisted Aboriginal family groups to dive for beche-de-mer and pearl shell. Some of the lugger captains paid as little as \$1.50 a month and Aboriginal labour on luggers was later prohibited. This period is known as 'lugger time'.

Early last century, Orchid Point on Lloyd Bay was a centre for the trade of sandalwood. A base camp for gathering sandalwood was set up by Hugh Giblet. Giblet recruited Aboriginal workers to gather sandalwood, protected them from unscrupulous lugger captains and rewarded them with food, clothing and cased liquor for a Christmas party. Giblet's death in late 1923, opened the way for missionaries to establish a base.

Aboriginal settlement

In 1906, Chief Protector of Aboriginals, RB Howard, recommended an Aboriginal settlement be established at Lloyd Bay. He wrote glowingly of the ‘fine stamp of people – strong, healthy, active fellows who seemed delighted at the idea of a settlement being formed in their own country’.

In 1910, Howard noted sandalwood prices were falling and the Aborigines of the region would ‘keenly feel hardship’ when employment ceased.

He also pointed to problems relating to the supply of intoxicating liquor to the Lockhart Aborigines and referred to the ‘urgent necessity of at once placing an officer of this Department at the Pascoe or Claudie River to see that the provisions of the Aboriginals Protection Act are not evaded’.

A mission is formed

Harry Rowan was appointed Lay Missionary and Superintendent and arrived at the Waterhole (Orchid Point) in Lloyd Bay, next to Giblet’s old camp in July 1924. This site was soon abandoned in favour of Bare Hill (Ba’il) 7 nautical miles south of Cape Direction. So the area known as Putchiwu’chi (Fawn Breasted Bower Bird) to the original owners became the site of the original Lockhart River Mission.

This was a difficult time when people were denied access to their country and forced to live with comparative strangers and, in some cases, enemies.

By January 1925, Rowan reported more than 80 Aborigines at the mission. High infant mortality in the previous decade meant the number of children was small but a school started by the end of 1925. In 1928, a church was under construction and cutting sandalwood was still the main income for the mission.

During the early 1930s, Rowan tried cotton, bananas, pawpaw, cassava, sweet potatoes and taro. A new launch was obtained so fish, dugong and turtle as well as garden produce sustained the mission.

An Act passed in 1934 which gave the Queensland Government the right to move Aborigines at will. People of the Flinders Islands area of Princess Charlotte Bay were brought to Lockhart. By 1936 only a few Aborigines in the north-eastern area remained in traditional lands. That same year, 80 older Aborigines were removed from the Coen and Batavia districts to the mission.

In 1937, the mission had a population of 388 but 35 lives were claimed by whooping cough in 1938, and flu claimed so many at the end of the war graves were shallow as there weren’t enough healthy men to dig proper graves.

World War Two

Locals tell how during the Second World War, all outsiders left to go down south and Aboriginal people were advised to ‘go bush’ to escape air raids. Typical of the era, prior to leaving, and at external instruction, all weapons were taken from the people and dumped at sea for fear of

collusion with the Japanese.

Although times were still difficult, people re-established connection with their ngaachi (place/land/estates) and spread out like before.

The mission was re-established in 1947 with H Johnson as Superintendent. To try to establish community spirit, Johnson changed the structure from a series of sub-villages (representing tribal grouping) to a single settlement. He saw it as a necessary step in the ‘breaking down of old tribal enmity and establishment of community spirit’.

Trochus fishing and other commercial activities were established. Johnson encouraged traditional skills such as language, bushcraft and hunting. His successor, Briggs, noted the ‘complete absence of vindictiveness or arrogance’ in the Lockhart Aborigines, whose spiritual qualities were ‘outstanding’. Briggs resigned in 1950 and was succeeded by John Warby, whose name is commemorated in an era of Lockhart history as ‘Warby time’.

‘Warby Time’

Lockhart by now was in a desperate situation. Author Kylie Tennant described it as an ‘unsanitary and poverty-stricken little pesthole’ and ‘the worst mission of them all’. Warby rebuilt the mission along the waterfront, established a reliable water supply, schooling, medical care, and a new church.

In a couple of years the number of deaths was, for the first time for some years, less than the number of births. In 1953, Warby reported all people living in Lockhart had embraced Christianity.

With the encouragement of the Anglican Board of Missions, Warby established the Lockhart River Christian Cooperative (the 1st of its kind in Australia). Among other things, it aimed to teach people to run their own cooperative business, provide employment, establish a voluntary night school, improve living conditions and foster church activities.

For the first time, mission residents were allowed to participate in decision making and play a role in routine administration.

Trochus fishing continued to be the major economic enterprise. By 1956, the Cooperative was on a sound basis. Warby reported it was building up initiative, self-respect and self-reliance backed by a dramatically improved health situation. But the trochus market collapsed and evening classes closed due to lack of attendance. Staff shortages were critical. Warby left in 1959 and his successor JT Currie found it necessary to close the Lockhart River Christian Cooperative in 1961.

Government control

Financial difficulties and the failure to find permanent church workers led to the church relinquishing its control of the mission. In the early 1960s, the Anglican Bishop of Carpentaria secretly negotiated with the Director of Native Affairs to transfer Lockhart River to the state.

In 1964, the Anglican Church handed over the mission to the Queensland Government who tried to relocate the people to Bamaga. The people refused to go but in 1967 compromised with a move closer to the airport at Quintell Beach. This move was not a good one culturally or geographically. It took the settlement from one reasonably neutral location to one owned by a major group in the community; and from a traditional place on the coast to further inland. Friction resulted and continued.

On 30 March 1985, the Lockhart River community elected five councillors to constitute an autonomous Lockhart River Aboriginal Council. In a then ground-breaking recognition of Aboriginal land rights, the council area, previously an Aboriginal reserve held by the Queensland Government, was transferred on October 29, 1987 to the trusteeship of the council under a Deed of Grant in Trust (DOGIT). Locally elected councillors now provided administration for the Lockhart River DOGIT.

Part of the Lockhart River DOGIT area was transferred to Traditional Owners in September 2001 and placed into the Mangkuma [mung-Kooma] Land Trust.

On January 1, 2005, pursuant to the Local Government (Community Government Areas) Act 2004, Lockhart River Aboriginal Council became the Lockhart River Aboriginal Shire Council.

A successful Native Title determination for an area north of Lockhart River was ruled in favour of the KuukuYa'u [Koo-kooYaoo] people by the Federal Court of Australia in 2009.

Culture

In spite of numerous attempts to suppress and destroy our culture over the years we have always understood it is a vital part of who we are personally and collectively and have stood strong. Few people realise Lockhart River was the birthplace of the dance festival which later moved to Laura where it became the longest, continuous cultural festival in Australia. Today, Lockhart River dancers still perform regularly at festivals including the Laura Aboriginal Dance Festival.

The community would dearly love to see a return of the dance festival to the place where it began some 50 years ago.

The community's strong cultural identity – as expressed through its dancers and also internationally-renowned Lockhart River Art Gang – makes Lockhart River a natural place to come together to celebrate the proud cultural heritage of Cape York.

Council provides all the support it can to help keep our culture strong and encourages recognition and residency of homelands.

Photo: Laura Festival winners



OUR COUNCIL

OUR VISION

Strong Puuya (Heart)

Strong Culture

Strong Future

OUR MISSION

To lead, strengthen and serve the community by providing high quality level of services as well as providing opportunities for you and me.

OUR VALUES

The commitment to the elected representatives and officers of the Lockhart River Aboriginal Shire Council to its residents in underpinned by the following ♦ Respect ♦ Honesty ♦ Integrity ♦ Working and Learning together. ♦ Fairness ♦ Being positive ♦ Respect of culture and ♦ Accountability ♦ Continuous Improvements.



Lockhart River Aboriginal Shire Council has five elected representatives who are responsible for formulating Council policies, Corporate Plan, Operational Plan, Council budget and providing strategic direction to the Community.

The Shire is undivided for electoral purposes. Each Councillor therefore represents the overall public interest of the whole area. The Council has adopted a portfolio system and each Councillor is assigned a specific portfolio(s) to look after. This allows for the principle of accountability and collective responsibility to operate.

Councillors are elected every four years in accordance with the Local Government Act. The next election will be held in 2024.

Acceptance of the duties and responsibilities of the Mayor and Councillors are signified by their declaration of office. This declaration requires the elected members to fulfill the duties of office by acting faithfully and impartially to the best of their judgment and ability and to uphold the Council Code of Conduct. In addition, Councillors are required to complete register of interests, as a further check to dealing with the issues of conflict of interest and material personal interest.

To represent the community effectively, Councillors are required to attend ordinary meetings at the Council and any special meetings that may be called.

Councillors are required to vote on all matters that require a decision or to abstain from taking part in the discussions and voting issues where they have conflict of interests and material personal interests. The role of the Mayor and Councillors is well spelt out in the Local Government Act 2009. Training has been provided to Councillors to help them understand their roles and responsibilities.

Our Elected Representatives

Council authority is exercised as a whole, with decisions being made by the Council in the best interest of the community. In this regard, the Local Government Act 2009 together with Council Polices provides guidance to the Mayor and Councillors on what their roles and responsibilities are, and the Code of Conduct expected of them.

The Code of Conduct provides for penalties ranging from reprimand to disqualification from office. All these measures are intended to safeguard against the misuse, abuse and miscarriage of power and authority by the elected members.

