

Annual Report

2022-2023



**LOCKHART RIVER
ABORIGINAL SHIRE COUNCIL**



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Council’s website contains more information about the organisation’s activities, policies and plans for the future. Visit www.lockhart.qld.gov.au

PREFACE

Welcome to Lockhart River Aboriginal Shire Council Annual Report 2022/23

Lockhart River Aboriginal Shire Council wishes to acknowledge Elders past and present, elected members, employees, contractors, community members and our local, State and Federal Government stakeholders for their contributions to Council operations in 2022/23.

We're fortunate enough to live in one of the most beautiful parts of Australia and we are working hard to keep it that way, to keep our people safe, healthy and happy. We share with you our Annual Report and thank you for taking your time to read the report.

About this Annual Report

The 2022/23 annual report covers the associated compliance elements and provides a strategic overview of council operations during the financial year. Under legislation, Council is required to prepare an annual report each financial year for the shire with reference to the progress of the Council's, Corporate and Operational Plans. The report's aim is to offer council's constituents a transparent insight into the activities and achievements of Council during the 2022/23 financial year.

The formulation of the Lockhart River Aboriginal Shire Council Annual Report 2022/23 is prepared in accordance with the Local Government Act 2009 (sections 104 & 201) and Local Government Regulations 2012 (sections 181 – 190, 199, 273).

Timing

Section 182 of the Local Government Regulation 2012 require the Council to prepare and adopt its annual report within one month after its financial statements are signed by the Auditor-General. The audited financial statements for the 2022/23 financial year were signed by the Auditor General on 14 November 2023. The 2022/23 Annual Report will be available for reading by 15 January 2024 and will be uploaded to the Council website by the same date. Hard copies will be available from Council's administration offices in Lockhart River and Cairns.

The primary objective of this document is to articulate Council's vision and goals, its achievements and performance results for the past year, and its challenges, opportunities and plans for the future.

All care has been taken to ensure all content is complete and accurate. However, Council does not guarantee it is without error.

Acknowledgement

Lockhart River Aboriginal Shire Council would like to thank and acknowledge all the people whose photos and art works have been used in this report.

Feedback

Council welcomes your feedback. Please forward your comments in writing by posting or emailing.

A Message from the Mayor

Wayne Butcher



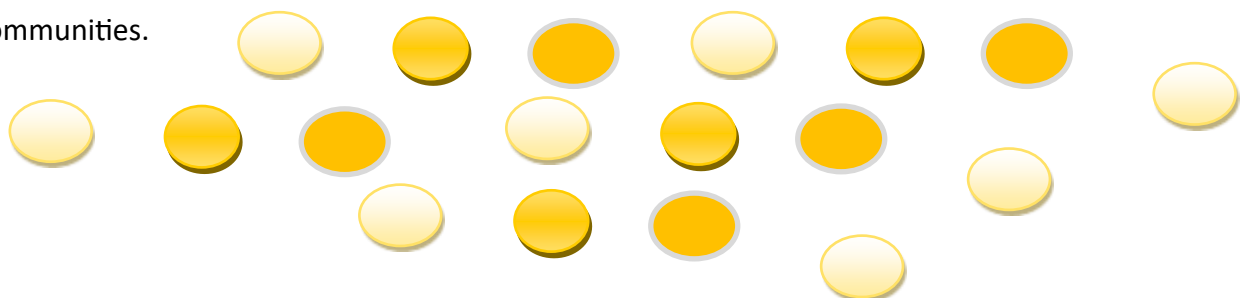
Firstly, welcome to the 2022/23 Annual Report. I would like to acknowledge Councillors, Chief Executive Officers, David Clarke, the Executive Team and Council staff for another year we all should be very proud of presenting this report to the Lockhart River Community, another year of achievements by Council across the whole of the Shire. Councillors have been busy trying to manage their roles as Councillors as well as deal with their own businesses and I reached an honourable 10 year milestone with Council this year.

Looking back

Reflecting on when I started in 1989, as a 18 year old with Council, you had to be multiskilled and I was, working in several roles from being a post office boy to unloading planes, before becoming the first CEO for the Lockhart River Aboriginal Shire Council. Since 2012 I have been encouraged to run for the position of Mayor and here I am, today, looking back at my role as Mayor and my achievements to date.

Moving forward

The council stands by and are very proud of the work we have done throughout the year. Two large investment areas of include: restructuring the organisation and lobbying the government on the importance of long term housing investment strategy into remote Indigenous communities.



Other major projects underway, including: The cultural precinct, finishing off the housing and building a new subdivision, keep building local businesses, finishing off the football oval and then the social club refurbishment. I am lobbying with Telstra to upgrade the Wi-Fi network from 3G service, as well as encouraging further investment into national housing in Indigenous, rural, remote and wider communities.

A year of Covid-19 pandemic updates

Our high community vaccination rates helped to prevent people becoming proper sick with the virus. I still continue to reinforce the need to encourage the booster shots and the need to keep our elderly and most vulnerable away from the threat of sickness. Our community must stay alert to any cases in relation to Covid-19 and also the impact of the flu during flu season. Council did not undertake any significant actions during the current year in response to the COVID-19 pandemic except for limited support to Council employees caught up in lockdowns.

You – Me working together

My time as Mayor has given me the opportunity to see value and importance of capacity building in our youth within the Lockhart River community. It is simple to keep track of, we must build our people up, and then the community will follow. The strategy adopted is likened to crawl, walk, run.

I endorse this Annual Report and I encourage you to read about our activities in more detail.



Chief Executive Officer's report

David Clarke

The story of the 2022 - 2023 year was one of further growth for our Council and community. This growth has been underpinned by strong and focused leadership from our Council and effective and efficient delivery from our executive and their teams. A particular mention must be made of our Corporate Services team who brought in our fourteenth consecutive unmodified audit result. A record civil program has again been delivered with forty-eight people involved in the civil works between our road gang, our new housing sub-division, and our contractor



community, our civil program is proving an important employment and business driver for our town. In addition, the highlights below speak to the commitment of our teams to consistently deliver, often with significant budget constraints and difficult delivery conditions;

- **Opening our new Sporting facilities at the Isaac "Chalpy" Hobson Field;**
- **Completed our first trading year of our new Social Club;**
- **Completed our Paytham Malkari Festival Ngaachi cultural precinct in preparation for our inaugural festival in November;**
- **Completed construction of our Pama Kamlmatha Wunampu Ngaachi Aa'inyaku camping grounds;**
- **Opening the doors to our Ngaachi Nyi'ilama (One Place) Business Hub - a unique life-long learning and local economic centre available to our community offering commercial start-up resources and administrative support.**
- **Airport cabins expansion with two new high end, three bedroom, units coming on line at Iron Range Cabins;**
- **Airport fencing and community infrastructure fencing delivered;**
- **Our new sub-division on the way to the beach is progressing well for a December/January completion;**
- **Council reviewed and developed our Corporate Plan 2023-2028 capturing the hopes and aspirations of our Community.**

Council's policy of Investing in our People continues to pay dividends with new apprentices signing up and courses for traffic control, plant tickets, administration, dogman, security, safe food handling, and responsible service of alcohol delivered. Council proudly welcomes our first home grown building contractor, AW Bowie Carpentry, to the Building Services delivery team.

It was a financially challenging year with a modest operational profit recorded noting Council remains in a sound financial position. The year featured controlled and strategic cap ex investments that provide downstream employment and business opportunities for our township. Council has identified tourism as our next commercial challenge. Our new Camping Ground and Cultural Precinct build on Iron Range cabins to establish base line tourism facilities which represent our first tentative steps into this market. Our new concreting team and bitumen truck minimise our need for outside contractors and open the door to future small business opportunities.

Our social services continue to deliver quality social services to our people through our Community Services Directorate. We prepare to welcome our new Director, Jamie Love, to lead the team and manage the new challenges of NDIS delivery going forward.

Council has laid down its work operational plan for the year. We thank our workforce for their diligence and look forward to taking on the challenges of the 2023 – 2024 year.

David Clarke

Chief Executive Officer





About Lockhart River community

Lockhart River (S) Local Government Area (LGA) has a total land area of 3,576.7 km², with an average daily temperature range of 20.8°C to 29.7°C and an average annual rainfall of 2,098 mm . Lockhart River is part of the Cape York Peninsula in remote far-north Queensland. Management of the Shire is administered by the Lockhart River Aboriginal Shire Council under the Lockhart River Deed of Grant in Trust (DOGIT) and Mangkuma Land Trust traditional owner management arrangement.

Community Statistics

| | |
|--|---------------------------------------|
| Residents: | 656 |
| Aboriginal and/or Torres Strait Islander people: | 502 (79%) |
| Language Spoken: | English, Lockhart River Creole |
| Households: | 155 |
| Aged: 0-14 yrs | 26% |
| 15-64 yrs | 65% |
| 65+ yrs | 9% |
| English not spoken at home | 67% |
| Year 11 and 12 equivalent | 40% |
| Families | 134 / 36% |
| Occupied dwellings | 94% |
| Median rent | - |
| Median income per weekly | \$420.00 |
| Median income per year | \$21,840 |
| Employment Rate | 71% |
| Top religion | Anglican 60% |

Source: The Australian Queensland Government Statistician's Office 2022.



As the only township within the Shire, and positioned approximately 1.8 kilometres inland from Lloyd Bay, the Lockhart River Township is located a distance of approximately 750 kilometres north of Cairns. The Township is situated on the traditional land of the Kanthanumpu (southern Kuuku Ya'u) people which covers a geographic expanse of approximately 354,072 hectares of rain-forest and low-mountain country beside the Coral Sea and Great Barrier Reef World Heritage Area (refer to Map 1 – Local Government Planning Scheme Area and Context).

To the north of the Township, and encompassed within the Cook Shire Council area, are the Kutini -Payamu (Iron Range) and the Ma'alpiku Island National Parks located on the traditional land of the Kuuku Ya'u people (including the Kungkay and Kanthananampu people).



rious photos of Lockhart River

History of Lockhart River



"Old site" Lockhart River Mission taken from 'Yola' (1946 - 1963)



Lockhart River was established in 1924 when people from five traditional territories in the area were coerced into a new Anglican mission (now known as the 'Old Site'). They spoke Wuthathi, Kuuku Ya'u, Uutaalnganu, Umpila, and Kaanju languages and were not used to living close together.

Aboriginal people were not allowed to speak their language or to practise their cultural traditions and they were moved inland away from their sea country.

Marked by the good intentions but often misguided policies of successive governments and missionaries, our history is steeped in the traditional culture of our peoples.

