Lockhart River Aboriginal Shire Council

Budget Report 2026-2027

Snapshot of the Capital Budget

Capital Grant $20,535,474

Council Owned Revenue $2,305,650

Other Sources (Transfers) $3,503,921

Capital Expenditure $26,345,044

Snapshot of the Operating Budget

$45,559,143 Total Operating Revenue

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$45,632,301 Total Operating Expenditure

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($73,159) Net Operating Results

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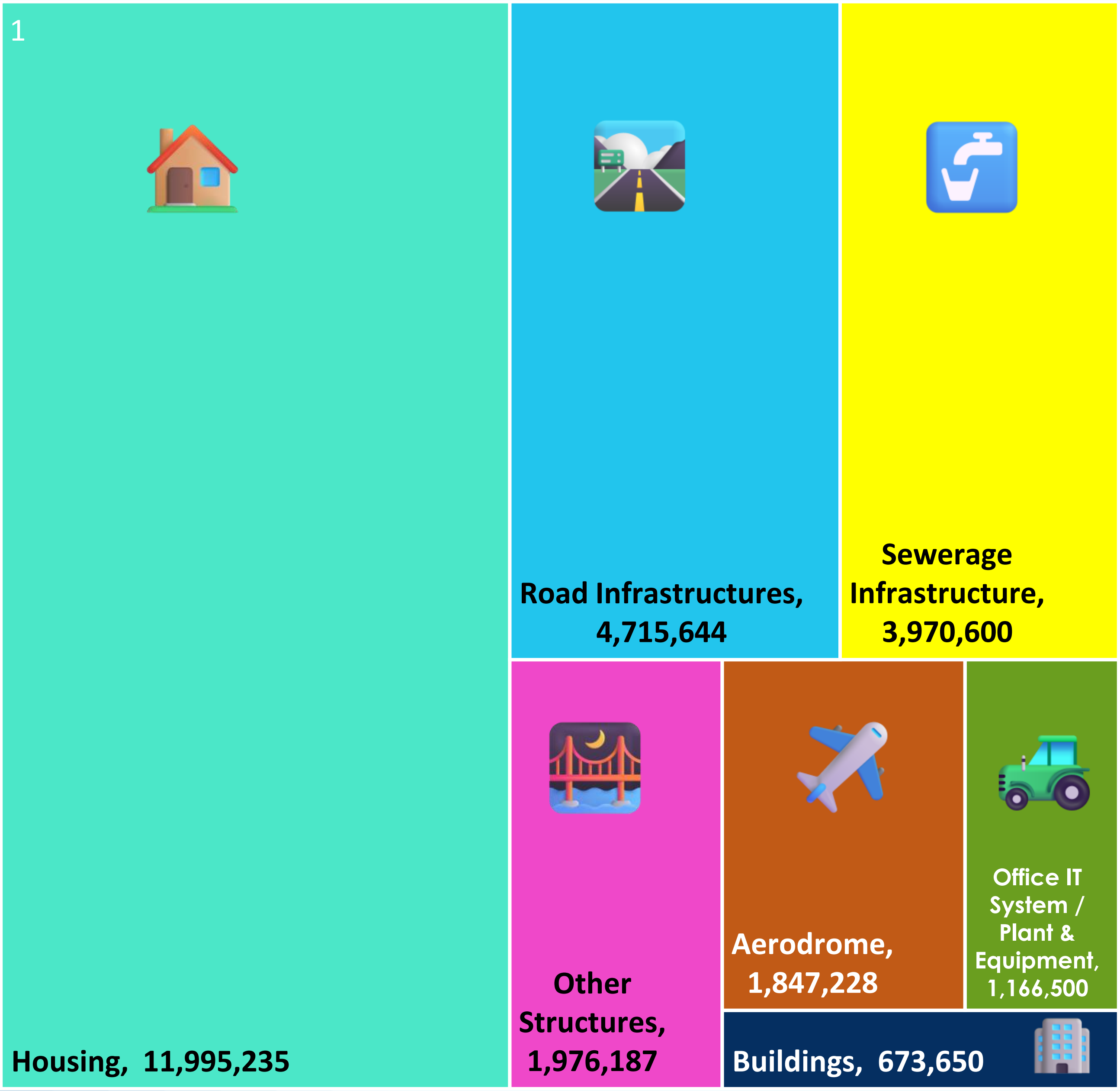
Capital Expenditure per Category

$26,345,044



Housing	11,995,235
Road Infrastructures	4,715,644
Sewerage Infrastructure	3,970,600
Other Structures	1,976,187
Aerodrome	1,847,228
Office IT System / Plant and Equipment	1,166,500
Buildings	673,650
Capital Expenditure Total	26,345,044

Buildings $673,650

- **$300,000** Council Renewal Works
- **$79,000** Mechanical Workshop Renewal Works
- **$70,600** Puuya Centre Renewal Works
- **$70,000** Kids Club Renewal Works
- **$70,000** Warehouse Fence Structure – Stores, EHO & Council
- **$50,850** Contractor Donga Works
- **$33,200** Men's Centre Renewal Works/Fencing

Housing
$11,995,235

$21,000
Staff House residence 1 - garden shed
0.1% of Housing total

$33,500
Staff House residence 3 - garden shed
0.1% of Housing total

$118,400
Driveway & garden shed structure - 71A&B Piiramo Street
1.0% of Housing total

$40,300
Mayor's House - Lot 335 Taylors Landing
0.3% of Housing total

$41,600
EHO House renewal works - 83 Blady Grass St
0.3% of Housing total

$60,700
Staff house 72 Piiramo Street renewal works
0.5% of Housing total

$4,500,000
Remote Capital Program - 6 extensions to existing community houses
36.7% of Housing total

$7,179,735
Remote Capital Program - 5 new community houses
60.9% of Housing total