Ordinary meetings of the Council take place on the third Wednesday of the month. Meetings are



Back L-R: Mayor Cr Wayne Butcher, CEO Mr David Clarke, Cr Norman Bally

Front L-R: Cr Alistair Bowie, Cr Karen Koko, Deputy Mayor Cr Dorothy Hobson

Portfolios



WAYNE BUTCHER

MAYOR [Education, Governance and Infrastructure]



DOROTHY HOBSON

DEPUTY MAYOR [Youth, Women Affairs, Art & Culture]



NORMAN BALLY

COUNCILLOR [Law & Order, Mens Group and Land & Sea]



KAREN KOKO

COUNCILLOR [Housing, Home Ownership & Health]



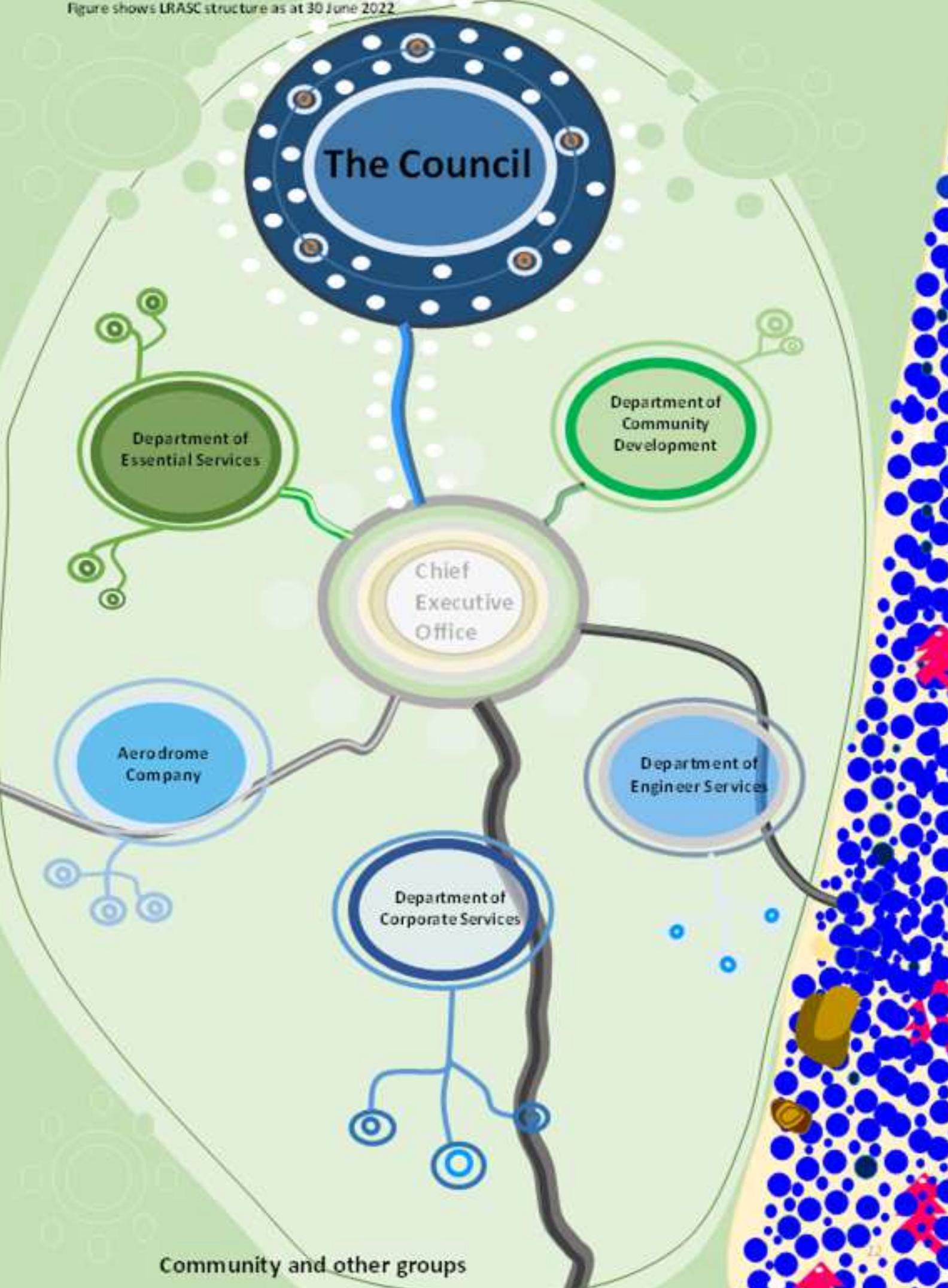
ALISTAIR BOWIE

COUNCILLOR [Economic Development, Employment Training, Child Safety and Sports & Recreation]

Organisational Structure

Figure shows LRASC structure as at 30 June 2022.

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Community and other groups

Our Employees



Work Place Health and Safety

The Council is responsible for ensuring safe working environment for all its employees. Also, the Council is obliged to comply with requirements under Work Health & Safety Act and Regulation 2011. Staff safety awareness has increased through training and robust incidence reporting system to ensure appropriate actions are carried out to reduce risk of incidents occurrence. Council encourages employees to acquire safety knowledge around workplace and outside working environment for their own safety benefits.

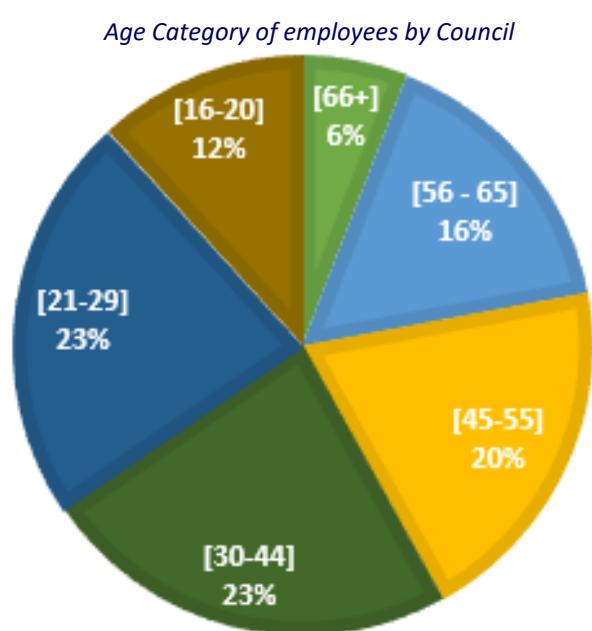
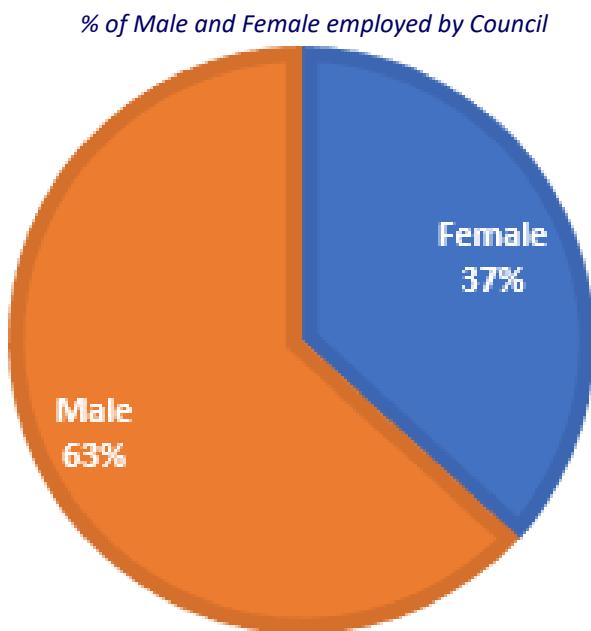


Code of conduct

Lockhart River Aboriginal Shire Council has implemented a Code of Conduct in line with the Public Sector Ethics Act 1994 ethics, principles and values. The Council developed and implemented Code of Conduct for employees that provide guidelines to employee professional behavior and practices. This policy document is updated annually due to changing employee behavior. The policy is part of the human resources set of policies.

Employee's statistics

Council workforce is dominated by men representing 63% while women are 37%. These figures are consistent with last year's report the balance of male and female in the Leadership and Governance is 60:40 with 3 male councilors and 2 female councilors. Employees by age category is reflected on this chart.



Equal Employment Opportunity (EEO)

Council has developed and implemented an Equal Employment Opportunity Policy (EEOP) and Management Plan. The EEOP and Management plan has been adopted in all areas of Council operations and to ensure that the workforce is free of discrimination, that all vacant positions are advertised openly; that appointments are made on merit and that all forms of harassment are discouraged.

Our workforce comprises people of different ages, cultures, religions, values, beliefs, educations, languages, abilities and gender. By creating a workplace in which every employee is valued for their diverse skills, knowledge and perspectives, Council is encouraging a more cohesive work environment and better team performance.

Training and Development

Council has developed a comprehensive policy on staff training and development to support and foster competent and safe workforce. Council provides study time and travel expenses to employees in order to attend all work related training. Council's staff training and development policy is available at the Lockhart River office.

Training Programs that were held during the year:

- Xero Accounting Software Training
- Security licensing training
- First aid training
- Traffic Control
- Various Plant Tickets
- Satellite GPS roads words
- Certificate III Business Administration
- Responsible Service of Alcohol



Engineering Services

The Lockhart River Aboriginal Shire Council's Engineering Services Department ensures that all of the roads within its area of responsibility, essentially those within the Lockhart River community, are sealed and well maintained.



Building Services

Council's Building Services Department is responsible for all building undertakings in the Lockhart River community, including new building projects and major refurbishments, maintenance and renovations.