The Lockhart River people's traditional territories span from Double Point to Breakfast Creek and inland to mountains. The major language groups from the north to south are the:

- Wuthathi (southern)
- Kuuku Ya'u (Northern and Kanthanapu (southern Kuuku Ya'u))
- Uutaalnganu (Night Island)
- Umpila
- Kaanju (Northern and Southern)

Early European contact

The first European contact with Lockhart River was by William Bligh in 1789. Most people know of the infamous 'mutiny on the Bounty' but many do not realise after being cast adrift, Captain Bligh's first landfall was close to where the Lockhart River mission would one day be built.

Explorer Edmund Kennedy passed through the traditional lands in 1848, swinging westward across the hills to the upper Pascoe River, in the first European attempt to survey the interior and peninsula of this part of Australia. He left a base party of eight on the Pascoe River, six of whom starved to death after refusing fish and other food from the Kuuku Ya'u people.

No further land exploration took place until William Hann came across from the Holroyd River in 1872, passing just south of the present town of Coen. Lockhart River was named during an exploratory expedition by government geologist Robert Logan Jack in 1880 after a friend of his (Hugh Lockhart), of Edinburgh. The Claudie River was named after the son of a prospector in Jack's party, Billy Lakeland.

Early industries

From the 1880s, sailors enlisted Aboriginal family groups to dive for beche-de-mer and pearl shell. Some of the lugger captains paid as little as \$1.50 a month and Aboriginal labour on luggers was later prohibited. This period is known as 'lugger time'.

Early last century, Orchid Point on Lloyd Bay was a centre for the trade of sandalwood. A base camp for gathering sandalwood was set up by Hugh Giblet. Giblet recruited Aboriginal workers to gather sandalwood, protected them from unscrupulous lugger captains and rewarded them with food, clothing and cased liquor for a Christmas party. Giblet's death in late 1923, opened the way for missionaries to establish a base.

Aboriginal settlement

In 1906, Chief Protector of Aboriginals, RB Howard, recommended an Aboriginal settlement be established at Lloyd Bay. He wrote glowingly of the 'fine stamp of people – strong, healthy, active fellows who seemed delighted at the idea of a settlement being formed in their own country'.

In 1910, Howard noted sandalwood prices were falling and the Aborigines of the region would 'keenly feel hardship' when employment ceased.

He also pointed to problems relating to the supply of intoxicating liquor to the Lockhart Aborigines and referred to the 'urgent necessity of at once placing an officer of this Department at the Pascoe or Claudie River to see that the provisions of the Aboriginals Protection Act are not evaded'.

A mission is formed

Harry Rowan was appointed Lay Missionary and Superintendent and arrived at the Waterhole (Orchid Point) in Lloyd Bay, next to Giblet's old camp in July 1924. This site was soon abandoned in favour of Bare Hill (Ba'il) 7 nautical miles south of Cape Direction. So the area known as Putchiwu'chi (Fawn Breasted Bower Bird) to the original owners became the site of the original Lockhart River Mission.

This was a difficult time when people were denied access to their country and forced to live with comparative strangers and, in some cases, enemies.

By January 1925, Rowan reported more than 80 Aborigines at the mission. High infant mortality in the previous decade meant the number of children was small but a school started by the end of 1925. In 1928, a church was under construction and cutting sandalwood was still the main income for the mission.

During the early 1930s, Rowan tried cotton, bananas, pawpaw, cassava, sweet potatoes and taro. A new launch was obtained so fish, dugong and turtle as well as garden produce sustained the mission.

An Act passed in 1934 which gave the Queensland Government the right to move Aborigines at will. People of the Flinders Islands area of Princess Charlotte Bay were brought to Lockhart. By 1936 only a few Aborigines in the north-eastern area remained in traditional lands. That same year, 80 older Aborigines were removed from the Coen and Batavia districts to the mission.

In 1937, the mission had a population of 388 but 35 lives were claimed by whooping cough in 1938, and flu claimed so many at the end of the war graves were shallow as there weren't enough healthy men to dig proper graves.

World War Two

Locals tell how during the Second World War, all outsiders left to go down south and Aboriginal people were advised to 'go bush' to escape air raids. Typical of the era, prior to leaving, and at external instruction, all weapons were taken from the people and dumped at sea for fear of

collusion with the Japanese.

Although times were still difficult, people re-established connection with their ngaachi (place/land/estates) and spread out like before.

The mission was re-established in 1947 with H Johnson as Superintendent. To try to establish community spirit, Johnson changed the structure from a series of sub-villages (representing tribal grouping) to a single settlement. He saw it as a necessary step in the 'breaking down of old tribal enmity and establishment of community spirit'.

Trochus fishing and other commercial activities were established. Johnson encouraged traditional skills such as language, bushcraft and hunting. His successor, Briggs, noted the 'complete absence of vindictiveness or arrogance' in the Lockhart Aborigines, whose spiritual qualities were 'outstanding'. Briggs resigned in 1950 and was succeeded by John Warby, whose name is commemorated in an era of Lockhart history as 'Warby time'.

'Warby Time'

Lockhart by now was in a desperate situation. Author Kylie Tennant described it as an 'unsanitary and poverty-stricken little pesthole' and 'the worst mission of them all'. Warby rebuilt the mission along the waterfront, established a reliable water supply, schooling, medical care, and a new church.

In a couple of years the number of deaths was, for the first time for some years, less than the number of births. In 1953, Warby reported all people living in Lockhart had embraced Christianity.

With the encouragement of the Anglican Board of Missions, Warby established the Lockhart River Christian Cooperative (the 1st of its kind in Australia). Among other things, it aimed to teach people to run their own cooperative business, provide employment, establish a voluntary night school, improve living conditions and foster church activities.

For the first time, mission residents were allowed to participate in decision making and play a role in routine administration.

Trochus fishing continued to be the major economic enterprise. By 1956, the Cooperative was on a sound basis. Warby reported it was building up initiative, self-respect and self-reliance backed by a dramatically improved health situation. But the trochus market collapsed and evening classes closed due to lack of attendance. Staff shortages were critical. Warby left in 1959 and his successor JT Currie found it necessary to close the Lockhart River Christian Cooperative in 1961.

Government control

Financial difficulties and the failure to find permanent church workers led to the church relinquishing its control of the mission. In the early 1960s, the Anglican Bishop of Carpentaria secretly negotiated with the Director of Native Affairs to transfer Lockhart River to the state.

In 1964, the Anglican Church handed over the mission to the Queensland Government who tried to relocate the people to Bamaga. The people refused to go but in 1967 compromised with a move closer to the airport at Quintell Beach. This move was not a good one culturally or geographically. It took the settlement from one reasonably neutral location to one owned by a major group in the community; and from a traditional place on the coast to further inland. Friction resulted and continued.

On 30 March 1985, the Lockhart River community elected five councillors to constitute an autonomous Lockhart River Aboriginal Council. In a then ground-breaking recognition of Aboriginal land rights, the council area, previously an Aboriginal reserve held by the Queensland Government, was transferred on October 29, 1987 to the trusteeship of the council under a Deed of Grant in Trust (DOGIT). Locally elected councillors now provided administration for the Lockhart River DOGIT. Part of the Lockhart River DOGIT area was transferred to Traditional Owners in September 2001 and placed into the Mangkuma [mung-Kooma] Land Trust.

On January 1, 2005, pursuant to the Local Government (Community Government Areas) Act 2004, Lockhart River Aboriginal Council became the Lockhart River Aboriginal Shire Council.

A successful Native Title determination for an area north of Lockhart River was ruled in favour of the KuukuYa'u [Koo-kooYaoo] people by the Federal Court of Australia in 2009.

Culture

In spite of numerous attempts to suppress and destroy our culture over the years we have always understood it is a vital part of who we are personally and collectively and have stood strong. Few people realise Lockhart River was the birthplace of the dance festival which later moved to Laura where it became the longest, continuous cultural festival in Australia. Today, Lockhart River dancers still perform regularly at festivals including the Laura Aboriginal Dance Festival.

The community would dearly love to see a return of the dance festival to the place where it began some 50 years ago.

The community's strong cultural identity – as expressed through its dancers and also internationally-renowned Lockhart River Art Gang – makes Lockhart River a natural place to come together to celebrate the proud cultural heritage of Cape York.

Council provides all the support it can to help keep our culture strong and encourages recognition and residency of homelands.



OUR COUNCIL



OUR VISION



Strong Puuya (Puuya means Life Force in the Kuuku Ya'u language)

Strong Culture



Strong Future



OUR MISSION

To lead, strengthen and serve the community by providing high quality level of services as well as providing opportunities for you and me.



OUR VALUES

The commitment to the elected representatives and officers of the Lockhart River Aboriginal Shire Council to its residents is underpinned by the following:



- Respect



- Honesty
- Integrity



- Working and Learning together.

- Fairness

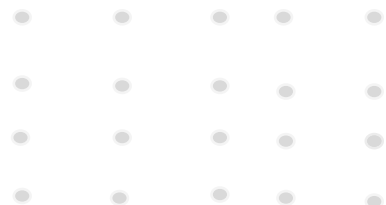


- Being positive
- Respect of culture and

- Accountability



- Continuous Improvements





Lockhart River Aboriginal Shire Council has five elected representatives who are responsible for formulating Council policies, Corporate Plan, Operational Plan, Council budget and providing strategic direction to the Community.

The Shire is undivided for electoral purposes. Each Councillor therefore represents the overall public interest of the whole area. The Council has adopted a portfolio system and each Councillor is assigned a specific portfolio(s) to look after. This allows for the principle of accountability and collective responsibility to operate.

Councillors are elected every four years in accordance with the Local Government Act. The next election will be held in 2024.

Acceptance of the duties and responsibilities of the Mayor and Councillors are signified by their declaration of office. This declaration requires the elected members to fulfill the duties of office by acting faithfully and impartially to the best of their judgment and ability to uphold the Council Code of Conduct. In addition, Councillors are required to complete register of interests, as a further check to dealing with the issues of conflict of interest and material personal interest.

To represent the community effectively, Councillors are required to attend ordinary meetings at the Council and any special meetings that may be called.

Councillors are required to vote on all matters that require a decision or to abstain from taking part in the discussions and voting issues where they have conflict of interests and material personal interests. The role of the Mayor and Councillors is well spelt out in the Local Government Act 2009. Training has been provided to Councillors to help them understand their roles and responsibilities.