Office IT System / Plant & Equipment
$1,166,500

$270,000 Fuso Agitator Truck	$160,000 Concrete Pump Trailer	$50,000 Hilux Ute - Warehouse
$60,000 Road Profiler	$36,000 Polaris - Ranger Program	$75,000 Animal Management Hilux
$42,000 Polaris - Justice Program	$68,000 EHO Hilux Ute	$97,500 Bomag Roller & Cutter
$72,000 5T All-Terrain Forklift	$28,000 Isuzu Tray Crane Truck	$100,000 IT Infrastructure Upgrade
$50,000 Hilux Ute - Plumbing	$36,000 Polaris - Waste Water	$22,000 20ft Storage Container

Sewerage, Roads and Other Infrastructures
$10,622,431

Sewerage Infrastructure $3,970,600

$3,970,600
Waste Water Treatment upgrade

Other Infrastructures $1,976,187

$1,160,375
W4Q – Softball Field

$618,812
- Environmental Centre

$100,000
Splash Park Renewal

$97,000
Cultural Precinct Upgrade

Roads Infrastructure $4,715,644

$122,500
R2R Portland Rd, Rhyolite Hill

$623,000
South Falls Creek

$692,258
ATSI-TIDS Rhyolite Hill

$605,000
Yam Creek Slab Reinforcement

$2,181,886
ATSI-TIDS Portland Rd Access

$238,000
Garraways Creek Pavement

$253,000
Browns Creek Drain Pipe

AERODROME
$1,847,228

Runway Lighting upgrade
$1,119,138

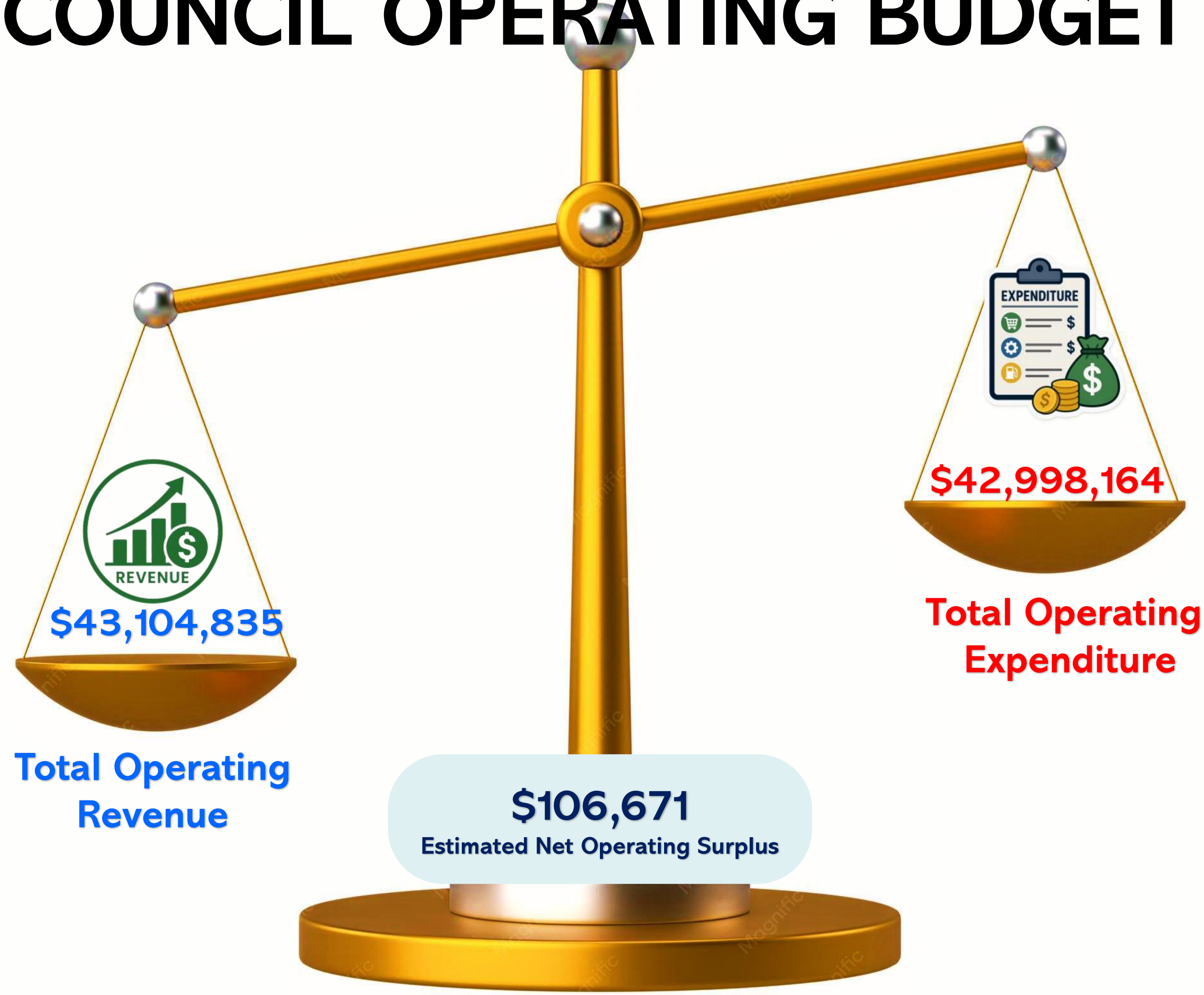
Cabins Critical renewal works
$150,000

Critical renewal works – Aerodrome Manager's House $50,000

Plant & Equipment
$371,000
* Kubota ride-on mower $20,000
* Self-bunded JetA1 Fuel $351,000