Building Services looks after all the Council's buildings, staff housing, commercial premises, community housing, the workshop and store shed. Council is striving to build more houses in the community, get more apprentices, and more people trained in all areas of building, with a particular focus on helping the many kids who want to stay in our lovely community.

Current projects and our building program going forward include:

- New shed for Council's heavy plant constructed at the rear of the workshop;
- Three toilet blocks to support the Cultural Precinct development;
- Stage and stalls for the Cultural Precinct;
- Development of a new sub-division with new house construction scheduled for 2022 dry season.

Department of Corporate Services

The finance team prepared monthly finance reports and presented to Council meeting. This kept the elected Council members and senior management updated and provided opportunity for timely decision making.

The engagement of Pacifica Chartered Accountants to provide internal audit services continued throughout the year. They were able to undertake reviews on the following:

- Policy and procedures manual for Council
- Recoverable works undertaken by Council
- Policy and procedures manual for Aerodrome Company

The two internal audit reports requirement by the legislation was achieved for the 2021/22 financial year and implementation of the audit recommendations by the management of both Council and Aerodrome Company is in progress.



The 2021/22 annual audit by the Queensland Audit Office was completed and reports signed on 31 October 2022 within the due dates. This audit was undertaken by Grant Thornton on behalf of QAO and they issued 'Unmodified Audit Opinion' because the Council finance records are clean and kept properly. This achievement is attributed to the hardworking members of the finance team and excellent support from Council and senior management.

Council and Aerodrome Company (controlled entity) accomplished their 2022-23 operational planning and budgeting within the due dates. Council discussed and approved the operational plan and budget on 29 July 2022.

Other services provided during the year by Corporate Services staff were

- Australia Post for banking and post office services
- ATM services
- Centrelink Office for human services to the Lockhart River community
- Council Warehouse operations

Community Services

- Women's Shelter
- Youth / Youth At Risk Initiative (YARI)
- Men's Healing Services
- Justice Group Program incorporating the community Justice
- Home and Community Care (HACC) including CHSP, QCSS, Community Connectors
- National Disability Insurance Scheme (NDIS)
- Indigenous Knowledge Centre – Library and First 5 Forever
- Community Radio ·Cultural Heritage Archive program
- Outside School Hours Care including school breakfast program and holiday programs
- Sport and Recreation programs
- Indigenous Primary Health Care Service programs ·Family Support
- Guest House accommodation and training room.
- Cemetery
- ·Indigenous Primary Health Care Services ·OP Grant

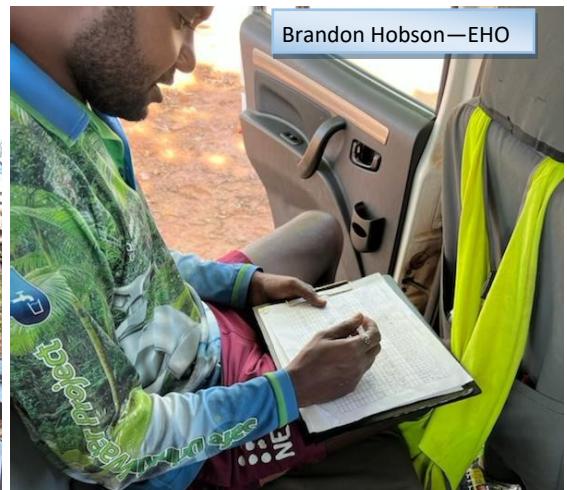


Municipal Services

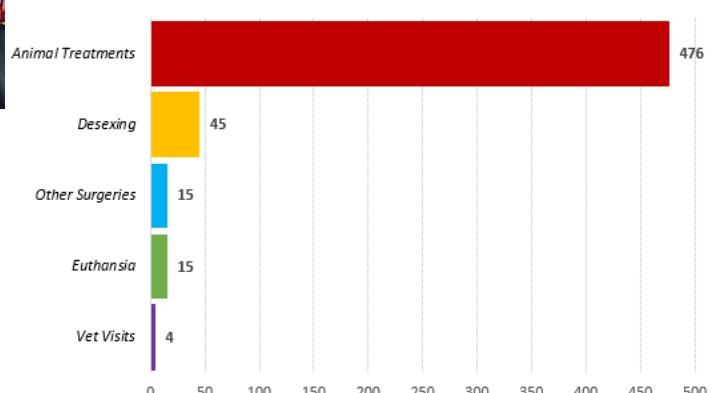
Municipal services including water supply, sewage, rubbish and animal management. The principal role of Director Municipal Services for LRASC has been vacant for the 2021 – 2022 financial year. This position has been filled for the 2022 – 2023 financial year. Water Statistics for the 2021 -2022 period include:

Water consumption: 204.884ML
 Community complaints: 0
 Projects proposed and currently in planning for 2022 – 2023 include:

- Cleaning of the main drinking water reservoir.
- Maintenance of FH, SV and other water infrastructure access points.
- Replacement of lifting chains at sewage pump station.
- Replacement of sewage pump hoist.
- Extension of exhaust pipes on backup generators for the sewage pump station and for Bore 3.



Vet Program 2021 - 2022



Achievements and Key Activities

Assessment of progress towards implementing its 5-year Corporate Plan and annual Operational Plan LGR s190(1)(a)

According to the requirement of section 174 of Local Government Regulation 2012, the Council prepared and adopted 2021/22 Operational Plan. In compliance with section 169 of the Local Government Regulations 2012 it prepared and adopted 2021/22 Budget. These corporate documents were regularly reviewed and updated throughout the year as operational environment circumstances changed but no significant changes were noted. The 2018-23 Corporate Plan did not undergo any amendments.

Council's Operational Plan 2021/2022 detailed the key activities undertaken by Council to progress towards achieving the strategic objectives detailed in the adopted Lockhart River Aboriginal Shire Council Corporate Plan 2018-2023.

Alignment to Corporate Plan

The Lockhart River Aboriginal Shire Council five (5) year Corporate Plan adopted at an Ordinary Meeting held on the 31st July 2018 reflects the Council's Vision, Mission and Values. This plan provides us with the direction of all activities to be undertaken by Council. It is Council's strategic planning document and its objectives and Operational Plan 2021 – 2022 are integrated into all of Council's operations ensuring the community needs are met. Council's activities within the 2021/2022 financial year fall into five key strategic areas with highlights outlined below.

THEMES

The following five themes that collectively represent the policy intent of the scheme, Social well-being, Infrastructure, Natural Environment and Resources management, Economic development and Leadership & Governance. The priorities were then transformed into Goals & some associated Actions:

Social Wellbeing

A vibrant community that is safe, healthy and proud of their culture and traditions and embraces diversity.

- Completion of the Social Club refurbishment
- A Youth Forum to engage our young ones and track their development is in the pipeline.
- Council's capacity to provide and manage community services has increased
- Our traditions & culture are promoted & protected
- Health & wellbeing are a priority
- All kids get a good education
- Recreation keeps people healthy, happy & active
- There is local leadership around law & order
- We look after our families, kids & old people
- Targeted men's, women's and youth mental health



Photo: Social Club refurbishment



Photo: Cairns Indigenous Arts Fair (CIAF) performance



Photo: Cultural Precinct festival grounds preparation



Photo: building a new subdivision

Environmental Management

A sustainable and well managed built and natural environment that protect all the natural and cultural resources.

- Land & sea natural & cultural protection
- Local food production is expanded
- We value community initiatives that improve the environment
- Animal management & welfare are improved



Photo: Land & sea natural & cultural protection

Infrastructure Development

Strong, reliable and sustainable roads, bridges, airport and boat ramps infrastructure that enable access and connection to our community.

- Refurbishment to the old canteen
- Refurbishment to Isaac Jeffrey “Chapy” Hobson Oval
- Design options for the Cultural Precinct Stage and market huts were approved
- Council’s capacity to provide and manage infrastructure has increased
- Water, sewerage & storm water systems are well maintained and upgraded in time with new development
- The quality, supply and type of housing is improved
- The waste management system is effectively managed & upgraded in time with new demand
- The road network is well maintained
- Public amenities & buildings are clean, pleasant & well maintained
- An urban planning & development framework is in place
- A good quality airport service is provided to local people & visitors
- There is an adequate supply of accommodation for non-resident service providers



Works on Cultural Precinct

Leadership & Governance

All inclusive leadership that will provide best service delivery through policy making to unify our community and progress Community Plan.

- Council continue to invest in the need in growing the next generation of leaders in Lockhart.
- Development of a Whole-of-Community “in house” leadership development strategy to help bring our young ones back on the right path is underway in partnership with Puuya Foundation and DATSIP through the Thriving Communities program
- Local leaders have the right skills, knowledge & attitudes
- Governance structures are in place



Community Facilities and Services

Early Childhood Development

Puuya Foundation is operating the Early Years Learning and Parenting Program (EYLP) in the community. Kuunchi Kakana plans to have the centre assessed for suitability as a licensed day care, as well as our families being given access to Puuya's brand new clothing store. As a family centre supporting the building of everyday leaders from cradle to grave, Kuunchi Kakana supports parents, grandparents and other family members to learn and build capability alongside their children.

Contact: 0419 681 025



Photo: Kuunchi Kakana (Families Together) Centre

Art and Cultural Centre

Lockhart River Arts Indigenous Corporation has an established Art Centre with respected artists who have been recognized nationally and internationally. The Art Centre has painters, weavers and crafters who have taken their art work to a higher level.