Our Elected Representatives

Council authority is exercised as a whole, with decisions being made by the Council in the best interest of the community. In this regard, the Local Government Act 2009 together with Council Polices provides guidance to the Mayor and Councillors on what their roles and responsibilities are, and the Code of Conduct expected of them.

The Code of Conduct provides for penalties ranging from reprimand to disqualification from office. All these measures are intended to safeguard against the misuse, abuse and miscarriage of power and authority by the elected members.

Ordinary meetings of the Council take place on the third Wednesday of the month. Meetings are generally held in the Lockhart River Council Chambers in Lockhart but there are occasions when the meetings are held in the Cairns Office. The Council meeting is open to the public.



Cr Wayne Butcher
MAYOR



Cr Dorothy Hobson
D/MAYOR



Cr Karen Koko
COUNCILLOR



Cr Alistair Bowie
COUNCILLOR



Cr Norman Bally
COUNCILLOR

Portfolios



WAYNE BUTCHER

MAYOR

- Education
- Governance
- Infrastructure



DOROTHY HOBSON

DEPUTY MAYOR

- Youth
- Art and Culture



NORMAN BALLY

COUNCILLOR

- Mens Group
- Land and Sea
- Housing and Home Ownership



KAREN KOKO

COUNCILLOR

- Law and Justice
- Health
- Women Affairs / Business

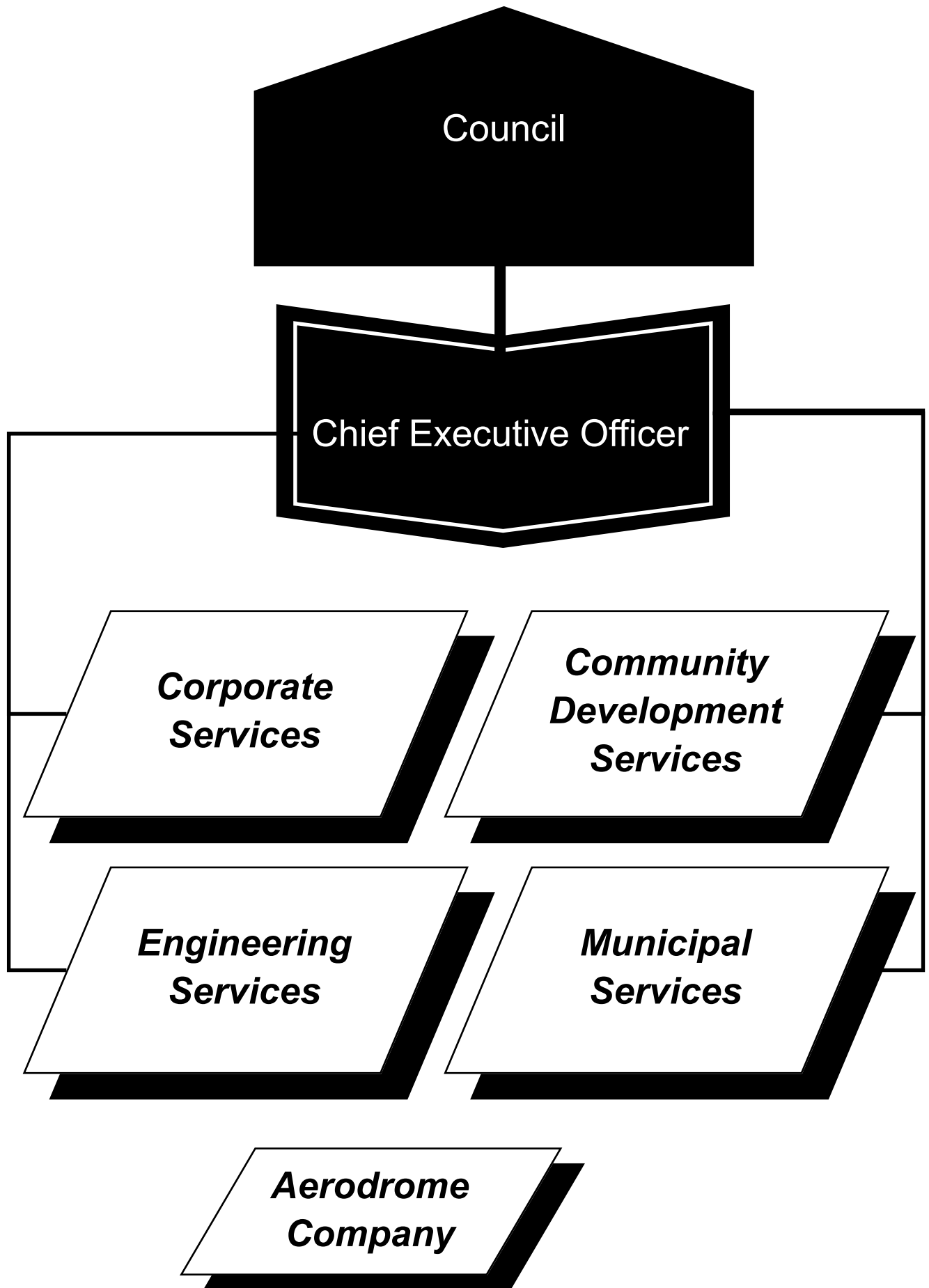


ALISTAIR BOWIE

COUNCILLOR

- Economic Development
- Employment Training
- Child Safety
- Sports and Recreation

Organisational Structure



Our Employees



Work Place Health and Safety

The Council is responsible for ensuring safe working environment for all its employees. Also, the Council is obliged to comply with requirements under Work Health & Safety Act and Regulation 2011. Staff safety awareness has increased through training and robust incidence reporting system to ensure appropriate actions are carried out to reduce risk of incidents occurrence. Council encourages employees to acquire safety knowledge around workplace and outside working environment for their own safety benefits.



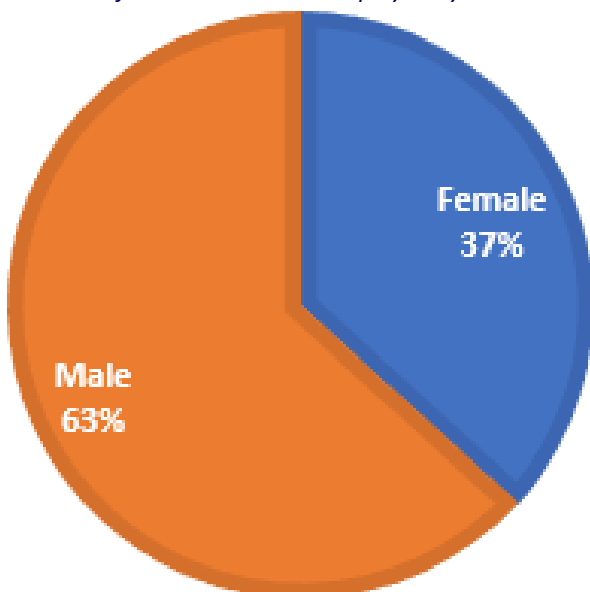
Code of conduct

Lockhart River Aboriginal Shire Council has implemented a Code of Conduct in line with the Public Sector Ethics Act 1994 ethics, principles and values. The Council developed and implemented Code of Conduct for employees that provide guidelines to employee professional behavior and practices. This policy document is updated annually due to changing employee behavior. The policy is part of the human resources set of policies.

Employee’s statistics

Council workforce is dominated by men representing 63% while women are 37%. These figures are consistent with last year’s report the balance of male and female in the Leadership and Governance is 60:40 with 3 male councilors and 2 female councilors. Employees by age category is reflected on this chart.

% of Male and Female employed by Council



Age Category of employees by Council



Equal Employment Opportunity (EEO)

Council has developed and implemented an Equal Employment Opportunity Policy (EEO) and Management Plan. The EEO and Management plan has been adopted in all areas of Council operations and to ensure that the workforce is free of discrimination, that all vacant positions are advertised openly; that appointments are made on merit and that all forms of harassment are discouraged.

Our workforce comprises people of different ages, cultures, religions, values, beliefs, educations, languages, abilities and gender. By creating a workplace in which every employee is valued for their diverse skills, knowledge and perspectives, Council is encouraging a more cohesive work environment and better team performance.

Training and Development

Council has developed a comprehensive policy on staff training and development to support and foster competent and safe workforce. Council provides study time and travel expenses to employees in order to attend all work related training. Council's staff training and development policy is available at the Lockhart River office.

Training Programs that were held during the year:

- Xero Accounting Software Training
- Security licensing training
- First aid training
- Traffic Control
- Various Plant Tickets
- Satellite GPS roads works
- Responsible Service of Alcohol

Engineering Services

The Lockhart River Aboriginal Shire Council's Engineering Services Department ensures that all of the roads within its area of responsibility, essentially those within the Lockhart River community, are sealed and well maintained.



Building Services

Council's Building Services Department is responsible for all building undertakings in the Lockhart River community, including new building projects and major refurbishments, maintenance and renovations.

Building Services looks after all the Council's buildings, staff housing, commercial premises, community housing, the workshop and store shed. Council is striving to build more houses in the community, get more apprentices, and more people trained in all areas of building, with a particular focus on helping the many kids who want to stay in our lovely community.

Current projects and our building program going forward include:

- New shed for Council's heavy plant constructed at the rear of the workshop;
- Three toilet blocks to support the Cultural Precinct development;
- Stage and stalls for the Cultural Precinct;
- Development of a new sub-division with new house construction scheduled for 2023 dry season.

Corporate Services

The department of Corporate Services operated from Cairns Office and Lockhart River Office during the year. It provided different services and support to other departments in the following

- Financial services
- Payroll and Human Resources
- Information Technology
- Australia Post and banking
- ATM services
- Centrelink Services
- Inventory and warehousing

The finance services team was able to prepare and submit to the Council the following corporate documents

- 1) Corporate Plan for the 2023-2028
- 2) Operational Plan for 2023/24
- 3) Budget Plan for 2023/24

They coordinated and delivered at least 3 internal audit visits. They successfully facilitated both interim and final external audit visits by newly appointed auditors (Crowe Australia) who expressed 'Unmodified Audit Opinion' on the financial statements for the year 2022/23. The team has also implemented most of the previous year's audit recom-



Cairns team during some of their lunch breaks.