Water Infrastructure Renewal works
$157,090

COUNCIL OPERATING BUDGET



$43,104,835

Total Operating Revenue

$42,998,164

Total Operating Expenditure

$106,671

Estimated Net Operating Surplus

$43,104,835

Fees & Charges $218,000	Rental Income $103,250
Interest Income $1,071,450	Sales Revenue $2,759,050
Other Income $138,500	Recurrent Grants $38,814,585

$42,998,164

Salaries & Wages $7,134,235	Superannuation $972,112	Admin supplies & consumables $1,887,602
Audit Fees $85,900	Communications and IT $401,300	Consultants $240,100
Contractors $724,400	Donations paid $211,900	Insurance $605,300
Legal fees $4,100	Operating Lease - Rental $12,400	Other Materials & Services $175,600
Power 195,800	Repairs and maintenance $26,101,315	Subscriptions & registrations $70,300
Travel and accommodation $319,200	Finance Costs $23,900	Depreciation & amortization $3,832,700

$106,671

Aerodrome Operating Budget Summary

Revenue, Expenditure and Operating Result

Total Revenue
$2,454,020

Total Expenditure
$2,634,636

Operating Result
($180,616)

Fuel-Avgas Sales	21,910
Fuel-Jet A1 Sales	701,782
Fuel-Diesel Sales	293,059
Landing Fees	327,875
Other Service Fees	108,474
Skytrans Commissions	183,936
Interest Income	14,248
Accommodation Revenue	767,706
Other Retail Sales	18,536
Site Rental	16,495

Staff Wages & Salaries	626,536
Administration Supplies	979,317
Audit Fees	31,000
Communications & IT	38,197
Contractors & Consultants	32,359
Power	68,869
Repairs & Maintenance	274,005
Insurance	137,979
Travel	20,571
Depreciation	415,108
Bank Charges	10,695

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
Budget Statement of Comprehensive Income Budget Variance

For the year ended 30 June	Actual 2025/26	Budget 2025/26	Budget* 2026/27	Variance to budget	% Change	Reasons
	$	$	$	$		
Recurrent revenue						
Rates, levies and charges	203,272	217,993	218,292	299	0%	
Rental income	96,640	99,000	103,913	4,913	5%	
Interest received	983,781	1,140,115	1,084,120	(55,995)	-5%	
Sales and recoverable works	2,614,580	5,623,454	5,199,683	(423,771)	-8%	
Other income	100,132	68,134	138,283	70,149	103%	Highly unpredictable
Grants, subsidies, contributions and donations	29,098,012	25,814,039	38,814,852	13,000,813	50%	Approval of 5 new DRFA submissions
	33,096,417	**32,962,735**	**45,559,143**	**12,596,408**	**38%**	
Capital revenue						
Grants, subsidies, contributions and donations	9,855,582	25,341,206	20,535,474	-4,805,733	-19%	Partially utilized captal grants for Betterment Works, ATSI-TIDS and RAUP R10
Total capital revenue	**9,855,582**	**25,341,206**	**20,535,474**	**-4,805,733**	**-19%**	
Total income	**42,952,000**	**58,303,941**	**66,094,616**	**7,790,675**	**13%**	
Operating Expenses						
Recurrent expenses						
Employee benefits	(6,661,079)	(8,981,750)	(8,732,311)	249,439	-3%	
Materials and services	(20,078,067)	(20,198,554)	(32,617,641)	(12,419,087)	61%	New submissions due to Flooding event - Lockhart River rainfall and flooding 9 - 16 April 25
Finance costs	(30,491)	(24,642)	(34,595)	(9,953)	40%	
Depreciation and amortisation	(3,437,668)	(3,599,582)	(4,247,755)	(648,173)	18%	New additions and revaluation appraisal effect on depreciable values.
Total expenses	**(30,207,305)**	**(32,804,528)**	**(45,632,301)**	**(12,827,773)**	**39%**	
Net Operating Result	**12,744,695**	**25,499,413**	**20,462,315**	**(5,037,098)**	**-20%**	

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
Capital Expenditure Budget Variance

	Actual 2025/26	Budget 2025/26	Budget* 2026/27	Variance to budget	% Change	
BUILDINGS (>$5,000)	5,068	925,450	823,650	(101,800)	-11%	Major renewal works carried forward.
HOUSING (>$5,000)	1,175,563	13,505,703	12,045,235	(1,460,468)	-11%	Effect of completed 2 new staff housing
OTHER STRUCTURES (>$5,000)	41,272	2,046,444	1,976,187	(70,257)	-3%	
OFFICE FURNITURE & EQUIPMENT	19,476	47,000	100,000	53,000	113%	This year's 20 new computers due for replacement
PLANT & EQUIPMENT (>$1,000)	881,062	1,320,742	1,437,500	116,758	9%	
ROAD INFRASTRUCTURE (>$5,000)	3,284,101	9,336,239	5,834,782	(3,501,457)	-38%	Completion of Culvert 117 & associated works & nearly complete Airport lighting upgrade
WATER INFRASTRUCTURE (>$5,000)	-	157,090	157,090	-	0%	
SEWERAGE INFRASTRUCTURE (>$5,000)	-	-	3,970,600	3,970,600	>100%	New LGGSP Funding appoved for Sewerage infrastruacture upgrade
	5,406,542	**27,338,668**	**26,345,044**	**(993,624)**	**-4%**	

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
Budgeted and 2 Years Forecasted Statement of Comprehensive Income