Lockhart River Arts Centre is registered with Office of the Registrar of Indigenous Corporation (ORIC) as Lockhart River Arts Indigenous Corporation. For further information, contact: 07 4060 7341



Photo: Art and Cultural Centre

Shopping

There is a retail store, Lockhart River The Freddy Clarence Moses Store, operated by the Community Enterprise Queensland (CEQ) that sells groceries, limited household goods and a few clothes. Fresh food and vegetables are always available; the store also runs a fuel station. The store has EFTPOS facilities and an Automated Teller Machine (ATM) is situated inside the store.

Retail Store Tel: 07 4060 7192.



Photo: Community Enterprise Queensland



Recreation keeps people healthy, happy & active

Indigenous Knowledge Centre (Library) & Radio

The Indigenous Knowledge Centre has 5 computers set up for use by the community for online banking and communicating with family through online networking. The Radio provides a 24 hour local station broadcasting at 107.7 FM. Both offices can be contacted on 07 4060 7050.

Email: radio@lockhart.qld.gov.au



Power

Electricity in the Community is generated by Ergon Energy.

Church

The Saint James Anglican church has a big hall which is used for most community functions. The church was built by Lockhart River people in 1971-73.



Saint James Anglican church

Lockhart River State School

Education

The school has about 120 students from pre-prep to year 12. Lockhart River Secondary School has developed a strategic plan to guide its journey towards ensuring all of its students fulfil their potential. 4 key priorities are of the school are:-

1. Literacy & Numeracy,
2. Student Attendance
3. School wide positive behaviour support and
4. Connection with community and culture.

The school has adopted a strong behavioural philosophy, based on respect for self, others and the environment
Contact: 07 4083 3888 / e: the.principal@lockhartss.eq.edu.au



Sea Transport

The community is serviced by a regular barge service by Seaswift who operates weekly service to Lockhart River. All the barge services are based at the Wharf along Quintell Beach. Seaswift can be contacted on : 07 4035 1234



Lockhart River Primary Health Care

Clinic

The Shire has got a health care Centre. The Centre provides primary clinical care and primary healthcare services through strong partnerships between nursing staff and local community. Routine services are offered weekly with 24 hour emergency services. Services provided include a suite of regular visiting medical, dentists and dental technicians, child health specialist nurses an mental health, community and allied health services covering diabetes educators, podiatry, paediatricians, etc.

Contact: 07 4060 7155



Photo: Wet season roads

Road Transport

Internal roads within the community are bitumen sealed. Other access roads in the shire are unsealed and pose considerable challenge during the wet (Dec-May) season. Major transporters provide road services to the area during the dry season (Jun-Nov).

Private Enterprises

Road Services have another busy year ahead with the following prosperous and potentially expanding local businesses by the local people and for the local people including the following:

Newton Spencer Contracting Services for general construction works

- Tonlay Pty Ltd for building construction works
- ESW Constructions for general construction works.
- Norman Bally trading as Gray Ochre Contracting for civil works
- Donovan Moses for civil works
- Christopher Dean for civil works
- D&C Contracting for civil works
- R Elu & M Hobson for civil works
- Rodney Accoom Contracting for civil works
- Puul'u Contracting for fencing services
- W&P Machine Hire (Piva Family Trust) to hire heavy plant and equipment for construction works
- AW Bowie Carpentry for building construction works
- Wayne Butcher Enterprise for civil works
- Tony Pascoe for civil works
- Lockhart River Car Hire
- Lockhart River Social Club



Photo: civil works subcontractors



Photo: civil works



Post Office

The Australian Post is responsible for the daily banking activities and postal services in the community. Everyday transactions are available. The Bank and Post Office opens between 9:00 am and 3.00 pm each day. There are two ATMs in the Community, one located at the Council Administration office



Ivy Park



Ivy Park with safe playing equipment located near the Retail Store.

Alcohol Management Plan

Lockhart River is what is considered under the Queensland Government liquor licensing as a restricted area with zero carriage limit. This means that the community including the airport is totally dry and no alcohol is allowed. No local brew is allowed as well. For more information please see <http://www.atsip.qld.gov.au/communities/alchol-limits/alchol-reforms/fag.html>

There are serious penalties for breaching the alcohol limits. Police have the power to stop and search all vehicles, boats, aircrafts etc. coming into a restricted area.



Lockhart River Aerodrome Company Pty Ltd

Air Transport

Lockhart River boasts a 1500m sealed and secure, all-weather run-way. With the installation of pilot activated lights (PAALC) , and Aerodrome Weather Information Service also available the aerodrome can be accessed 24 hours a day.

During the wet season when road access can be cut off for months, the aerodrome plays a key role in getting vital supplies and services into the community. There is a regular air service between Cairns and Lockhart River.

The Lockhart River Aerodrome Company is serviced by Skytrans. This is a RPT (regular passenger transport) flying in once a day. Five days a week between Monday and Friday. Skytrans also provides flights from Lockhart River to Kowanyama, Pormpuraaw and Aurukun and on selected days.

RFDS (Royal Flying Doctors Services) on a regular basis lands at the Lockhart River Aerodrome. This is for their clinic run and any emergencies which may arise. The airport averages about 120 landings per month.

The Lockhart River Airport is located five kilometres from the Lockhart River community. Within the existing terminal there are passenger processing, ticketing and toilet facilities.

Contact Details

Phone: 07 4060 7121 M: 0427574 333 Website: <https://lhrac.com.au/>

Address: 1 Airport Rd, Lockhart River QLD 4871

Operation hours: M-F 07:00 – 17:00, Call out fees apply A/H

Fuel Supply

The Aerodrome supplies JETA1 and Avgas fuel 24/7 to the public and a number of regular airline operators these include: Hinterland, East Air, GSL, Daintree Air, GBR, Nautilus, Cobham, Customs



Iron Range Cabins Airport

There are no designated camp grounds in Lockhart River itself, however, accommodation facilities are available at Lockhart River Airport in the form of the Iron Range Cabins, which are well appointed, self catering cabins situated within each reach of the beaches and constitute the perfect base for visitors wishing to explore our beautiful region.

Contact Details

Phone: 07 4060 7147

Website: <https://lhrac.com.au/accommodation/>

Email: ircabins@lhrac.com.au



Corporate Governance & Legislative Requirements



In accordance with the *Local Government Act 2009* (LGA) and the *Local Government Regulation 2012* (LGR) there are a number of statutory reporting requirements local governments must include within their Annual Report. This section of the report addresses these obligations.

Identify Beneficial Enterprises

(LGA section 41) and Business Activities (LGA section 45)

Lockhart River Aboriginal Shire Council had no beneficial enterprises or business activities during the 2021/22 financial year.

Remuneration to Each Councillor and Meetings Attendance

The Councilors' remuneration is reviewed and determined by the Local Government **Remuneration Tribunal annually**.

Section 186 (1) (A) (B) (a) of the Local Government Regulation 2012

Councillors Meetings Attended

Section 186(c) of the Local Government Regulation 2012

Elected members form the decision-making body of Council, and matters for consideration are directed through regular Council meetings. Ordinary Meetings of Council are held approximate to the third week of every month.

Special Meetings are convened where necessary to consider specific items such as budget, major projects and future strategic direction. Like Ordinary Meetings, Special Meetings comprise all members of Council and are called as and when required to attend to any urgent business of Council.

All meetings are open to the public, unless Council resolves, under Section 254J(3) of the Local Government Regulation 2012, that a meeting be closed. Council, from time to time, needs to discuss matters such as contracts, staff, industrial and legal proceedings 'in confidence' and closes that part of the meeting to the public.

The following is the schedule of meetings attendance and remunerations for the period July 2021 – June 2022. The number of local government meetings that each councillor attended during the financial year.

Discretionary Funds SECTION 189 LCR 2012

Name	Remuneration	Superannuation Contribution	Total \$	Expenses Claimed	Facilities Provided	Ordinary Council Meetings	Budget/ Special Council Meetings	Total Meetings Attended
Wayne Butcher	\$108,222.14	\$12,986.74	\$121,208.88	\$68,363.94	Vehicle, Laptop, iPhone, iPad	8	1	9
Dorothy Hobson	\$62,435.10	\$7,492.16	\$69,927.26	\$11,248.11	Vehicle, iPad, Smart Phone	9	1	10
Norman Bally	\$54,110.16	\$6,493.24	\$60,603.40	\$8,670.08	iPad, iPhone	9	1	10
Allister Bowie	\$54,110.16	\$6,493.24	\$60,603.40	\$12,747.84	iPad, iPhone	9	1	10
Karen Koko	\$54,110.16	\$5,411.12	\$59,521.28	\$12,597.30	iPad, iPhone	9	1	10

Councillors did not have discretionary funds during the 2021/22 financial year.

Senior Management (LGA section 201)

During the 2021/22 financial year, the following were the members of Senior Management team:

Chief Executive Officer	Mr. David Clarke
Corporate Services	Mr. Stanley Mugwiria
Building Services	Mr. Edmond Regis
Community Development and Services	Mrs. Margaret Barnes
Engineering Services	Vacant
Essential Services	Vacant
Aerodrome Company	Mr. Peter Wells

Remuneration of Senior Management

A senior officer is a Chief Executive Officer or any contracted position who reports directly to the Chief Executive Officer.

In accordance with the requirements of section 201 (1)(a) and s201(1)(b) Local Government Act 2009, the remuneration packages of senior officers can be reported as follows:

Remuneration Package	Number of Senior Officers
\$50,000—\$150,000	2
\$150,001—\$250,000	2
\$250,001—\$350,000	1

Invitation to tenderers to change their tender details

No actions were taken to amend tender specifications after the tenders were invited.