Community Services

- Women’s Shelter
- Youth / Youth At Risk Initiative (YARI)
- Men’s Healing Services
- Justice Group Program incorporating the community Justice
- Home and Community Care (HACC) including CHSP, QCSS, Community Connectors
- National Disability Insurance Scheme (NDIS)
- Indigenous Knowledge Centre – Library and First 5 Forever
- Community Radio ·Cultural Heritage Archive program
- Outside School Hours Care including school breakfast program and holiday programs
- Sport and Recreation programs
- Indigenous Primary Health Care Service programs
- Guest House accommodation and training room.
- Cemetery

Municipal Services

Municipal services including water supply, sewage, rubbish and animal management. The principal role of Director Municipal Services for LRASC has been vacant for the 2021 – 2022 financial year. This position has been filled for the 2022 – 2023 financial year.

Water Statistics for the 2022 -2023 period include:

Water consumption: 204.884ML

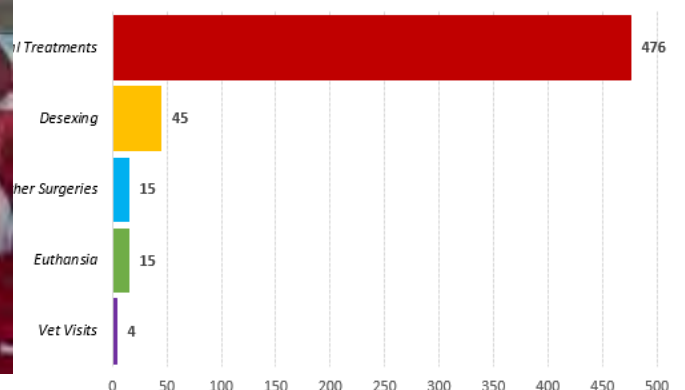
Community complaints: 0

Projects proposed and currently in planning for 2022 – 2023 include:

- Cleaning of the main drinking water reservoir.
- Maintenance of FH, SV and other water infrastructure access points.
- Replacement of lifting chains at sewage pump station.
- Replacement of sewage pump hoist.
- Extension of exhaust pipes on backup generators for the sewage pump station and for Bore 3.



Vet Program 2021 - 2022



Achievements and Key Activities

Assessment of progress towards implementing its 5-year Corporate Plan and annual Operational Plan LGR s190(1)(a)

According to the requirement of section 174 of Local Government Regulation 2012, the Council prepared and adopted 2022/23 Operational Plan. In compliance with section 169 of the Local Government Regulations 2012 it prepared and adopted 2022/23 Budget. These corporate documents were regularly reviewed and updated throughout the year as operational environment circumstances changed but no significant changes were noted. The 2018-23 Corporate Plan did not undergo any amendments.

Council's Operational Plan 2022/2023 detailed the key activities undertaken by Council to progress towards achieving the strategic objectives detailed in the adopted Lockhart River Aboriginal Shire Council Corporate Plan 2018-2023.

Alignment to Corporate Plan

The Lockhart River Aboriginal Shire Council five (5) year Corporate Plan adopted at an Ordinary Meeting held on the 31st July 2018 reflects the Council's Vision, Mission and Values. This plan provides us with the direction of all activities to be undertaken by Council. It is Council's strategic planning document and its objectives and Operational Plan 2022/2023 are integrated into all of Council's operations ensuring the community needs are met. Council's activities within the 2022/2023 financial year fall into five key strategic areas with highlights outlined below.

THEMES

The following five themes that collectively represent the policy intent of the scheme, Social wellbeing, Infrastructure, Natural Environment and Resources management, Economic development and Leadership & Governance. The priorities were then transformed into Goals & some associated Actions:



Social Wellbeing

A vibrant community that is safe, healthy and proud of their culture and traditions and embraces diversity.

- Completion of the Social Club refurbishment
- Council's capacity to provide and manage community services has increased
- Our traditions & culture are promoted & protected
- Health & wellbeing were made a priority
- All kids had good education
- Recreation improved peoples' health
- Local leadership around law & order was provided
- Families, kids & old people were looked after very well
- Targeted men's, women's and youth mental health and wellbeing events facilitated.



Social Club

Economic Management

Diverse economy to enhance, attract and support business and tourism opportunities that bring improvement in employment across the Shire.

- Design and construction of Cultural Precinct festival grounds was nearly completed
- The Council endorsed the use of the Farm area by the Men's Group as a activity centre for their members.
- Relevant training & development opportunities were provided to residents and workers
- Business development was prioritised
- People benefitted from the use of modern information and communication technologies



Road Constructions

Environmental Management

A sustainable and well managed built and natural environment that protect all the natural and cultural resources.

- Land & sea natural & cultural protection
- Community initiatives improved the environment
- Animal management & welfare improved



Festival Grounds

Infrastructure Development

Strong, reliable and sustainable roads, bridges, airport and boat ramps infrastructure that enable access and connection to our community.

- Refurbishment to the old canteen
- Refurbishment to Isaac Jeffrey “Chapy” Hobson Oval
- Construction of the Cultural Precinct was progressed to near completion
- Council’s capacity to provide and manage infrastructure has increased
- Water, sewerage & storm water systems were well maintained and upgraded in time with new development
- The quality, supply and type of housing improved
- The waste management system was effectively managed and upgraded with new garbage truck
- The road network was well maintained
- Public amenities and buildings were well maintained
- Reliable airport service was provided to local people and visitors
- Adequate supply of accommodation for non-resident service providers



Leadership & Governance

All inclusive leadership provided best service delivery through policy making that unified our community to achieve significant development.

- Council continued to invest in the need in growing the next generation of leaders in Lockhart.
- Development of a Whole-of-Community “in house” leadership development strategy to help bring our young ones back on the right path in underway in partnership with Puuya Foundation and DATSIP through the Thriving Communities program
- Local leaders acquired the right skills, knowledge and attitudes
- Governance structures are in place that ensure good decision making
- Government activities and investments are well informed coordinated
- Council has sound financial management practices
- The local community is well informed about key issues
- An effective system for disaster management is in place



Community Facilities and Services

Early Childhood Development

Puuya Foundation is operating the Early Years Learning and Parenting Program (EYLP) in the community. Kuunchi Kakana plans to have the centre assessed for suitability as a licensed day care, as well as our families being given access to Puuya's brand new clothing store. As a family centre supporting the building of everyday leaders from cradle to grave, Kuunchi Kakana supports parents, grandparents and other family members to learn and build capability alongside their children.

Contact: 0419 681 025



Art and Cultural Centre

Lockhart River Arts Indigenous Corporation has an established Art Centre with respected artists who have been recognized nationally and internationally. The Art Centre has painters, weavers and crafters who have taken their art work to a higher level.

Lockhart River Arts Centre is registered with Office of the Registrar of Indigenous Corporation (ORIC) as Lockhart River Arts Indigenous Corporation. For further information, contact: 07 4060 7341

Shopping

There is a retail store, Lockhart River The Freddy Clarence Moses Store, operated by the Community Enterprise Queensland (CEQ) that sells groceries, limited household goods and a few clothes. Fresh food and vegetables are always available; the store also runs a fuel station. The store has EFTPOS facilities and an Automated Teller Machine (ATM) is situated inside the store.

Retail Store Tel: 07 4060 7192.



Indigenous Knowledge Centre (Library) & Radio

The Indigenous Knowledge Centre has 5 computers set up for use by the community for online banking and communicating with family through online networking. The Radio provides a 24 hour local station broadcasting at 107.7 FM. Both offices can be contacted on 07 4060 7050.



Power

Electricity in the Community is generated by Ergon Energy.

Church

The Saint James Anglican church has a big hall which is used for most community functions. The church was built by Lockhart River people in 1971-73.



Lockhart River State School

Education

The school has about 120 students from pre-prep to year 12. Lockhart River Secondary School has developed a strategic plan to guide its journey towards ensuring all of its students fulfil their potential. 4 key priorities are of the school are:-

1. Literacy & Numeracy,
2. Student Attendance
3. School wide positive behaviour support and
4. Connection with community and culture.

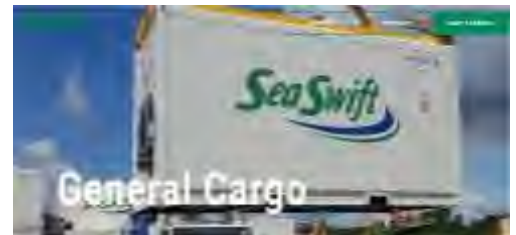
The school has adopted a strong behavioural philosophy, based on respect for self, others and the environment

Contact: 07 4083 3888 / e: the.principal@lockhartss.eq.edu.au



Sea Transport

The community is serviced by a regular barge service by Seaswift who operates weekly service to Lockhart River. All the barge services are based at the Wharf along Quintell Beach. Seaswift can be contacted on : 07 4035 1234



Lockhart River Primary Health Care Clinic

The Shire has got a health care Centre. The Centre provides primary clinical care and primary healthcare services through strong partnerships between nursing staff and local community. Routine services are offered weekly with 24 hour emergency services. Services provided include a suite of regular visiting medical, dentists and dental technicians, child health specialist nurses an mental health, community and allied health services covering diabetes educators, podiatry, paediatricians, etc.

Contact: 07 4060 7155



Road Transport

Internal roads within the community are bitumen sealed. Other access roads in the Shire are either partially sealed or unsealed and pose considerable challenge during the wet (Dec-May) season. Major transporters provide road services from Cairns to Lockhart River during the dry season (Jun-Nov).



Private Enterprises

Prosperous and potentially expanding local businesses by the local people had another very busy year. The following local businesses participated in their appropriate service areas within the Shire:

- Newton Spencer Contracting
Services for general construction works
- Tonlay Pty Ltd for building construction works
- ESW Constructions for general construction works.
- Norman Bally trading as Gray Ochre Contracting for civil works
- Donovan Moses for civil works
- Christopher Dean for civil works
- D&C Contracting for civil works
- R Elu & M Hobson for civil works
- Rodney Accoom Contracting for civil works
- Puul'u Contracting for fencing services
- W&P Machine Hire (Piva Family Trust) to hire heavy plant and equipment for construction works
- AW Bowie Carpentry for building construction works
- Wayne Butcher Enterprise for civil works
- Tony Pascoe for civil works
- Lockhart River Car Hire
- Lockhart River Social Club



Post Office and ATM

The Australian Post is responsible for the daily banking activities and postal services in the community. Everyday transactions are available. The Bank and Post Office opens between 9:00 am and 3.00 pm each day. There are two ATMs in the Community, one located at the Council Administration office and the other in the Retail Store Complex.