Year ended	Budget 30-Jun-27 $	Forecast 30-Jun-28 $	30-Jun-29 $
Revenue			
Recurrent revenue			
General rates	218,292	229,206	240,667
Other rental income	103,913	109,109	114,564
Other interest received	1,084,120	1,138,326	1,195,242
Contract and recoverable works	5,199,683	5,459,667	5,732,651
State subsidies and grants—operating	38,814,852	39,908,699	41,036,066
Other income	138,283	145,198	152,457
Total recurrent revenue	**45,559,143**	**46,990,205**	**48,471,648**
Capital revenue			
Government subsidies and grants—capital	20,535,474	4,328,775	3,850,214
Total income	**66,094,616**	**51,318,980**	**52,321,862**
Expenses			
Employee benefits	8,732,311	9,074,355	9,392,504
Materials and services	32,617,641	33,482,638	34,319,704
Depreciation and amortisation	4,247,755	4,336,974	4,428,267
Other expenses	34,595	36,325	38,141
Total expenses	**45,632,301**	**46,930,291**	**48,178,616**
Capital expenses			
Total capital expenses	-	-	-
Total expenses	**45,632,301**	**46,930,291**	**48,178,616**
Net result attributable to Council	**20,462,315**	**4,388,689**	**4,143,246**
Operating Result			
Operating revenue	45,559,143	46,990,205	48,471,648
Operating expense	45,632,301	46,930,291	48,178,616
Net Operating result	**(73,159)**	**59,914**	**293,032**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
Budgeted and 2 Years Forecasted Statement of Financial Position

Year ended	Budget 30-Jun-27 $	Forecast 30-Jun-28 $	30-Jun-29 $
Current assets			
Cash assets and cash equivalents	30,157,525	31,836,197	31,035,968
Inventories	551,171	556,026	561,124
Receivables	427,371	448,740	471,177
Other non-current assets	450,183	460,208	470,484
Total current assets	**31,586,250**	**33,301,172**	**32,538,753**
Non-current assets			
Property, plant and equipment	174,334,896	177,567,172	183,037,067
Other non-current assets	8,550,971	8,139,971	7,718,971
Total non-current assets	**182,885,866**	**185,707,143**	**190,756,038**
Total assets	**214,472,117**	**219,008,314**	**223,294,791**
Current liabilities			
Trade and other payables	3,015,840	3,094,585	3,175,417
Employee payables/provisions	666,097	699,402	734,372
Lease liabilities	61,262	44,056	17,428
Other current liabilities	-	-	-
Total current liabilities	**3,743,199**	**3,838,044**	**3,927,217**
Non-current liabilities			
Employee payables/provisions	2,044,401	2,097,065	2,151,124
Lease liabilities	26,220	26,220	26,220
Total non-current liabilities	**2,070,621**	**2,123,286**	**2,177,344**
Total liabilities	**5,813,820**	**5,961,329**	**6,104,561**
Net community assets	**208,658,296**	**213,046,985**	**217,190,231**
Community equity			
Asset revaluation reserve	70,020,206	70,020,207	70,020,207
Retained surplus (deficiency)	138,638,089	143,026,778	147,170,024
Total community equity	**208,658,296**	**213,046,985**	**217,190,231**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 2 Years Forecasted Statement of Cash Flows

Year ended	Budget 30-Jun-27 $	Forecast 30-Jun-28 $	30-Jun-29 $
Cash flows from operating activities:			
Receipts from customers	5,868,470	5,795,497	6,076,709
Payment to suppliers and employees	(41,703,259)	(42,433,458)	(43,585,586)
Interest received	1,084,120	1,138,326	1,195,242
Rental income	103,913	109,109	114,564
Non-capital grants and contributions	38,814,852	39,908,699	41,036,066
Net cash inflow (outflow) from operating activities	**4,168,095**	**4,518,173**	**4,836,995**
Cash flows from investing activities:			
Payments for property, plant and equipment	(26,143,941)	(7,168,275)	(9,487,439)
Grants, subsidies, contributions and donations	17,990,915	4,328,775	3,850,214
Net cash inflow (outflow) from investing activities	**(8,153,027)**	**(2,839,500)**	**(5,637,225)**
Net increase (decrease) in cash held	**(3,984,931)**	**1,678,673**	**(800,229)**
Cash at beginning of reporting period	34,142,456	30,157,525	31,836,197
Cash at end of reporting period	**30,157,525**	**31,836,197**	**31,035,968**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 2 Years Forecasted Statement of Changes in Equity

Year ended	Budget 30-Jun-27 $	Forecast 30-Jun-28 $	30-Jun-29 $
Asset revaluation surplus			
Opening balance	70,020,206	70,020,207	70,020,207
Increase in asset revaluation surplus	-	-	-
Closing balance	**70,020,206**	**70,020,207**	**70,020,207**
Retained surplus			
Opening balance	118,175,774	138,638,089	143,026,778
Net result	20,462,315	4,388,689	4,143,246
Closing balance	**138,638,089**	**143,026,778**	**147,170,024**
Total			
Opening balance	188,195,981	208,658,297	213,046,985
Net result	20,462,315	4,388,689	4,143,246
Increase in asset revaluation surplus	-	-	-
Closing balance	**208,658,296**	**213,046,985**	**217,190,231**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
Budgeted and 9 Years Forecasted Statement of Comprehensive Income