Beneficial Enterprises SECTION 41 LGA 2009

Puuya Foundation through its operations at Kuunchi Kakana Early Childhood Learning Centre is a beneficial enterprises to the Lockhart River community. This has benefitted the community by creating local employment and providing early childhood education services to the community. The Council recognizes and supports this learning interaction of the parents, kids and teachers at the Centre.

Significant business SECTION 45 (b)(d) LGA 2009

The Lockhart River Aboriginal Shire Council did not conduct any significant business activities during the year.

Invitations to provide expressions of interest

Lockhart River Aboriginal Shire Council did not advertise for any expression of interests or tender.

Internal Audit

(LGR 2012 section 190(1)(h))

Pacifica Chartered continued the role internal auditors for the year and reported directly to the Audit Committee. The composition of Audit Committee remained unchanged with three members and chaired by independent member to promote the achievement of good governance objectives. The Audit Committee and internal auditors updated 2021/22 Annual Audit Plan in response to changing circumstances. The internal auditors carried out the following reviews and provided recommendations to the management for implementation:

- (1) Council Policy and Procedures manual
- (2) Recoverable works (excluding QBuild and DRFA)
- (3) Aerodrome Company Policy and Procedures manual

Three separate internal audit reports were provided and therefore the Council complied with section 207 of the Local Government Regulation 2012 on internal auditing and reporting for the year.

External Audit

Grant Thornton Chartered Accountants (contracted auditors) on behalf Queensland Audit Office (Auditor-General of Queensland) audited the 2021/22 annual financial statements. As usual their approach to audit involved performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements and issue an independent audit opinion.

After the audit of 2021/22 financial statements, the auditors expressed an **unmodified audit opinion** implying Council's financial operations and records have received a clean report.

Overseas travel (LGR 2012 section 188)

There was no overseas travel by any Councillor or Council employee on official arrangements.

Other relevant issues to making an informed assessment

During the financial year, there are no known issues relevant to making informed assessment of the Council's operation and performance.

Councillor conduct and performance

To comply with section 186 (1)(d) - (f) and section 353 of the Local Government Regulation 2012 the Council performance against set standards were as follows:

Compliance Requirements	Reference/ Section	No
Orders made under	s150I(2) of the LGA LGR s186(d)	Nil
Decisions, orders and recommendations made under section	s150AR(1) of the LGA	Nil
Name of each councillor for whom a decision, order or recommendation was made under	s150(I)(2), 150AH(1) or 150AR(1) of the LGA LGR s 186 (e) (i)	Nil
A description of the unsuitable meeting conduct, inappropriate conduct or misconduct engaged in by each councillor that was made under section	s150(I)(2), 150AH(1) or 150AR(1) of the LGA	Nil
Decisions, orders or recommendations made for each councillor that was made under	s150(I)(2), 150AH(1) or 150AR(1) of the LGA LGR s186(d)(i)(ii)(iii)	Nil
A summary of the decision, order or recommendation made for each councillor	LGR s186 (e)	Nil
Complaints referred to the assessor of the Act by local government entities for the local government	s150P(2)(a)	Nil
Matters, mentioned, notified to the Crime and Corruption Commission	s150P(3) of the LGA	Nil
Notices given under	s150R(2) of the LGA and s186(1)(f)(iii) of the LGA	Nil
Notice given under	S150(2)(a) LGA and LGR s186(1)9f)(v)	Nil
Decisions made under	s150W(1)(a),(b) and (e) of the LGA and LGR 186 (1)(f)(viii)	4
Referral notices accompanied by a recommendation mentioned in	s150AC(3)(a)of the LGA and LGR s186 (1)(f)(vi)	Nil
Occasions information was given under	s150AF(4)(a) of the LGA	Nil
Occasions the local government asked another entity to investigate, under chapter 5A, part 3, division 5 of the Act for the local government, the suspected inappropriate conduct of a councilor	LRG s 186 (1)(f)(ix)	Nil
Applications heard by the conduct tribunal under chapter 5A, part 3, division 6 of the Act about whether a Councillor engaged in misconduct or inappropriate conduct	LGR s186 (1)(f)(ix)	Nil

Administration Action Complaints

Complaints Management Process –

Where there are administrative complaints, under section 187 of the Local Government Regulation 2012, the Council has established and maintained effective policy and process for resolving them. This policy and complaints handling framework is fairly consistent in resolving complaints. The policy framework is communicated to all staff at the commencement of their employment and reinforced at staff meetings. Further information of Council's Complaints Policy and Process can be obtained at www.lockhart.qld.gov.au.

A complaint register has been established providing details with regard to the outcomes of complaints.

The annual report for a financial year must contain particulars of:

Administrative action complaints recorded during the reporting year are as detailed below.

Description	Reference/ Section	No
A statement about the local government's commitment to dealing fairly with administrative action complaints	LGR s187(1)(a)	Nil
A statement about how the local government has implemented its complaints management process, including an assessment of the local government's performance in resolving complaints under the process	LGR s187(1)(b)	Nil
The number of administrative action complaints made to the local government	LGR s187 (2)(a)(i)	Nil
The number of administrative action complaints resolved by the local government under the complaints management process	LGR s187(2)(a)(ii)	1
The number of administrative action complaints not resolved by the local government under the complaints management process.	LGR s187(2)(a)(iii)	Nil
The number of administrative action complaints that were made in previous financial year and still unresolved	LGR s187(2)(b)	Nil

Grants to Community organisations

The Council did not grant any funds to community organizations in compliance with the requirement of section 189 (a) (b) of Local Government Regulation 2012. However, the Council spent \$94,696 on contributions towards support for funeral expenses to the bereaved families, cultural and sporting activities within Lockhart River community only. The Council's Donations Policy and Budget provided guidelines for these contributions.

List of Registers available to public

Section of the Local Government Regulation 190 (1)(f))

The following registers are maintained and held by Lockhart River Aboriginal Shire Council:

Registers kept by Council
Register of Interests of Councillors
Register of Election Gifts and Benefits
Register of Interest of Chief Executive Officer & Senior Contract Employees
Register of Delegation (including financial delegations)
Asset Register
Road Register
Housing Register
Prequalified Suppliers Register
Council Local Laws register
Fraud Register
Administrative Complaints Register
Contracts Register

Service Fees

In accordance with requirement under section 190(1) (g) of the Local Government Regulation 2012, the annual report must prepare a summary of all concessions for rates and charges granted by the local government. Lockhart River Aboriginal Shire Council granted Puuya Foundation concessions for user service charges of \$17,166 during the financial year.

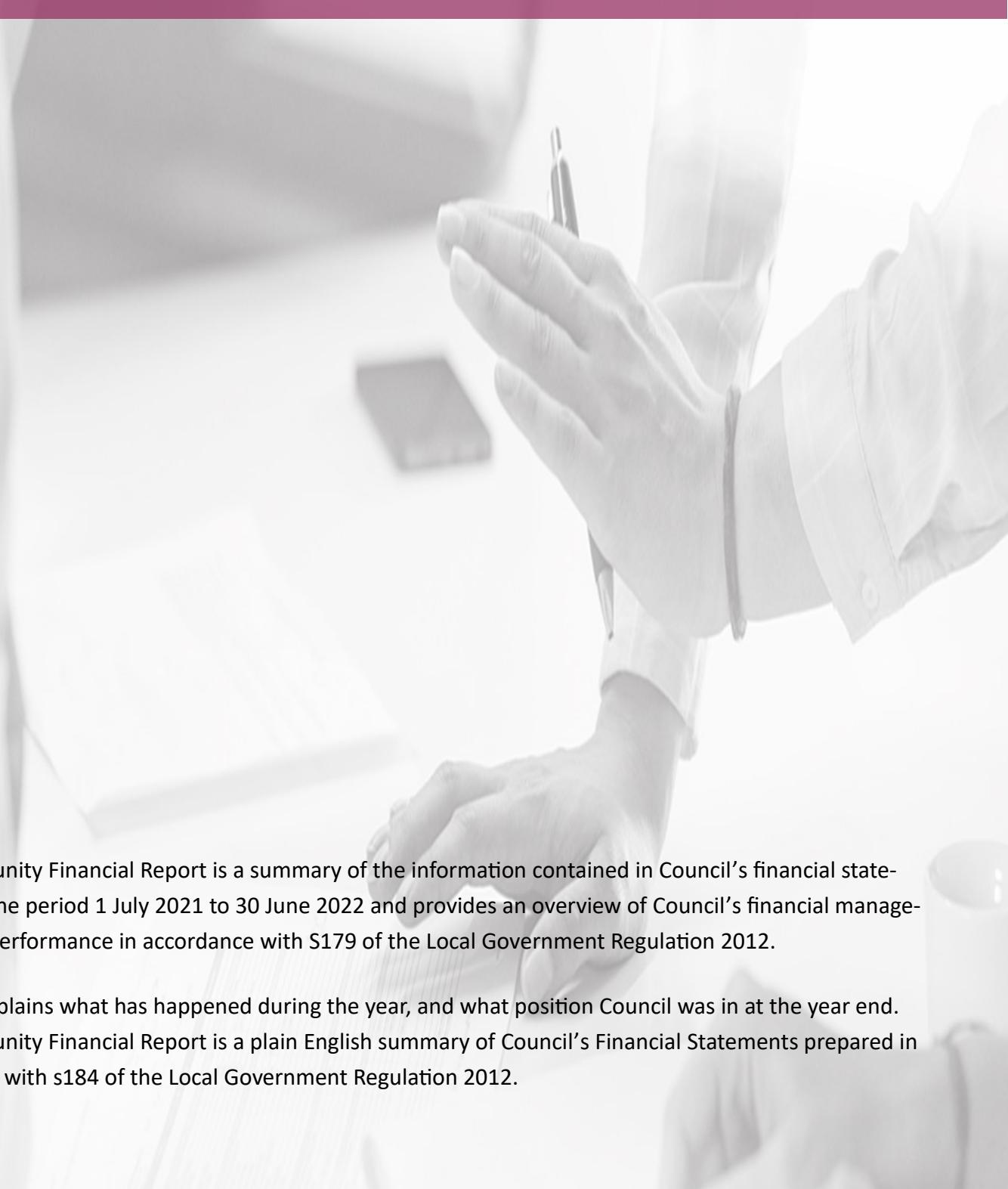


Controlled Roads

Description	No
Bridges	1
Storm-water culverts and floodways	132
Rural roads	199 km
Urban roads	23 km
TOTAL LENGTH OF ROAD AND BRIDGE NETWORK	222 km

Community Financial Report

2021- 2022



The Community Financial Report is a summary of the information contained in Council's financial statements for the period 1 July 2021 to 30 June 2022 and provides an overview of Council's financial management and performance in accordance with S179 of the Local Government Regulation 2012.