Alcohol Management Plan

Lockhart River is what is considered under the Queensland Government liquor licensing as a restricted area with zero carriage limit. This means that the community including the airport is totally dry and no alcohol is allowed. No local brew is allowed as well. For more information please see <http://www.atsip.qld.gov.au/communities/alchol-limits/alchol-reforms/fag.html>

There are serious penalties for breaching the alcohol limits. Police have the power to stop and search all vehicles, boats, aircrafts etc. coming into a restricted area.



Lockhart River Aerodrome Company Pty Ltd

Air Transport

Lockhart River aerodrome boasts a 1500m sealed and secure, all-weather run-way. With the installation of pilot activated lights (PAALC) , and Aerodrome Weather Information Service also available the aerodrome can be accessed 24 hours a day.

During the wet season when road access can be cut off for months, the aerodrome plays a key role in getting vital supplies and services into the community. There is a regular air service between Cairns and Lockhart River.

The Lockhart River aerodrome is mainly serviced by Skytrans Airline. This is a RPT (regular passenger transport) flying in once a day. Five days a week between Monday and Friday. Skytrans also provides flights from Lockhart River to Kowanyama, Pormpuraaw and Aurukun on selected days.



RFDS (Royal Flying Doctors Services) on a regular basis lands at the Lockhart River Aerodrome. This is for their clinic run and any emergencies which may arise. The airport averages about 120 landings per month.

The Lockhart River Airport is located five kilometres from the Lockhart River community. Within the existing terminal there are passenger processing, ticketing and toilet facilities.

Contact Details

Phone: 07 4060 7121 M: 0427574 333 Website: <https://lhrac.com.au/>

Address: 1 Airport Rd, Lockhart River QLD 4871

Operation hours: M-F 07:00 – 17:00, Call out fees apply A/H

Fuel Supply

The Lockhart River Aerodrome Company supply JETA1 and Avgas fuels to all airline operators that includes; Hinterland, East Air, GSL, Daintree Air, GBR, Nautilus, Cobham, Customs (Surveillance) and Search and Rescue, QG Air etc.

The Company also supply diesel to all motorists from within the community, businesses and visitors to the community.

The next available fuel retail outlet outside of Lockhart River is 144 kilometres away at the Archer River Roadhouse.

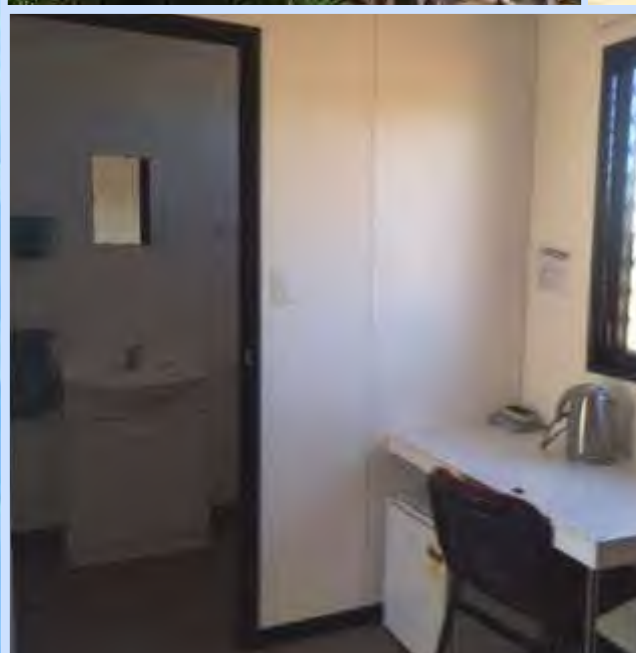


There are no designated camp grounds in Lockhart River itself however, accommodation facilities are available at Lockhart River Airport in the form of the Iron Range Cabins operated by Lockhart River Aerodrome Company. All cabins are well appointed, self catering and situation within each reach of the beaches and constitute the perfect base for visitors wishing to explore our beautiful region.

Contact Details

Phone: +7 4060 7147

Website: <https://lhrac.com.au/accommodation/>



Corporate Governance & Legislative Requirements



In accordance with the *Local Government Act 2009* (LGA) and the *Local Government Regulation 2012* (LGR) there a number of statutory reporting requirements local governments must include within their Annual Report. This section of the report addresses these obligations.

Remuneration to Each Councillor and Meetings Attendance

The Councillors' remuneration is reviewed and determined by the Local Government **Remuneration Tribunal** annually.

Section 186 (1) (A) (B) (a) of the Local Government Regulation 2012

Councillors Meetings Attended

Section 186(c) of the Local Government Regulation 2012

Elected members form the decision-making body of Council, and matters for consideration are directed through regular Council meetings. Ordinary Meetings of Council are held approximate to the third week of every month.

Special Meetings are convened where necessary to consider specific items such as budget, major projects and future strategic direction. Like Ordinary Meetings, Special Meetings comprise all members of Council and are called as and when required to attend to any urgent business of Council.

All meetings are open to the public, unless Council resolves, under Section 254J(3) of the Local Government Regulation 2012, that a meeting be closed. Council, from time to time, needs to discuss matters such as contracts, staff, industrial and legal proceedings 'in confidence' and closes that part of the meeting to the public.

The following is the Council remunerations and schedule of meetings attendance for the period July 2022 – June 2023. It also shows the number of local government meetings that each councillor attended during the financial year.

Discretionary Funds SECTION 189 LCR 2012

Councillors did not have discretionary funds during the 2022/23 financial year.

| Name | Remuneration | Superannuation Contribution | Total \$ | Expenses Claimed | Facilities Provided | Ordinary Council Meetings | Budget/ Special Council Meetings | Total Meetings Attended |
|----------------|--------------|-----------------------------|-----------|------------------|-------------------------------|---------------------------|----------------------------------|-------------------------|
| Wayne Butcher | \$110,374 | \$12,987 | \$123,361 | \$37,642 | Vehicle, Laptop, iPhone, iPad | 8 | 1 | 9 |
| Dorothy Hobson | \$63,677 | \$7,492 | \$71,169 | \$11,927 | Vehicle, iPad, Smart Phone | 7 | 1 | 8 |
| Norman Bally | \$55,186 | \$6,493 | \$61,679 | \$5,143 | iPad, iPhone | 8 | 1 | 9 |
| Allister Bowie | \$55,186 | \$6,493 | \$61,679 | \$3,568 | iPad, iPhone | 7 | 1 | 8 |
| Karen Koko | \$55,186 | \$5,411 | \$60,597 | \$10,190 | iPad, iPhone | 7 | 1 | 8 |

Senior Management (LGA section 201)

The following were the Council and Aerodrome Company's senior officers (senior management team)

| | |
|------------------------------------|------------------------------|
| Chief Executive Officer | Mr. David Clarke |
| Corporate Services | Mr. Stanley Mugwiria |
| Building Services | Mr. Edmond Regis |
| Community Development and Services | Mrs. Margaret Barnes |
| Engineering Services | Vacant |
| Essential Services | Mr. John Bird |
| Aerodrome Company | Mr. Peter Wells/Anthony Ryan |

Remuneration of Senior Management

All the senior officers reported directly to the Chief Executive Officer in accordance with the 2022-23 Organization Structure.

To comply with the requirements of section 201 (1)(a) and s201(1)(b) Local Government Act 2009, the Council is reporting the following remuneration packages for all the senior officers

| Remuneration Package | Number of Senior Officers |
|----------------------|---------------------------|
| \$50,000—\$150,000 | 3 |
| \$150,001—\$250,000 | 1 |
| \$250,001—\$350,000 | 2 |

Invitation to tenderers to change their tender details

No actions were taken to amend tender specifications after the tenders were invited.

Beneficial Enterprises SECTION 41 LGA 2009

Puuya Foundation through its operations at Kuunchi Kakana Early Childhood Learning Centre is a beneficial enterprises to the Lockhart River community. This has benefitted the community by creating local employment and providing early childhood education services to the community. The Council recognizes and supports this learning interaction of the parents, kids and teachers at the Centre.

Significant business SECTION 45 (b)(d) LGA 2009

The Lockhart River Aboriginal Shire Council did not conduct any significant business activities during the year.

Invitations to provide expressions of interest

Lockhart River Aboriginal Shire Council did not advertise for any expression of interests or tender.

Internal Audit

(LGR 2012 section 190(1)(h))

Pacifica Chartered continued the role of internal auditors for the year and reported directly to the Audit Committee. The composition of Audit Committee remained unchanged with three members and chaired by independent member to promote the achievement of good governance objectives. The internal auditors carried out the following reviews and provided recommendations to the management for implementation:

- Review of previous years' audit observations and recommendations
- Project management framework and manual
- Final reports on policies and procedures manuals and review of recoverable works

Internal audit reports were provided to the Audit Committee during the year in compliance with section 207 of the Local Government Regulation 2012.

The internal audit plane for the 2023/24 financial year was discussed and being implemented accordingly.

External Audit

The first external audit by Crowe Australia appointed by the Auditor-General of Queensland was completed and report signed on 14 November 2023 due to Council completing the financial statements for the audit past due date. Council had to request for extension of time from the minister. The audit involved performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements and issue an independent audit opinion. The auditors have expressed an **unmodified audit opinion** implying that they are satisfied with Council's financial operations and records kept.

Overseas travel (LGR 2012 section 188)

None of the elected members or Council employees made any official overseas travel.

Other relevant issues to making an informed assessment

During the financial year, there are no known issues relevant to making informed assessment of the Council's operation and performance.