Year ended	Budget 30-Jun-27 $	30-Jun-28 $	30-Jun-29 $	30-Jun-30 $	30-Jun-31 $	Forecast 30-Jun-32 $	30-Jun-33 $	30-Jun-34 $	30-Jun-35 $	30-Jun-36 $
Revenue										
Recurrent revenue										
General rates	218,292	229,206	240,667	252,700	262,808	273,320	284,253	295,623	307,448	319,746
Other rental income	103,913	109,109	114,564	120,292	126,307	132,622	139,253	146,216	153,527	161,203
Other interest received	1,084,120	1,138,326	1,195,242	1,255,004	1,317,755	1,383,642	1,452,824	1,525,466	1,601,739	1,681,826
Contract and recoverable works	5,199,683	5,459,667	5,732,651	6,019,283	6,260,055	6,510,457	6,770,875	7,041,710	7,323,379	7,616,314
State subsidies and grants—operating	38,814,852	39,908,699	41,036,066	42,198,101	43,373,979	44,584,971	45,832,227	47,116,938	48,440,341	49,803,717
Other income	138,283	145,198	152,457	160,080	168,084	176,489	185,313	194,579	204,308	214,523
Total recurrent revenue	**45,559,143**	**46,990,205**	**48,471,648**	**50,005,461**	**51,508,988**	**53,061,502**	**54,664,746**	**56,320,532**	**58,030,741**	**59,797,329**
Capital revenue										
Government subsidies and grants—capital	20,535,474	4,328,775	3,850,214	4,130,225	3,017,695	150,000	930,000	-	580,000	100,000
Total income	**66,094,616**	**51,318,980**	**52,321,862**	**54,135,685**	**54,526,682**	**53,211,502**	**55,594,746**	**56,320,532**	**58,610,741**	**59,897,329**
Recurrent expenses										
Employee benefits	8,732,311	9,074,355	9,392,504	9,721,815	10,062,681	10,415,507	10,780,713	11,158,735	11,550,023	11,955,042
Materials and services	32,617,641	33,482,638	34,319,704	35,177,696	36,057,139	36,958,567	37,882,531	38,829,595	39,800,334	40,795,343
Depreciation and amortisation	4,247,755	4,336,974	4,428,267	4,521,560	4,616,891	4,714,302	4,813,834	4,915,530	5,019,434	5,125,591
Other expenses	34,595	36,325	38,141	40,048	42,051	44,153	46,361	48,679	51,113	53,668
Total recurrent expenses	**45,632,301**	**46,930,291**	**48,178,616**	**49,461,119**	**50,778,761**	**52,132,528**	**53,523,439**	**54,952,538**	**56,420,904**	**57,929,644**
Capital expenses										
Total capital expenses	-	-	-	-	-	-	-	-	-	-
Total expenses	**45,632,301**	**46,930,291**	**48,178,616**	**49,461,119**	**50,778,761**	**52,132,528**	**53,523,439**	**54,952,538**	**56,420,904**	**57,929,644**
Net result attributable to Council	**20,462,315**	**4,388,689**	**4,143,246**	**4,674,566**	**3,747,922**	**1,078,973**	**2,071,307**	**1,367,994**	**2,189,837**	**1,967,684**
OPERATING RESULT										
Operating revenue	45,559,143	46,990,205	48,471,648	50,005,461	51,508,988	53,061,502	54,664,746	56,320,532	58,030,741	59,797,329
Operating expense	45,632,301	46,930,291	48,178,616	49,461,119	50,778,761	52,132,528	53,523,439	54,952,538	56,420,904	57,929,644
Operating result	**(73,159)**	**59,914**	**293,032**	**544,342**	**730,227**	**928,973**	**1,141,307**	**1,367,994**	**1,609,837**	**1,867,684**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
Budgeted and 9 Years Forecasted Statement of Financial Position

Year ended	Budget 30-Jun-27 $	30-Jun-28 $	30-Jun-29 $	30-Jun-30 $	30-Jun-31 $	Forecast 30-Jun-32 $	30-Jun-33 $	30-Jun-34 $	30-Jun-35 $	30-Jun-36 $
Current assets										
Cash assets and cash equivalents	30,157,525	31,836,197	31,035,968	30,289,513	30,768,677	32,423,797	34,297,289	36,830,822	39,226,921	43,139,007
Inventories	551,171	556,026	561,124	566,477	572,098	577,999	584,196	590,702	597,534	604,707
Receivables	427,371	448,740	471,177	494,736	514,525	535,106	556,510	578,771	601,922	625,998
Other non-current assets	450,183	460,208	470,484	481,016	491,812	502,878	514,220	525,846	537,763	549,977
Total current assets	**31,586,250**	**33,301,172**	**32,538,753**	**31,831,742**	**32,347,112**	**34,039,781**	**35,952,216**	**38,526,142**	**40,964,140**	**44,919,690**
Non-current assets										
Property, plant and equipment	174,334,896	177,567,172	183,037,067	189,025,828	192,882,072	192,908,771	193,724,937	193,194,407	193,639,974	192,364,383
Other non-current assets	8,550,971	8,139,971	7,718,971	7,286,971	6,843,971	6,389,971	5,924,971	5,447,971	4,958,971	4,457,971
Total non-current assets	182,885,866	185,707,143	190,756,038	196,312,799	199,726,043	199,298,741	199,649,908	198,642,378	198,598,944	196,822,353
Total assets	**214,472,117**	**219,008,314**	**223,294,791**	**228,144,541**	**232,073,155**	**233,338,522**	**235,602,123**	**237,168,520**	**239,563,084**	**241,742,043**
Current liabilities										
Trade and other payables	3,015,840	3,094,585	3,175,417	3,258,390	3,343,563	3,430,996	3,520,749	3,612,885	3,707,468	3,804,565
Employee payables/provisions	666,097	699,402	734,372	771,091	809,646	850,128	892,634	937,266	984,129	1,033,336
Lease liabilities	61,262	44,056	17,428	17,428	17,428	17,428	17,428	17,428	17,428	17,428
Total current liabilities	**3,743,199**	**3,838,044**	**3,927,217**	**4,046,909**	**4,170,636**	**4,298,551**	**4,430,810**	**4,567,578**	**4,709,025**	**4,855,329**
Non-current liabilities										
Employee payables/provisions	2,044,401	2,097,065	2,151,124	2,206,616	2,263,580	2,322,059	2,382,094	2,443,729	2,507,009	2,571,981
Lease liabilities	26,220	26,220	26,220	26,220	26,220	26,220	26,220	26,220	26,220	26,220
Total non-current liabilities	**2,070,621**	**2,123,286**	**2,177,344**	**2,232,836**	**2,289,800**	**2,348,279**	**2,408,314**	**2,469,949**	**2,533,229**	**2,598,201**
Total liabilities	**5,813,820**	**5,961,329**	**6,104,561**	**6,279,744**	**6,460,437**	**6,646,830**	**6,839,124**	**7,037,527**	**7,242,254**	**7,453,529**
Net community assets	**208,658,296**	**213,046,985**	**217,190,231**	**221,864,797**	**225,612,719**	**226,691,692**	**228,762,999**	**230,130,993**	**232,320,830**	**234,288,514**
Community equity										
Asset revaluation reserve	70,020,206	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207
Retained surplus (deficiency)	138,638,089	143,026,778	147,170,024	151,844,590	155,592,512	156,671,485	158,742,792	160,110,786	162,300,623	164,268,307
Total community equity	**208,658,296**	**213,046,985**	**217,190,231**	**221,864,797**	**225,612,719**	**226,691,692**	**228,762,999**	**230,130,993**	**232,320,830**	**234,288,514**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 9 Years Forecasted Statement of Cash Flows