This CFR explains what has happened during the year, and what position Council was in at the year end. The Community Financial Report is a plain English summary of Council's Financial Statements prepared in accordance with s184 of the Local Government Regulation 2012.

Key highlights as follows:

- Major Capital Expenditure (above \$100,000) during the year

Capital expenditure	2022
Council	
Council buildings and houses	558,101
New subdivision	238,590
Renewal of Council fleet	155,126
Roads, drainage improvements and culvert crossings	5,184,298
Football Oval	595,255
Cultural precinct	1,226,030
Sewerage infrastructure	112,321
Water infrastructure	223,624
	<hr/>
	8,293,345
Aerodrome Company	
New Cabins	454,375
Airport security fencing	291,460
	<hr/>
	745,835
	<hr/>
	9,039,180

- Net results for the year

The following are the key financial performance highlights (consolidated):

Overall, the Council and senior management believe the financial results for the year to be satisfactory but will endeavor for a better outcome in the current financial year.

Consolidated Council Net Result	Actual \$ 2022	Budget \$ 2022	Actual \$ 2021
Revenues (excl. income for capital purposes)	16,444,886	13,713,842	21,559,006
Expenditure (excl. capital expenses)	(17,635,253)	(16,484,352)	(24,589,343)
Net Result before Capital Grants & Contributions	(1,190,367)	(2,770,510)	(3,030,337)
Capital Grants & Contributions	8,447,858	13,822,575	4,493,298
Capital expenses	-	-	-
Net Results	7,257,491	11,052,065	1,462,961

End of Year Financial Statements

What you will find in the Financial Statements:

The Audited Financial Statements of Council set out the financial performance, financial position, cash flows and the net wealth of Council for the financial year ended 30 June 2022.

About the Management Certificate:

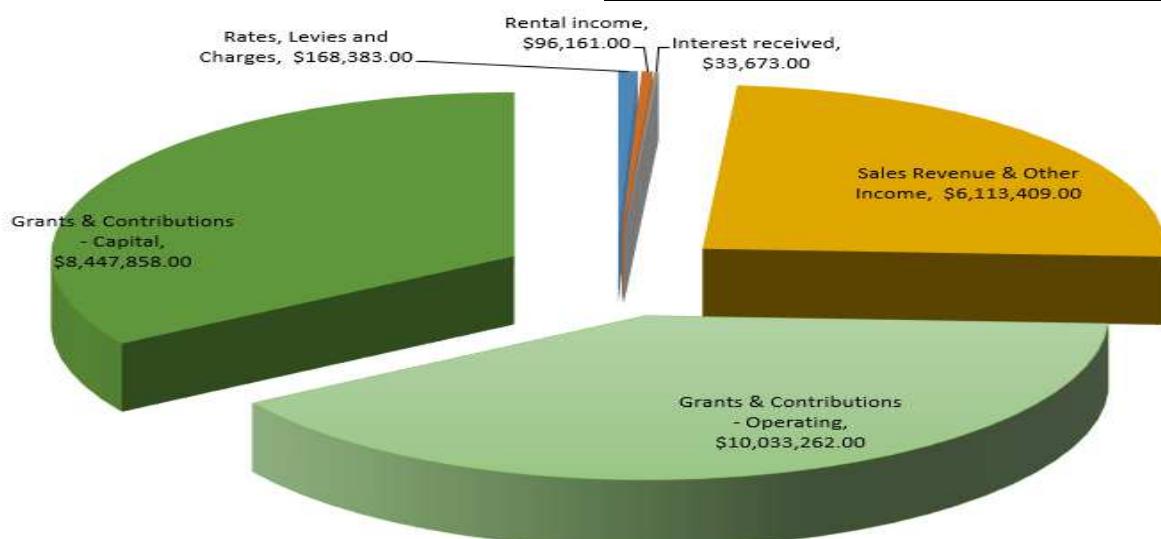
The Financial Statements must be certified by both the Mayor and the Chief Executive Officer as “presenting a true and fair view” and required to be adopted by the Council to ensure responsibility and ownership of the Financial Statements by management and elected representatives.

STATEMENT OF COMPREHENSIVE INCOME

This is a summary of Council's financial performance for the year, listing both regular income and expenses and other comprehensive income which records items such as changes in the fair values of Council's assets & investments.

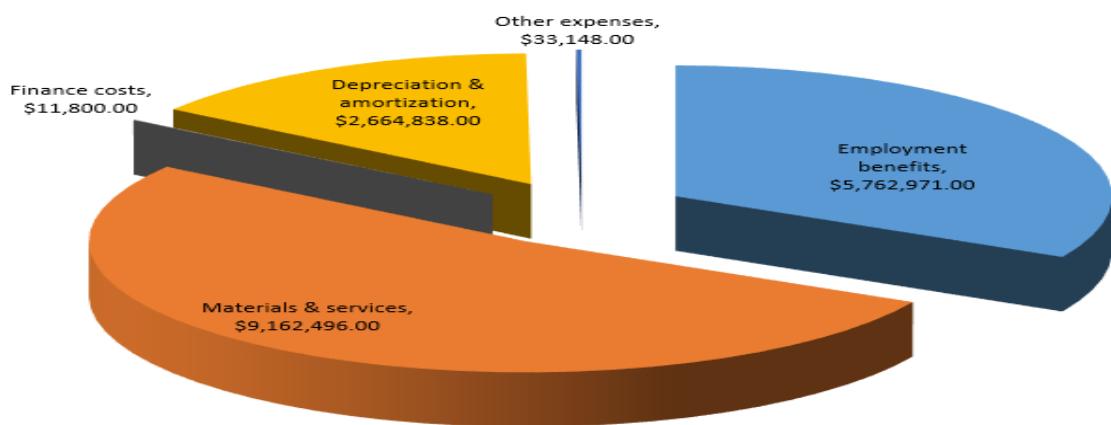
For the year ended 30 June

Income	Consolidated	
	2022 \$	2021 \$
Revenue		
Recurrent revenue		
Rates, levies and charges	168,383	144,016
Sales revenue	5,849,079	3,534,650
Grants, subsidies, contributions and donations	10,033,262	17,625,635
Total recurrent revenue	16,050,723	21,304,301
Capital revenue		
Grants, subsidies, contributions and donations	8,447,858	4,493,298
Total capital revenue	8,447,858	4,493,298
Rental income	96,161	108,577
Interest received	33,673	46,860
Other income	149,068	73,177
Other capital income	115,262	26,092
Total income	24,892,744	26,052,304



Source: Audited 2021/22 Financial Statements (Appendix A)

Expenses	Consolidated	2022	2021
		\$	\$
Recurrent expenses			
Employee benefits		(5,762,971)	(5,453,401)
Materials and services		(9,162,496)	(15,730,575)
Finance costs		(11,800)	(11,702)
Depreciation and amortization			
Property, plant and equipment:-		(2,610,106)	(2,490,767)
Right-of-use assets		(54,732)	(53,771)
Other expenses		(33,148)	(849,128)
		(17,635,253)	(24,589,343)
Total expenses		(17,635,253)	(24,589,343)



Performance Summary	Consolidated	2022	2021
		\$	\$
Total Income		24,892,744	26,052,304
Total Expenses		(17,635,253)	(24,589,343)
Net Results from operations		7,257,491	1,462,961
Other comprehensive income			
Items that will not be reclassified to net result			
Increase/(decrease) in asset revaluation surplus		9,595,999	285,566
Total other comprehensive income for the year		9,595,999	285,566
Total comprehensive income for the year		16,853,490	1,748,527

Source: Audited 2021/22 Financial Statements (Appendix A)

STATEMENT OF FINANCIAL POSITION (BALANCE SHEET)

Balance Sheet shows the Council's financial position in terms of assets (the Council owns), liabilities (the Council owes) and the equity (Net worth of the community which is equal to total assets minus total liabilities).