Councillor conduct and performance

To comply with section 186 (1)(d) - (f) and section 353 of the Local Government Regulation 2012 the Council performance against set standards were as follows:

| Compliance Requirements | Reference/ Section | No |
|--|---|-----|
| Orders made under | s150I(2) of the LGA LGR s186(d) | Nil |
| Decisions, orders and recommendations made under section | s150AR(1) of the LGA | Nil |
| Name of each councillor for whom a decision, order or recommendation was made under | s150I(2), 150AH(1) or 150AR(1) of the LGA LGR s 186 (e) (i) | Nil |
| A description of the unsuitable meeting conduct, inappropriate conduct or misconduct engaged in by each councillor that was made under section | s150I(2), 150AH(1) or 150AR(1) of the LGA | Nil |
| Decisions, orders or recommendations made for each councillor that was made under | s150I(2), 150AH(1) or 150AR(1) of the LGA LGR s186(d)(i)(ii)(iii) | Nil |
| A summary of the decision, order or recommendation made for each councillor | LGR s186 (e) | Nil |
| Complaints referred to the assessor of the Act by local government entities for the local government | s150P(2)(a) | Nil |
| Matters, mentioned, notified to the Crime and Corruption Commission | s150P(3) of the LGA | Nil |
| Notices given under | s150R(2) of the LGA and s186(1)(f)(iii) of the LGA | Nil |
| Notice given under | S150(2)(a) LGA and LGR s186(1)9f)(v) | Nil |
| Decisions made under | s150W(1)(a),(b) and (e) of the LGA and LGR 186 (1)(f)(viii) | 1 |
| Referral notices accompanied by a recommendation mentioned in | s150AC(3)(a)of the LGA and LGR s186 (1)(f)(vi) | Nil |
| Occasions information was given under | s150AF(4)(a) of the LGA | Nil |
| Occasions the local government asked another entity to investigate, under chapter 5A, part 3, division 5 of the Act for the local government, the suspected inappropriate conduct of a councilor | LRG s 186 (1)(f)(ix) | Nil |
| Applications heard by the conduct tribunal under chapter 5A, part 3, division 6 of the Act about whether a Councillor engaged in misconduct or inappropriate conduct | LGR s186 (1)(f)(ix) | Nil |

Administration Action Complaints

Complaints Management Process –

Where there are administrative complaints, under section 187 of the Local Government Regulation 2012, the Council has established and maintained effective policy and process for resolving them. This policy and complaints handling framework is fairly consistent in resolving complaints. The policy framework is communicated to all staff at the commencement of their employment and reinforced at staff meetings. Further information of Council's Complaints Policy and Process can be obtained at www.lockhart.qld.gov.au.

A complaint register has been established providing details with regard to the outcomes of complaints.

The annual report for a financial year must contain particulars of:

Administrative action complaints recorded during the reporting year are as detailed below.

| Description | Reference/ Section | No |
|---|---------------------|-----|
| A statement about the local government's commitment to dealing fairly with administrative action complaints | LGR s187(1)(a) | Nil |
| A statement about how the local government has implemented its complaints management process, including an assessment of the local government's performance in resolving complaints under the process | LGR s187(1)(b) | Nil |
| The number of administrative action complaints made to the local government | LGR s187 (2)(a)(i) | Nil |
| The number of administrative action complaints resolved by the local government under the complaints management process | LGR s187(2)(a)(ii) | Nil |
| The number of administrative action complaints not resolved by the local government under the complaints management process. | LGR s187(2)(a)(iii) | Nil |
| The number of administrative action complaints that were made in previous financial year and still unresolved | LGR s187(2)(b) | Nil |

Grants to Community organisations

The Council did not grant any funds to community organizations in compliance with the requirement of section 189 (a) (b) of Local Government Regulation 2012. However, the Council spent \$94,696 on contributions towards support for funeral expenses to the bereaved families, cultural and sporting activities within Lockhart River community only. The Council's Donations Policy and Budget provided guidelines for these contributions.

List of Registers available to public

Section of the Local Government Regulation 190 (1)(f)

The following registers are maintained and held by Lockhart River Aboriginal Shire Council:

| Registers kept by Council |
|---|
| Register of Interests of Councillors |
| Register of Election Gifts and Benefits |
| Register of Interest of Chief Executive Officer & Senior Contract Employees |
| Register of Delegation (including financial delegations) |
| Asset Register |
| Road Register |
| Housing Register |
| Prequalified Suppliers Register |
| Council Local Laws register |
| Fraud Register |
| Administrative Complaints Register |
| Contracts Register |

Service Fees

In accordance with requirement under section 190(1) (g) of the Local Government Regulation 2012, the annual report must prepare a summary of all concessions for rates and charges granted by the local government. Lockhart River Aboriginal Shire Council granted Puuya Foundation concessions for user service charges of \$17,166 during the financial year.



| Controlled Roads | |
|--|---------------|
| Description | No |
| Bridges | 1 |
| Storm-water culverts and floodways | 135 |
| Rural roads | 199 km |
| Urban roads | 23 km |
| TOTAL LENGTH OF ROAD AND BRIDGE NETWORK | 222 km |

Community

Financial Report

2022—2023

The Community Financial Report (CFR) is a summary of the information contained in Council's financial statements for the period 1 July 2022 to 30 June 2023 and provides an overview of Council's financial management and performance in accordance with S179 of the Local Government Regulation 2012.

This CFR explains what has happened during the year, and what position Council was in at the year end. The Community Financial Report is a plain English summary of Council's Financial Statements prepared in accordance with s184 of the Local Government Regulation 2012.

Key highlights as follows:

- Major Capital Expenditure (above \$100,000) during the year

| Capital expenditure | 2023 |
|--|------------------|
| Council | |
| Council buildings and houses | 596,503 |
| New subdivision | 769,081 |
| Renewal of Council fleet and equipment | 175,977 |
| Roads, drainage improvements and culvert crossings | 6,106,832 |
| Cultural precinct | 1,487,457 |
| | 9,135,850 |
| Aerodrome Company | |
| New Cabins | 102,461 |
| Airport security fencing | 206,813 |
| | 309,274 |
| | 9,445,124 |

- Net results for the year

The following are the key financial performance highlights (consolidated):

Overall, the Council and senior management believe the financial results for the year to be satisfactory but will endeavor for a better outcome in the current financial year.

| Consolidated Council Net Result | Actual \$ 2023 | Budget \$ 2023 | Actual \$ 2022 |
|---|---------------------------|---------------------------|---------------------------|
| Revenues (excl. income for capital purposes) | 22,594,007 | 23,730,108 | 16,444,886 |
| Expenditure (excl. capital expenses) | (22,759,334) | (23,712,529) | (17,602,105) |
| Net Result before Capital Grants & Contributions | (165,327) | 17,579 | (1,157,219) |
| Capital Grants & Contributions | 8,234,901 | 14,542,084 | 8,447,858 |
| Capital expenses | (336,496) | (78,975) | (33,148) |
| Net Results | 7,733,078 | 14,480,688 | 7,257,491 |

End of Year Financial Statements

What you will find in the Financial Statements:

The Audited Financial Statements of Council set out the financial performance, financial position, cash flows and the net wealth of Council for the financial year ended 30 June 2023.

About the Management Certificate:

The Financial Statements must be certified by both the Mayor and the Chief Executive Officer as “presenting a true and fair view” and required to be adopted by the Council to ensure responsibility and ownership of the Financial Statements by management and elected representatives.

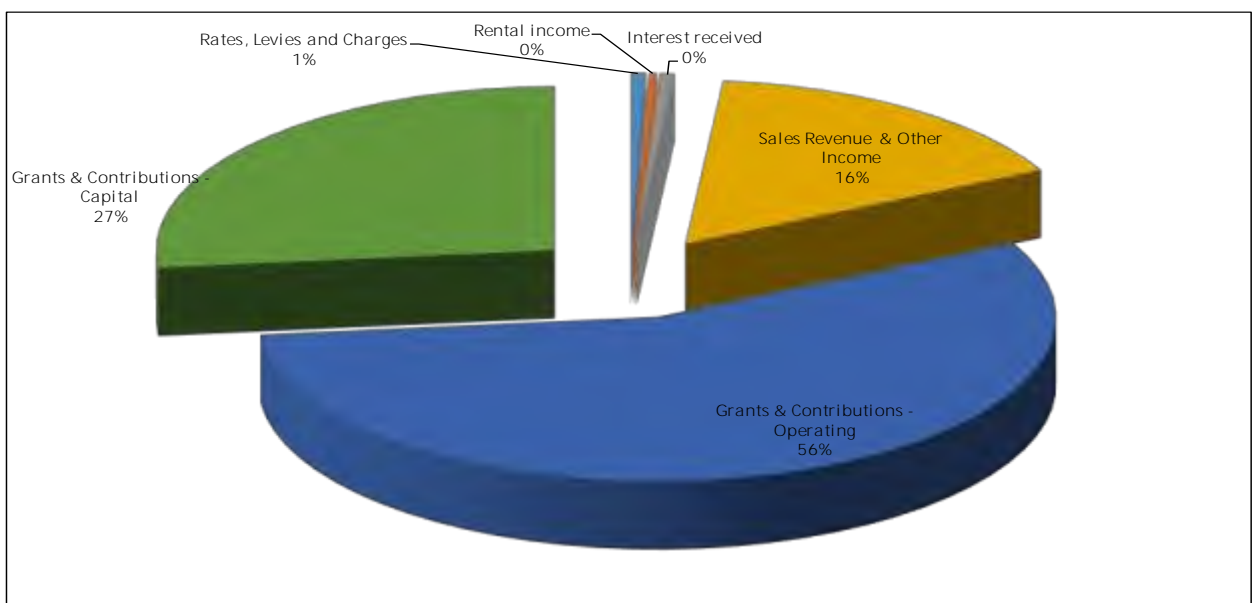
The Financial states incorporate 4 primary financial statements and accompanying notes.

STATEMENT OF COMPREHENSIVE INCOME

This is a summary of Council's financial performance for the year, listing both regular income and expenses and other comprehensive income which records items such as changes in the fair values of Council's assets & investments.

For the year ended 30 June

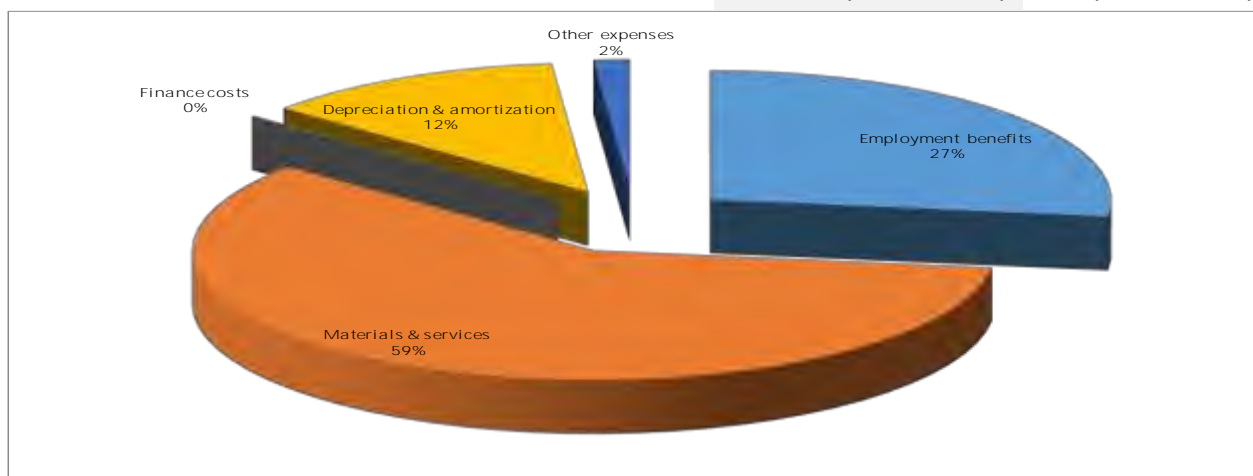
| Income | 2023 \$ | 2022 \$ |
|--|-------------------|-------------------|
| Revenue | | |
| Recurrent revenue | | |
| Rates, levies and charges | 185,220 | 168,383 |
| Sales revenue | 4,833,167 | 5,849,079 |
| Grants, subsidies, contributions and donations | 17,182,147 | 10,033,262 |
| Total recurrent revenue | 22,200,534 | 16,050,723 |
| Capital revenue | | |
| Grants, subsidies, contributions and donations | 8,234,901 | 8,447,858 |
| Total capital revenue | 8,234,901 | 8,447,858 |
| Rental income | 101,179 | 96,161 |
| Interest received | 180,972 | 33,673 |
| Other income | 149,068 | 149,068 |
| Other capital income | 111,322 | 115,262 |
| Total income | 30,828,908 | 24,892,744 |