Year ended	Budget 30-Jun-27 $	30-Jun-28 $	30-Jun-29 $	30-Jun-30 $	30-Jun-31 $	Forecast 30-Jun-32 $	30-Jun-33 $	30-Jun-34 $	30-Jun-35 $	30-Jun-36 $
Cash flows from operating activities:										
Receipts from customers	5,868,470	5,795,497	6,076,709	6,408,505	6,671,158	6,939,685	7,219,037	7,509,652	7,811,983	8,126,506
Payment to suppliers and employees	(41,703,259)	(42,433,458)	(43,585,586)	(44,769,728)	(45,986,798)	(47,237,735)	(48,523,507)	(49,845,112)	(51,203,575)	(52,599,952)
Interest received	1,084,120	1,138,326	1,195,242	1,255,004	1,317,755	1,383,642	1,452,824	1,525,466	1,601,739	1,681,826
Rental income	103,912.95	109,108.60	114,564.03	120,292.23	126,306.84	132,622.19	139,253.30	146,215.96	153,526.76	161,203.10
Non-capital grants and contributions	38,814,852	39,908,699	41,036,066	42,198,101	43,373,979	44,584,971	45,832,227	47,116,938	48,440,341	49,803,717
Net cash inflow (outflow) from operating activities	**4,168,095**	**4,518,173**	**4,836,995**	**5,212,173**	**5,502,401**	**5,803,186**	**6,119,834**	**6,453,159**	**6,804,015**	**7,173,300**
Cash flows from investing activities:										
Payments for property, plant and equipment	(26,143,941)	(7,168,275)	(9,487,439)	(10,088,854)	(8,040,931)	(4,298,066)	(5,176,342)	(3,919,626)	(4,987,917)	(3,361,214)
Grants, subsidies, contributions and donations	17,990,915	4,328,775	3,850,214	4,130,225	3,017,695	150,000	930,000	-	580,000	100,000
Net cash inflow (outflow) from investing activities	**(8,153,027)**	**(2,839,500)**	**(5,637,225)**	**(5,958,629)**	**(5,023,236)**	**(4,148,066)**	**(4,246,342)**	**(3,919,626)**	**(4,407,917)**	**(3,261,214)**
Net increase (decrease) in cash held	**(3,984,931)**	**1,678,673**	**(800,229)**	**(746,455)**	**479,164**	**1,655,120**	**1,873,492**	**2,533,533**	**2,396,099**	**3,912,086**
Cash at beginning of reporting period	34,142,456	30,157,525	31,836,197	31,035,968	30,289,513	30,768,677	32,423,797	34,297,289	36,830,822	39,226,921
Cash at end of reporting period	**30,157,525**	**31,836,197**	**31,035,968**	**30,289,513**	**30,768,677**	**32,423,797**	**34,297,289**	**36,830,822**	**39,226,921**	**43,139,007**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 9 Years Forecasted Statement of Changes in Equity

Year ended	Budget 30-Jun-27 $	30-Jun-28 $	30-Jun-29 $	30-Jun-30 $	30-Jun-31 $	Forecast 30-Jun-32 $	30-Jun-33 $	30-Jun-34 $	30-Jun-35 $	30-Jun-36 $
Asset revaluation surplus										
Opening balance	70,020,206	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207	70,020,207
Increase in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-
Closing balance	**70,020,206**	**70,020,207**	**70,020,207**	**70,020,207**	**70,020,207**	**70,020,207**	**70,020,207**	**70,020,207**	**70,020,207**	**70,020,207**
Retained surplus										
Opening balance	118,175,774	138,638,089	143,026,778	147,170,024	151,844,590	155,592,512	156,671,485	158,742,792	160,110,786	162,300,623
Net result	20,462,315	4,388,689	4,143,246	4,674,566	3,747,922	1,078,973	2,071,307	1,367,994	2,189,837	1,967,684
Closing balance	**138,638,089**	**143,026,778**	**147,170,024**	**151,844,590**	**155,592,512**	**156,671,485**	**158,742,792**	**160,110,786**	**162,300,623**	**164,268,307**
Total	**208,658,296**	**213,046,985**	**217,190,231**	**221,864,797**	**225,612,719**	**226,691,692**	**228,762,999**	**230,130,993**	**232,320,830**	**234,288,514**
Opening balance	188,195,981	208,658,297	213,046,985	217,190,231	221,864,797	225,612,719	226,691,692	228,762,999	230,130,993	232,320,830
Net result	20,462,315	4,388,689	4,143,246	4,674,566	3,747,922	1,078,973	2,071,307	1,367,994	2,189,837	1,967,684
Increase in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-
Closing balance	**208,658,296**	**213,046,985**	**217,190,231**	**221,864,797**	**225,612,719**	**226,691,692**	**228,762,999**	**230,130,993**	**232,320,830**	**234,288,514**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
Budgeted and 9 Years Forecasted Measures of Financial Sustainability (Ratios)