As at 30 June

	Consolidated	
	2022	2021
Assets		
Current assets		
Cash and cash equivalents	13,310,025	10,371,269
Trade and other receivables	1,625,195	972,746
Inventories	308,244	306,621
Contract assets	1,623,963	1,813,555
Lease receivable	324,720	306,320
Total current assets	17,219,148	13,770,512
Non-current assets		
Lease receivables	9,574,673	9,932,541
Property, plant and equipment *	106,933,866	90,722,482
Right-of-use assets	260,538	104,694
Total non-current assets	116,769,077	100,759,717
Total assets	133,988,225	114,530,229
Liabilities		
Current liabilities		
Trade and other payables	2,089,860	1,633,806
Contract liabilities	3,722,289	1,754,820
Lease liabilities	55,772	35,710
Provisions	608,978	353,191
Total current liabilities	6,476,898	3,777,526
Non-current liabilities		
Lease liabilities	211,641	75,436
Provisions	1,638,925	1,869,992
Total non-current liabilities	1,850,565	1,945,428
Total liabilities	8,327,463	5,722,954
Net community assets	125,660,764	108,807,274

Source: Audited 2021/22 Financial Statements (Appendix A)

Community equity	2022	2021
Asset revaluation surplus	43,957,711	34,361,712
Retained surplus	81,703,053	74,445,562
Total community equity	125,660,764	108,807,274

*Property, plant and equipment		
Capital work in progress	5,163,477	4,764,832
Land	1,000,000	1,000,000
Building and houses	26,398,603	21,897,114
Plant and Equipment	1,621,251	1,864,953
Furniture and office equipment	232,450	177,013
Runway, road, drainage and bridge network	59,885,481	48,718,397
Water	5,044,709	4,395,179
Sewerage	4,682,238	4,565,449
Other Infrastructure	2,905,658	3,339,542
Total property, plant and equipment	106,933,866	90,722,482



Source: Audited 2021/22 Financial Statements (Appendix A)

STATEMENT OF CASH FLOW

Statement of Cash flows provides an analysis of how Council (and Aerodrome Company) has received and spent funds through the year including movements in remaining cash balances. The cash transactions are categorized into being from operating, investing or financing activities.

For the year ended 30 June

	Consolidated	
	2022 \$	2021 \$
Cash flows from operating activities		
Receipts from customers	5,660,348	2,240,626
Payments to supplies and employees	(12,359,062)	(22,999,319)
	<hr/>	<hr/>
Interest received	33,673	46,860
Rental income	96,161	108,577
Non capital grants and contribution	10,033,262	17,618,375
	<hr/>	<hr/>
Net cash inflow/(outflow) from operating activities	3,464,381	(2,984,881)
	<hr/>	<hr/>
Cash flow from investing activates		
Payments for property, plant and equipment	(9,225,495)	(5,455,927)
Finance lease receipts	306,320	301,137
Capital grants, subsidies, contributions and donations	8,447,858	4,493,298
	<hr/>	<hr/>
Net cash inflow (outflow) from investing activities	(471,317)	(661,492)
	<hr/>	<hr/>
Cash flows from financing activities		
Repayment made on lease (principal only)	(54,308)	(48,266)
	<hr/>	<hr/>
Net cash inflow (outflow) from financing activities	(54,308)	(48,266)
	<hr/>	<hr/>
Net increase (decrease) in cash and cash equivalents held	2,938,756	(3,694,639)
	<hr/>	<hr/>
Cash and cash equivalents at the beginning of the financial year	10,371,269	14,065,907
	<hr/>	<hr/>
Cash and cash equivalents at end of the financial year	13,310,025	10,371,269
	<hr/>	<hr/>

STATEMENT OF CHANGES IN EQUITY

The Statement of Changes in Equity illustrates how the net worth of Council has changed as a result of activities undertaken during the period. This statement summarizes the movements in asset revaluation reserves and retained surplus. The retained surplus increased by \$7,257,491 at 30 June 2022 whereas the asset revaluation reserves increased by \$9,595,999

Consolidated	Asset revaluation surplus \$	Retained surplus \$	Total \$
Balance as at 30 June 2020	34,076,146	72,982,601	107,058,747
Net result	-	1,462,961	1,462,961
Other comprehensive income for the year			
Increase in asset revaluation surplus	285,566	-	285,566
Total comprehensive income for the year	285,566	1,462,961	1,748,527
 Balance as at 30 June 2021	 34,361,712	 74,445,562	 108,807,274
Net result	-	7,257,491	7,257,491
Other comprehensive income for the year			
Increase in asset revaluation surplus	9,595,999	-	9,595,999
Total comprehensive income for the year	9,595,999	7,257,491	16,853,490
 Balance as at 30 June 2022	 43,957,711	 81,703,053	 125,660,764

Key Financial Figures over the past 5 years (Consolidated)

Financial Performance Figures (\$)	2022	2021	2020	2019	2018
Inflows:					
Fees & Charges	168,383	144,016	156,455	147,459	142,823
Other revenue	264,330	99,269	743,745	1,582,172	501,500
Rental Income	96,161	108,577	110,207	93,064	205,954
Interest Received	33,673	46,860	157,638	209,604	184,334
Sales Revenue	5,849,079	3,534,650	6,361,259	5,255,454	6,428,169
Grants, Subsidies, Contributions & Donations					
- Operating & Capital	18,481,120	22,118,933	14,818,900	16,846,937	16,055,882
Total Income from Continuing Operations	24,892,746	26,052,305	22,348,204	24,134,690	23,518,662
Sale Proceeds from PP&E	-	-	35,909	4,000	-
Finance lease receipts	306,320	301,137	292,701	288,340	283,545
Outflows:					
Employee Benefits	5,762,971	5,453,401	5,697,603	5,217,842	4,584,181
Materials & Services	9,162,496	15,730,575	12,529,115	8,916,384	6,454,383
Finance Costs	11,800	11,702	6,915	34,643	(13,682)
Total Expenses from Continuing Operations	14,937,267	21,195,678	18,233,633	14,168,869	11,024,882
Total Cash purchases of PP&E	9,225,495	5,455,927	3,491,335	6,276,344	11,763,183
Operating Surplus/(Deficit) (excl. Capital Income & Expenditure)	(1,305,628)	(3,056,428)	(1,141,791)	938,185	804,695
Financial Position Figures (\$)	2022	2021	2020	2019	2018
Current Assets	17,219,148	13,770,512	15,962,580	14,026,613	12,665,782
Current Liabilities	6,476,898	3,777,526	5,646,695	1,891,477	2,972,266
Net Current Assets	10,742,250	9,992,986	10,315,885	12,135,136	9,693,516
Cash & Cash Equivalents	13,310,025	10,371,269	14,065,912	12,420,924	10,187,745
Total Gross Value of PP&E (excl. Land)	141,819,885	129,509,727	123,928,872	117,167,161	107,359,517
Total Accumulated Depreciation	35,886,018	39,787,248	37,340,279	32,283,144	31,226,949
Total Written Down Value of PP&E (excl. Land)	105,933,866	89,722,482	86,588,593	84,884,017	76,132,568
Indicative Remaining Useful Life (as a % of GBV)	75%	69%	70%	72%	71%

Source: Audited 2021/22 Financial Statements (Appendix A)

MEASURES OF FINANCIAL SUSTAINABILITY

Financial Sustainability is defined as when a "Local Government is able to maintain its financial capital and infrastructure capital over the long term" [source: Local Government Act 2009 section 102(2)]. The Financial Sustainability indicators (in accordance with the Local Government Regulation 2012) that Council must publish are as follows:

Financial Sustainability Indicators (Consolidated) for the year ended 30 June 2022

	Target	Long Term Financial Plan Projections											
		Actual 2020	Actual 2021	Actual 2022	Budg-2023	Yr 1 2024	Yr 2 2025	Yr 3 2026	Yr 4 2027	Yr 5 2028	Yr 6 2029	Yr 7 2030	Yr 8 2031
Ratio													
Operating Surplus Ratio	0 - 10%	-6%	-14%	-8%	-3%	-3%	-3%	-1%	0%	1%	2%	3%	3%
Asset Sustainability Ratio	> 90%	60%	54%	136%	175%	163%	146%	84%	75%	60%	67%	88%	40%
Net Financial Liabilities Ratio	< 60%	-43%	-37%	-55%	-33%	-33%	-30%	-36%	-40%	-48%	-41%	-42%	41%

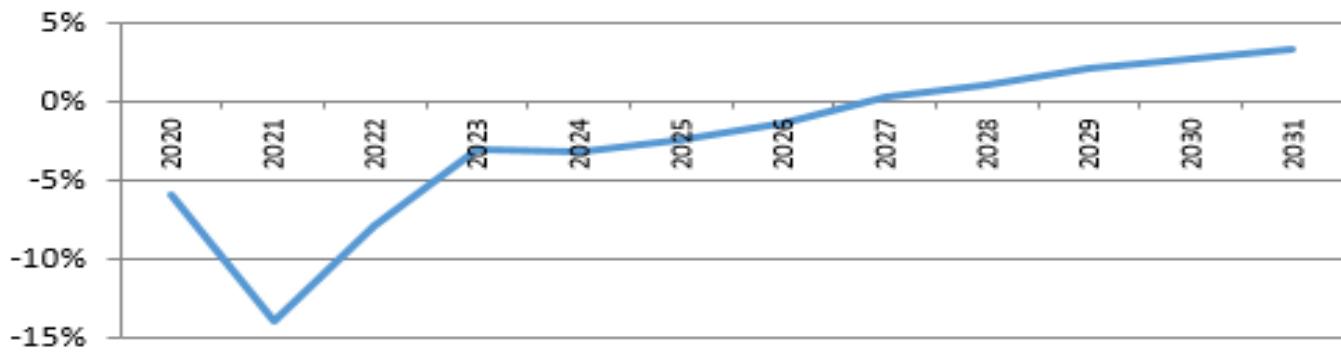
OPERATING SURPLUS RATIO

This ratio measure 'Net Result divided by Total Operating Revenue'.