Source: Audited 2022/23 Financial Statements (Appendix A)

Expenses

| | 2023 \$ | 2022 \$ |
|---------------------------------|---------------------|---------------------|
| Recurrent expenses | | |
| Employee benefits | (6,258,351) | (5,762,971) |
| Materials and services | (13,648,874) | (9,162,496) |
| Finance costs | (17,749) | (11,800) |
| Depreciation and amortization | | |
| Property, plant and equipment:- | (2,777,943) | (2,610,106) |
| Right-of-use assets | (56,417) | (54,732) |
| Other expenses | (336,496) | (33,148) |
| Total expenses | (23,095,830) | (17,635,253) |



Performance Summary

| | 2023 \$ | 2022 \$ |
|--|--------------|--------------|
| Total Income | 30,828,908 | 24,892,744 |
| Total Expenses | (23,095,830) | (17,635,253) |
| Net Results from operations | 7,733,079 | 7,257,491 |
| Other comprehensive income | | |
| Items that will not be reclassified to net result | | |
| Increase/(decrease) in asset revaluation surplus | 7,682,677 | 9,595,999 |
| Total other comprehensive income for the year | 7,682,677 | 9,595,999 |
| Total comprehensive income for the year | 15,415,756 | 16,853,490 |

Source: Audited 2022/23 Financial Statements (Appendix A)

STATEMENT OF FINANCIAL POSITION (BALANCE SHEET)

Balance Sheet shows the Council's financial position in terms of assets (the Council owns), liabilities (the Council owes) and the equity (Net worth of the community which is equal to total assets minus total liabilities).

As at 30 June

| Assets | 2023 | 2022 |
|--------------------------------------|--------------------|--------------------|
| Current assets | | |
| Cash and cash equivalents | 12,538,077 | 13,310,025 |
| Trade and other receivables | 1,988,217 | 1,625,195 |
| Inventories | 451,149 | 308,244 |
| Contract assets | 3,439,226 | 1,623,963 |
| Lease receivable | 348,822 | 324,720 |
| Total current assets | 18,765,491 | 17,219,148 |
| Non-current assets | | |
| Lease receivables | 9,043,642 | 9,574,673 |
| Property, plant and equipment * | 121,391,200 | 106,933,866 |
| Right-of-use assets | 219,683 | 260,538 |
| Total non-current assets | 130,654,525 | 116,769,077 |
| Total assets | 149,420,016 | 133,988,225 |
| Liabilities | | |
| Current liabilities | | |
| Trade and other payables | 2,533,854 | 2,089,860 |
| Contract liabilities | 3,270,560 | 3,722,289 |
| Lease liabilities | 58,590 | 55,772 |
| Provisions | 503,852 | 608,978 |
| Total current liabilities | 6,366,856 | 6,476,898 |
| Non-current liabilities | | |
| Lease liabilities | 168,214 | 211,641 |
| Provisions | 1,808,426 | 1,638,925 |
| Total non-current liabilities | 1,976,640 | 1,850,565 |
| Total liabilities | 8,343,496 | 8,327,463 |
| Net community assets | 141,076,520 | 125,660,764 |

Source: Audited 2022/23 Financial Statements (Appendix A)

Community equity

| | 2023 | 2022 |
|-------------------------------|--------------------|--------------------|
| Asset revaluation surplus | 51,640,388 | 43,957,711 |
| Retained surplus | 89,436,132 | 81,703,053 |
| Total community equity | 141,076,520 | 125,660,764 |

Property, plant and equipment

| | | |
|--|--------------------|--------------------|
| Capital work in progress | 6,051,895 | 5,163,477 |
| Land | 1,000,000 | 1,000,000 |
| Building and houses | 28,670,336 | 26,398,603 |
| Plant and Equipment | 1,385,818 | 1,621,251 |
| Furniture and office equipment | 178,835 | 232,450 |
| Runway, road, drainage and bridge network | 69,927,685 | 59,885,481 |
| Water | 5,322,409 | 5,044,709 |
| Sewerage | 5,049,994 | 4,682,238 |
| Other Infrastructure | 3,804,228 | 2,905,658 |
| Total property, plant and equipment | 121,391,200 | 106,933,866 |



STATEMENT OF CASH FLOW

Statement of Cash flows provides an analysis of how Council (and Aerodrome Company) has received and spent funds through the year including movements in remaining cash balances. The cash transactions are categorized into being from operating, investing or financing activities.

For the year ended 30 June

| | 2023 | 2022 |
|---|--------------------------|---------------------------|
| | \$ | \$ |
| Cash flows from operating activities | | |
| Receipts from customers | 4,647,734 | 5,470,632 |
| Receipts from grantors for non capital grants and contributions | 14,044,861 | 13,588,928 |
| Receipts from tenants | 101,179 | 96,161 |
| Payments to suppliers and employees | (19,546,615) | (14,317,134) |
| | <u>(752,841)</u> | <u>4,838,587</u> |
| Interest received | 180,972 | 33,673 |
| Net cash inflow/(outflow) from operating activities | <u>(571,869)</u> | <u>4,872,259</u> |
| Cash flows from investing activities | | |
| Payments for property, plant and equipment | (9,602,599) | (9,225,495) |
| Payments for property, plant and equipment transferred to subsidiary | - | - |
| Proceeds from sale of property plant and equipment | 19,500 | - |
| Capital grants, subsidies, contributions and donations | 9,114,470 | 7,039,979 |
| Net cash inflow/(outflow) from investing activities | <u>(468,629)</u> | <u>(2,185,516)</u> |
| Cash flows from financing activities | | |
| Proceeds of finance leases | 324,720 | 306,320 |
| Repayment made on leases | (56,172) | (54,308) |
| Net cash inflow from financing activities | <u>268,549</u> | <u>252,012</u> |
| Net increase/(decrease) in cash and cash equivalents held | <u>(771,949)</u> | <u>2,938,756</u> |
| Cash and cash equivalents at the beginning of the financial year | 13,310,025 | 10,371,269 |
| Cash and cash equivalents at end of the financial year | <u>12,538,076</u> | <u>13,310,025</u> |

STATEMENT OF CHANGES IN EQUITY

The Statement of Changes in Equity illustrates how the net worth of Council has changed as a result of activities undertaken during the period. This statement summarizes the movements in asset revaluation reserves and retained surplus. The retained surplus increased by \$7,733,079 at 30 June 2023 whereas the asset revaluation reserves increased by \$7,682,677

| | Asset revalua- tion surplus \$ | Retained surplus \$ | Total \$ |
|--|--------------------------------------|---------------------------|--------------------|
| Balance as at 30 June 2021 | 34,361,712 | 74,445,562 | 108,807,274 |
| Net result | - | 7,257,491 | 7,257,491 |
| Other comprehensive income for the year | | | |
| Increase in asset revaluation surplus | 9,595,999 | - | 9,595,999 |
| Total comprehensive income for the year | 9,595,999 | 7,257,491 | 16,853,490 |
| Balance as at 30 June 2022 | 43,957,711 | 81,703,053 | 125,660,764 |
| Net result | - | 7,733,079 | 7,733,079 |
| Other comprehensive income for the year | | | |
| Increase in asset revaluation surplus | 7,682,677 | - | 7,682,677 |
| Total comprehensive income for the year | 7,682,677 | 7,782,079 | 15,415,756 |
| Balance as at 30 June 2023 | 51,640,388 | 89,436,132 | 141,076,520 |

Key Financial Figures over the past 5 years (Consolidated)

| Financial Performance Figures (\$) | 2023 | 2022 | 2021 | 2020 | 2019 |
|---|--------------------|--------------------|--------------------|--------------------|-------------------|
| Inflows: | | | | | |
| Fees & Charges | 185,220 | 168,383 | 144,016 | 156,455 | 147,459 |
| Other revenue | 111,322 | 264,330 | 99,269 | 743,745 | 1,582,172 |
| Rental Income | 101,179 | 96,161 | 108,577 | 110,207 | 93,064 |
| Interest Received | 180,972 | 33,673 | 46,860 | 157,638 | 209,604 |
| Sales Revenue | 4,833,167 | 5,849,079 | 3,534,650 | 6,361,259 | 5,255,454 |
| Grants, Subsidies, Contributions & Donations | | | | | |
| - Operating & Capital | 25,417,048 | 18,481,120 | 22,118,933 | 14,818,900 | 16,846,937 |
| Total Income from Continuing Operations | 30,828,908 | 24,892,746 | 26,052,305 | 22,348,204 | 24,134,690 |
| Sale Proceeds from PP&E | | - | - | 35,909 | 4,000 |
| Finance lease receipts | 324,720 | 306,320 | 301,137 | 292,701 | 288,340 |
| Outflows: | | | | | |
| Employee Benefits | 6,258,351 | 5,762,971 | 5,453,401 | 5,697,603 | 5,217,842 |
| Materials & Services | 13,648,874 | 9,162,496 | 15,730,575 | 12,529,115 | 8,916,384 |
| Finance Costs | 17,749 | 11,800 | 11,702 | 6,915 | 34,643 |
| Total Expenses from Continuing Operations | 19,924,974 | 14,937,267 | 21,195,678 | 18,233,633 | 14,168,869 |
| Total Cash purchases of PP&E | 9,602,599 | 9,225,495 | 5,455,927 | 3,491,335 | 6,276,344 |
| Operating Surplus/(Deficit) (excl. Capital Income & Expenditure) | (165,327) | (1,272,481) | (3,056,428) | (1,141,791) | 938,185 |
| Financial Position Figures (\$) | | 2022 | 2021 | 2020 | 2019 |
| Current Assets | 18,765,491 | 17,219,148 | 13,770,512 | 15,962,580 | 14,026,613 |
| Current Liabilities | 6,366,856 | 6,476,898 | 3,777,526 | 5,646,695 | 1,891,477 |
| Net Current Assets | 12,398,635 | 10,742,250 | 9,992,986 | 10,315,885 | 12,135,136 |
| Cash & Cash Equivalents | 12,538,077 | 13,310,025 | 10,371,269 | 14,065,912 | 12,420,924 |
| Total Gross Value of PP&E (excl. Land) | 162,172,942 | 141,819,885 | 129,509,727 | 123,928,872 | 117,167,161 |
| Total Accumulated Depreciation | (41,781,742) | (35,886,018) | (39,787,248) | (37,340,279) | (32,283,144) |
| Total Written Down Value of PP&E (excl. Land) | 120,391,200 | 105,933,866 | 89,722,482 | 86,588,593 | 84,884,017 |
| Indicative Remaining Useful Life (as a % of GBV) | 74% | 75% | 69% | 70% | 72% |