Year ended	Target Ratio	Budget 30-Jun-27	Forecast 30-Jun-28	30-Jun-29	30-Jun-30	30-Jun-31	30-Jun-32	30-Jun-33	30-Jun-34	30-Jun-35	30-Jun-36
1 Operating Surplus Ratio											
(Net Operating Surplus / Total Operating Revenue) (%)	N/A	(0.2)%	0.1%	0.6%	1.1%	1.4%	1.8%	2.1%	2.4%	2.8%	3.1%
2 Operating Cash Ratio											
(Operating Result add Depreciation / Total Operating Revenue) (%)	>0%	9%	9%	10%	10%	10%	11%	11%	11%	12%	12%
3 Asset Sustainability Ratio											
(Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense) (%)	90.0%	281.6%	64.6%	120.1%	121.1%	107.9%	96.2%	52.9%	91.2%	30.5%	74.2%
4 Asset Consumption Ratio											
(Written Down Replacement Cost of Depreciable Infrastructure Assets) / Current Replacement Cost of Depreciable Infrastructure Assets) (%)	60.0%	76.1%	75.0%	74.2%	73.5%	72.5%	71.2%	70.0%	68.7%	67.5%	66.1%
5 Unrestricted Cash Expense Cover Ratio											
(Total Cash and Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit less Externally Restricted Cash) / Total Operating Expenditure less Depreciation and Amortisation less Finance Costs)*12	Greater than 4 months		N/A for long-term sustainability statement								
6 Council-Controlled Revenue Ratio											
(Net Rates, Levies and Charges add Fees and Charges) / Total Operating Revenue) (%)	N/A	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
7 Population Growth Ratio											
(Prior Year estimated population / Previous Year Esimated Population) - 1 (%)	N/A	(1.5)%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Consolidated entity budget - Council and Aerodrome Company

Lockhart River Aboriginal Shire Council

Council Policies 2026-2027

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

REVENUE STATEMENT

ADOPTION SCHEDULE: July 2026

NEXT REVIEW: July 2027

DIVISION: Corporate

RESPONSIBLE OFFICER: Director Corporate Services

POLICY OBJECTIVE:

To provide an outline and the measures the Council has adopted for raising revenue including the rates, charges and concessions for each.

RELEVANT LEGISLATION:

Local Government Regulation 2012 (s.172)

Local Government Act 2009 (s. 94)

PROCEDURES:

This Statement is adopted pursuant to Local Government Regulation 2012, Chapter 5 Financial Planning and Accountability, Part 3 Financial Accountability Documents, Division 1.

a) Council's ability to raise a general rate or other rate is limited, as the Shire controls the land, which is predominantly Deed of Grant in Trust with Council as Trustee.

   Council is reliant on continued government grant funding remaining at least at its current levels to maintain operating capability.

   Details of budget grant funding revenue is disclosed as an attachment to the budget.

   Council also raises revenue from various other sources including housing rent, sale of goods and services and miscellaneous fees and charges. Details of budget non-grant revenue are disclosed as an attachment to the budget. Concessions are granted only in accordance with the Revenue Policy.

   Utility service fees and charges will be levied in 2024/25 on each Government owned, leased, or occupied property in relation to:-

   - Sewerage
   - Waste collection and disposal
   - Water supply

   These charges are set to recover the cost of provision of each service including on-going operations and maintenance and are set out in the schedule of fees and charges.

b) No resolution has been made to limit increases in fees and charges.

c) Physical and social infrastructure costs for new development are partly funded by charges for the development.

d) The operational capability of the Council is to be maintained.

e) Depreciation on infrastructure and community housing is not funded by Council.

BUDGETARY IMPLICATIONS:

Council is not in a position to self-fund major asset replacement and is solely reliant on government grants to do so.

New Developments: All new developments will be funded from Government Grants

Reserves: It is not intended to establish reserves to fund projects unless they have been specifically identified in the Corporate and Operational Plans.

IMPLEMENTATION:

To be implemented by the Chief Executive Officer

Commences immediately on adoption by Council

Applies to all employees of the Council.

END OF DOCUMENT

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

SCHEDULE OF REGULATORY AND NON-REGULATORY FEES AND CHARGES

ADOPTION SCHEDULE: July 2026

NEXT REVIEW: July 2027

DIVISION: Corporate

RESPONSIBLE OFFICER: Chief Executive Officer

Director Corporate Services

Policy Objective:

To set a consistent range of fees and charges payable to Council.

Definitions:

The following schedule of fees and charges will be reviewed annually prior to Council adopting the budget.

Relevant Legislation:

Local Government (Finance, Plans and Reporting) Regulation 2012
Local Government Act 2009

TRADESMAN AND ASSISTANT TRADESMAN

NB: 30% Discount on labour costs only applies to local community residents.