This is an indicator of the extent to which revenue raised cover operational expenses only or are available for capital funding purposes or other purposes.

As at 30 June 2022, Operating Surplus Ratio was -8.0%

The Consolidated entity reported operating surplus ratio of -8% for 21/22 financial year that was below the target of between 0% and 10% per annum on average over the long term. The Council and Aerodrome

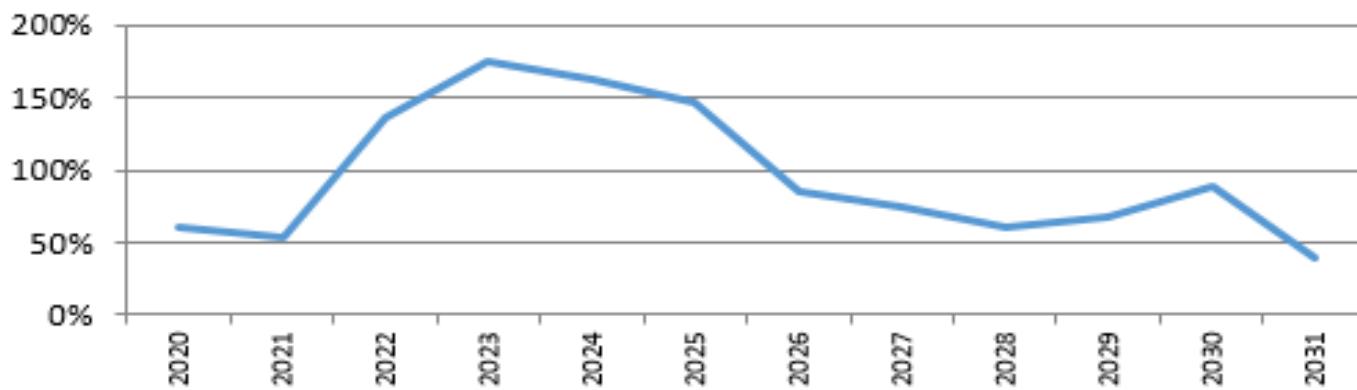


Company did not earn sufficient revenue that could cover operating expenses and offset past or future operating deficits or to fund proposed capital expenditure. Management is determined to achieve surpluses in all future financial years.

ASSET SUSTAINABILITY RATIO

This ratio measure 'Capital Expenditure on the Replacement of Assets (Renewals) divided by Depreciation Expense'. It approximates the extent to which the infrastructure assets are being replaced as they reach the end of their useful lives. Depreciation expense represents an estimate of the extent to which the infrastructure assets have been consumed in one year period. Capital expenditure on renewals is an indicator of the extent to which the infrastructure assets are being replaced. This ratio indicates whether a local government is renewing or replacing existing nonfinancial assets at the same rate that its overall stock of assets is wearing out.

As at 30 June 2022, Asset Sustainability Ratio was 136%

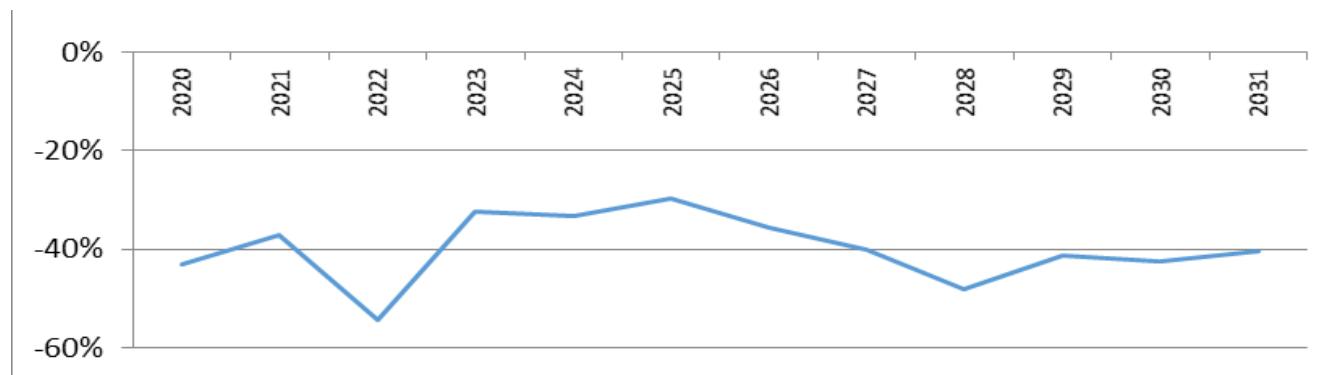


The Consolidated entity achieved Asset Sustainability Ratio of 136% above the target of >90% implying that both Council and Aerodrome Company have sufficiently maintained, replaced or renewed existing infrastructure assets as they are consumed. In the long term, this may increase service levels and useful lives of these assets

NET FINANCIAL LIABILITIES RATIO

This ratio measure 'Total Liabilities less Current Assets divided by Total Operating Revenue'. This is an indicator of the extent to which the net financial liabilities of a local government can be serviced by its operating revenues.

As at 30 June 2022, Net Financial Liabilities Ratio was -55%

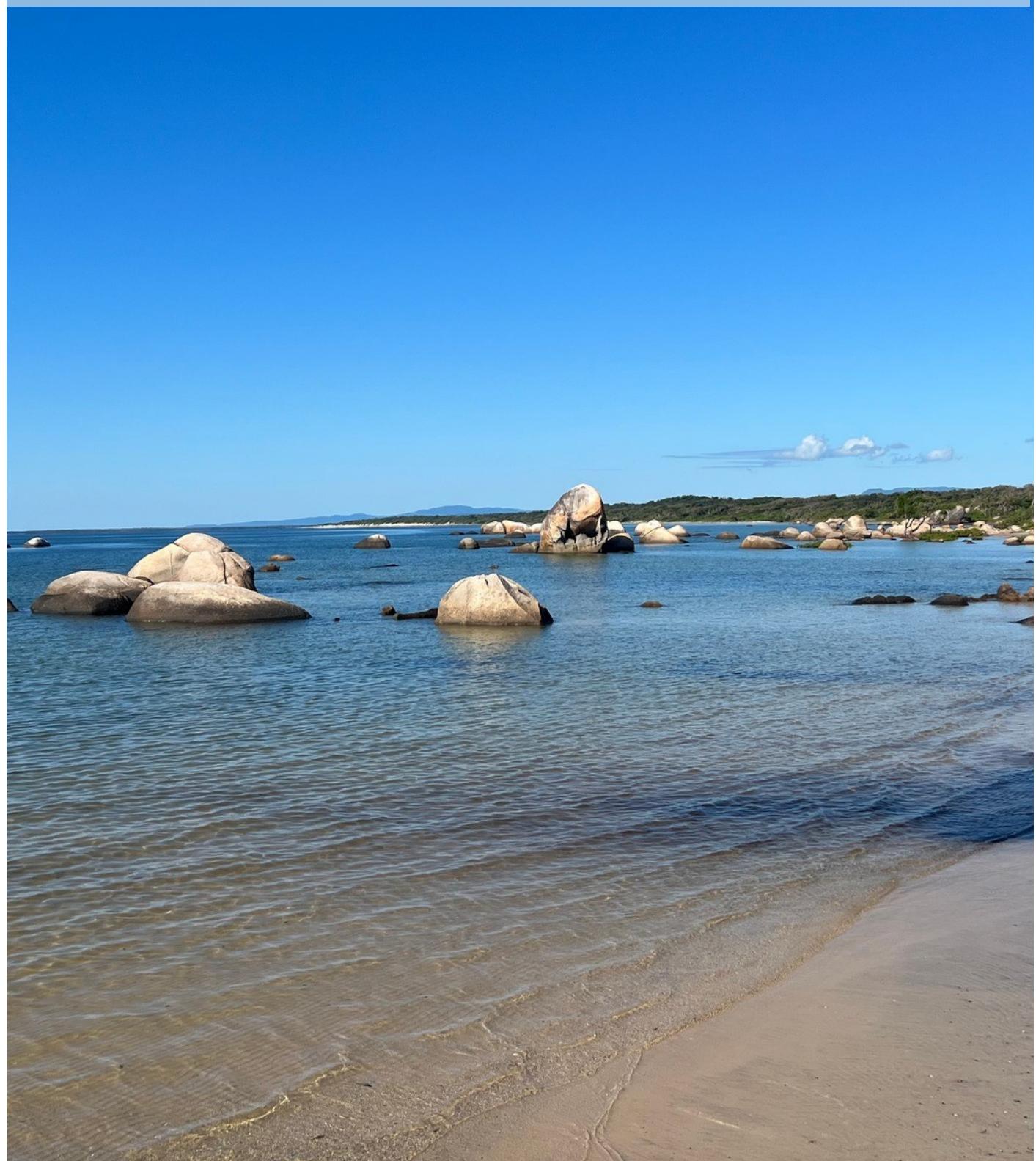


The consolidated entity recorded Net Financial Liabilities Ratio of -55% against a target of -60% and this indicates that the current assets exceeds the total liabilities. This demonstrates that both Council and Aerodrome have strong working Capital position to meet operational funding requirements.

APPENDIX 1—ANNUAL FINANCIAL STATEMENTS

To access the Audited Financial Statements for the year ended 30 June 2022, click on the hyperlink below or through the Council's website on
<https://lockhart.qld.gov.au/publications/>

A copy can be obtained from the Council Office.



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