Source: Audited 2022/23 Financial Statements (Appendix A)

MEASURES OF FINANCIAL SUSTAINABILITY

Financial Sustainability is defined as when a "Local Government is able to maintain its financial capital and infrastructure capital over the long term" [source: Local Government Act 2009 section 102(2)]. The Financial Sustainability indicators (in accordance with the Local Government Regulation 2012) that Council must publish are as follows:

Financial Sustainability Indicators (Consolidated) for the year ended 30 June 2023

| | Target | Long Term Financial Plan Projections | | | | | | | | | | | |
|--|--------|--------------------------------------|--------|--------|-------|------|------|------|------|------|------|------|------|
| | | Actual | Actual | Actual | Budg- | Yr 1 | Yr 2 | Yr 3 | Yr 4 | Yr 5 | Yr 6 | Yr 7 | Yr 8 |
| | | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |

Ratio

| | | | | | | | | | | | | | |
|---------------------------------|---------|------|------|------|------|------|------|------|------|-----|------|------|-----|
| Operating Surplus Ratio | 0 - 10% | -14% | -8% | -1% | 0% | -1% | -1% | 0% | 1% | 1% | 2% | 2% | 2% |
| Asset Sustainability Ratio | > 90% | 54% | 136% | 151% | 44% | 47% | 142% | 83% | 73% | 58% | 67% | 84% | 38% |
| Net Financial Liabilities Ratio | < 60% | -37% | -55% | -46% | -44% | -47% | -40% | -41% | -41% | - | -38% | -39% | 36% |

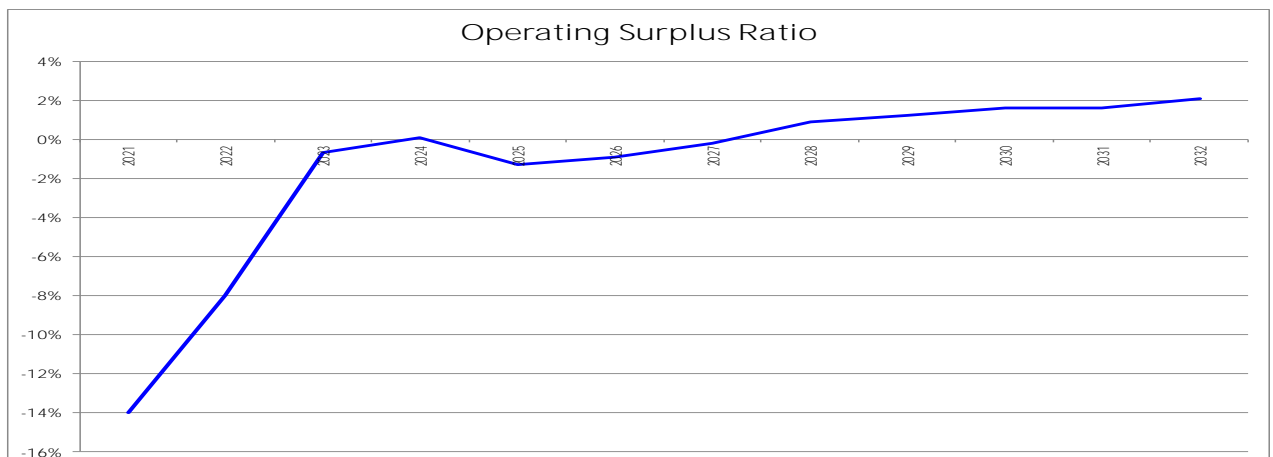
OPERATING SURPLUS RATIO

This ratio measure 'Net Result divided by Total Operating Revenue'.

This is an indicator of the extent to which revenue raised cover operational expenses only or are available for capital funding purposes or other purposes.

As at 30 June 2023, Operating Surplus Ratio was -1.0%

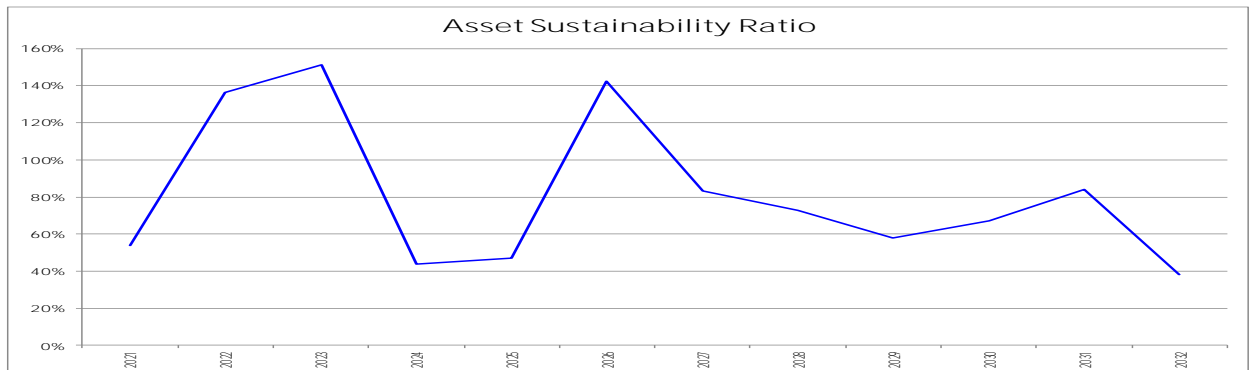
The Consolidated entity reported operating surplus ratio of -1% for 22/23 financial year that was below the target of between 0% and 10% per annum on average over the long term. The Council and Aerodrome Company did not earn sufficient revenue that could cover operating expenses and offset past or future operating deficits or to fund proposed capital expenditure. Management is determined to achieve surpluses in all future financial years.



ASSET SUSTAINABILITY RATIO

This ratio measure 'Capital Expenditure on the Replacement of Assets (Renewals) divided by Depreciation Expense'. It approximates the extent to which the infrastructure assets are being replaced as they reach the end of their useful lives. Depreciation expense represents an estimate of the extent to which the infrastructure assets have been consumed in one year period. Capital expenditure on renewals is an indicator of the extent to which the infrastructure assets are being replaced. This ratio indicates whether a local government is renewing or replacing existing nonfinancial assets at the same rate that its overall stock of assets is wearing out.

As at 30 June 2023, Asset Sustainability Ratio was 151%



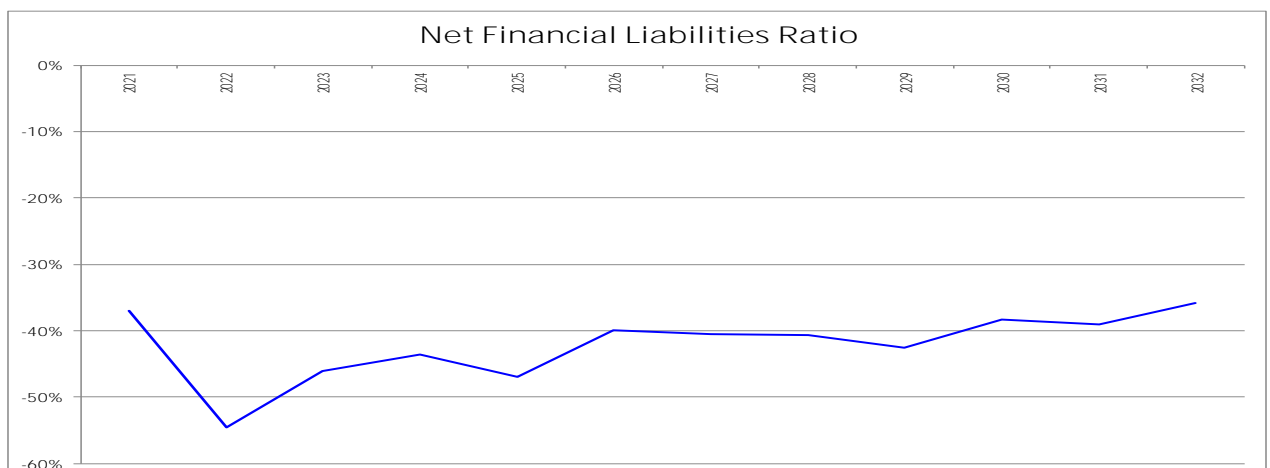
The Consolidated entity achieved Asset Sustainability Ratio of 151% above the target of >90% implying that both Council and Aerodrome Company have sufficiently maintained, replaced or renewed existing infrastructure assets as they are consumed. In the long term, this may increase service levels and useful lives of these assets

NET FINANCIAL LIABILITIES RATIO

This ratio measure 'Total Liabilities less Current Assets divided by Total Operating Revenue'. This is an indicator of the extent to which the net financial liabilities of a local government can be serviced by its operating revenues.

As at 30 June 2023, Net Financial Liabilities Ratio was -46%

The consolidated entity recorded Net Financial Liabilities Ratio of -46% against a target of -60% and this indicates that the current assets exceeds the total liabilities. This demonstrates that both Council and Aerodrome have strong working Capital position to meet operational funding requirements.



APPENDIX 1—ANNUAL FINANCIAL STATEMENTS

To access the Audited Financial Statements for the year ended 30 June 2023, click on the hyperlink below or through the Council's website on <https://lockhart.qld.gov.au/publications/>

A copy can be obtained from the Council Office.

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