DESCRIPTION	HOURLY RATE ($) GST INCLUSIVE
– Carpenter	192.00
– Plumber	192.00
– Painter	165.00
– Mechanic	176.50
– Assistant Tradesman Carpenter	128.00
– Assistant Tradesman Plumber	128.00
– Assistant Tradesman Mechanic	128.00
– Plant Operator/Road Gang	80.00
– Call out fees (Min 2hrs)	211.00

WORKSHOP MATERIALS

OIL / LUBRICANT DESCRIPTION*	TOTAL ($) GST INCLUSIVE
– 5W30 per litre	19.00
– 15W40 per litre	17.50
– 80W90 / LS90 per litre	19.00
– Coolant per litre	19.00
– Grease – Cartridge	22.00
* *Oils supplied only for work carried out in workshop. Council Stores carries stock and sell*	
* *Parts (costs + freight + 40%), ordered if required with payment made in full before purchase.*	

WORKSHOP SERVICES

**30% Discount Labour for Local Residents only*

SERVICE DESCRIPTION	TOTAL ($) GST INCLUSIVE
– Tyre Change 'A' – Car	70.50
– Tyre Repair 'A' – Car	112.50
– Tyre Change 'B' – Truck / Plant	140.00
– Tyre Repair 'B' – Truck / Plant	182.00
– Wheel Balance	84.50
– Windscreen Replacement – Labour*	597.00
– Windscreen Replacement – Labour Local Res.	421.00

MATERIALS

DESCRIPTION	TOTAL ($) GST INCLUSIVE
– Sand (**m**^{3})	53.00
– Top Soil (**m**^{3})	148.50

ADMINISTRATION

DESCRIPTION	TOTAL ($/%)
– Grants & subsidies overhead recovery	12.5% - 20 %
– General Administration recoveries (Local Subcontracting included)	15%
– Sub-contracting	25%
– Permanent employees - oncosts	43.7%
– Stores issues – oncosts	15%
– Casual employees – oncosts (casual loading apply)	18.6%
– Materials overhead recoveries	Cost + 35%
– Photocopying per page - colour A4 - colour A3 - black & white A4 - black & white A3	$1.90 $2.90 $0.60 $1.20

DUMPING FEES

DESCRIPTION	TOTAL ($)GST INCLUSIVE SMALL LOAD	TOTAL ($)GST INCLUSIVE LARGE LOAD
– General Waste (Domestic)	97.50	196.00
– Green Waste Domestic	11.00	21.50

– Building Waste	293.00	586.50
– Commercial Waste	120.00	239.50

OTHERS

DESCRIPTION	TOTAL ($)GST INCLUSIVE
– Application for Development Fees	5,582.00
– Green Wheelie Bin (120L)	279.00
– Dog registration (per dog)	37.50
– Barge offloading services (plant and operator per hour)	252.50

CONCRETE BATCHING

DESCRIPTION	TOTAL $ AMOUNT GST EXCLUSIVE	
	COUNCIL WORK	NON-COUNCIL WORK
Batched concrete m^3	1,363.00	1,817.00

YARD CLEANING

DESCRIPTION	TOTAL ($) EXC GST
– Mowing/slashing (normal cut) / 800 $\mathbf{m^2}$	107.50
– Mowing/slashing (overgrown yard) 800 $\mathbf{m^2}$	212.50
– General waste/garbage per $\mathbf{m^3}$	43.50

ACCOMMODATION / HIRE OF FACILITIES

DESCRIPTION	TOTAL ($) GST INCLUSIVE
– Guesthouse Accommodation per night	251.50
– Staff housing per week	96.00
– Contractor Donga per night	94.00
– **Community Hall –** Full Day Hire	966.00
– **Community Hall –** ½ Day Hire	580.50
– **Puuya Centre Accommodation -** Per night	**(Not available for booking)** 334.00
– **Puuya Centre Accommodation -** 2 People	**(Not available for booking)** 504.50
– **Puuya Centre Hall –** Full Day Hire	580.50
– **Puuya Centre Hall –** ½ Day Hire	386.00
– **Puuya Centre Office Spare –** Per Week	191.00
– **Conference/Meeting Room** – Full Day	736.00
– **Council Conference/Meeting Room** – ½ Day	441.50
Community Housing – Rental charged policy is pegged on 25% of assessable income + rent assistance *(maximum rent per week is determined by Department of Housing)*	

GENERAL RATES AND SERVICE CHARGES (INCLUDES UNLIMITED WATER USAGE, GARBAGE / WASTE DISPOSAL, SEWERAGE AND OTHER SERVICES)

PROPERTY OF	DESCRIPTION OF PROPERTY	TOTAL $ EXC. GST PER ANNUM
Lockhart River State School	– School	14,618.50
Queensland Education	– 13A/13B Blady Grass St	8,770.50
Queensland Education	– 7 Blady Grass St	7,400.00
Department of Housing and Public Works, Government Employee Housing	– 3A / 3B Piiramo St	8,770.50
Department of Housing and Public Works, Government Employee Housing	– 8A / 8B BladyGrass St	8,770.50
Department of Housing and Public Works, Government Employee Housing	– 1 Paytham St	7,400.00
Department of Housing and Public Works, Government Employee Housing	– 6 Piiramo St	7,400.00
Torres and Cape Hospital and Health Service	– Hospital	14,618.50
Torres and Cape Hospital and Health Service	– Duplex x2	8,770.50
Torres and Cape Hospital and Health Service	– Houses x2	7,400.00
Queensland Police Service	– Police Station / Watch House / Court	23,192.00
Queensland Police Service	– Houses x 2	7,049.00
Queensland Police Service	– Duplex x 1	8,770.50
Department of Communities	– Multi-Tenancy Centre (new)	14,618.50
Community Enterprise Queensland (Former Retail Store)	– Retail Store	14,618.50
Community Enterprise Queensland (Former Retail Store)	– Manager's House	10,981.00
Anglican Diocese of North Queensland	– Church, Lot 70	7,401.50
Ergon Energy	– Power Station	9,665.50
Puuya Foundation	– Kuunchi Kakana Centre	14,618.50
Puuya Foundation	– Residential	8,770.50

PLANT HIRE – WET / DRY

NB: Hire of Plant and/or Plant Operator is set at minimum of 2 hours.

Please contact Council for details of Plant available for hire and applicable pricing schedule on 07 4060 7144 / 07 4031 0155.

Document End