Lockhart River Aboriginal Shire Council

THE 2025 – 2026 BUDGET REPORT

$32,962,734

TOTAL OPERATING REVENUE

$32,804,528

TOTAL OPERATING EXPENDITURE

$158,206

NET OPERATING RESULTS

$27,338,668

TOTAL CAPITAL EXPENDITURE FUNDED BY:

Capital Grants

$25,341,207

Council Revenue

$1,997,461

2025-2026

COUNCIL OPERATING BUDGET

$31,017,146

Total Operating Revenue

$ $30,597,944

Total Operating Expenditure

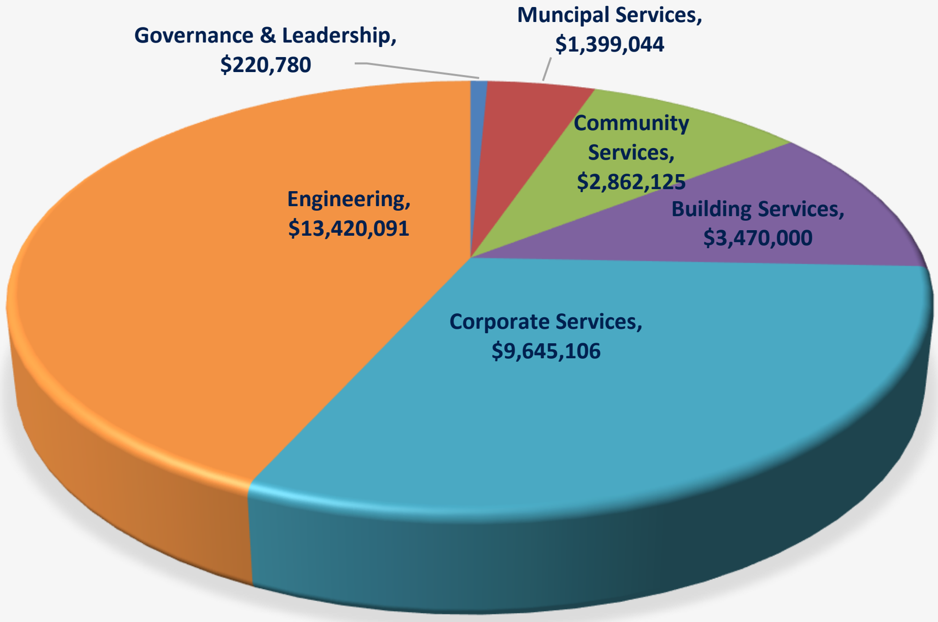
$419,202

Estimated Net Operating Surplus

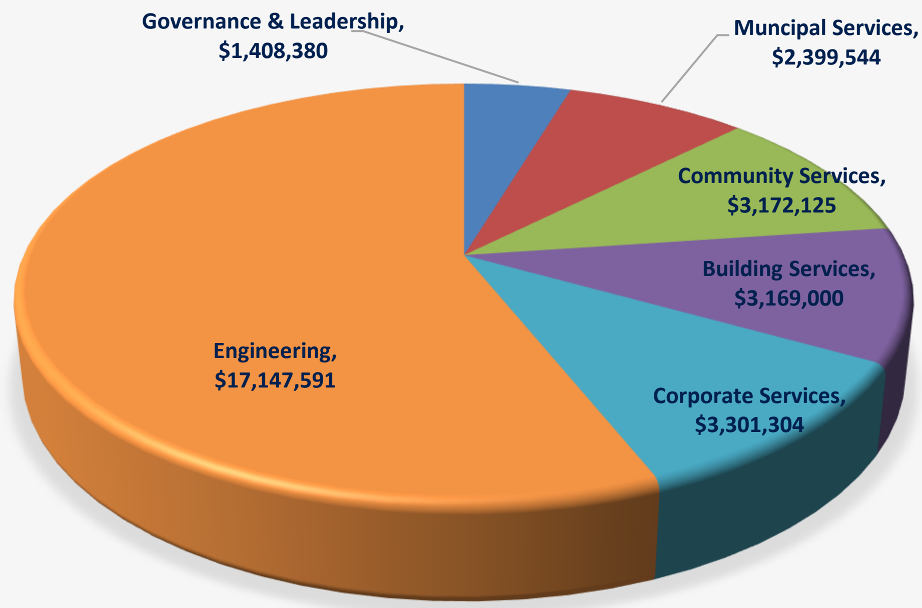
2025-2026

REVENUE & EXPENDITURE BY DEPARTMENT

BUDGETED REVENUE
$31,017,146



BUDGETED EXPENDITURE
$30,597,944



Departments	Revenue	Expenditure	Operating Results
Governance & Leadership	$ 220,780	$ 1,408,380	(1,187,600)
Muncipal Services	$ 1,399,044	$ 2,399,544	(1,000,500)
Community Services	$ 2,862,125	$ 3,172,125	(310,000)
Building Services	$ 3,470,000	$ 3,169,000	301,000
Corporate Services	$ 9,645,106	$ 3,301,304	6,343,802
Engineering	$ 13,420,091	$ 17,147,591	(3,727,500)
	$ 31,017,146	**$ 30,597,944**	**$ 419,202**

2025 - 2026

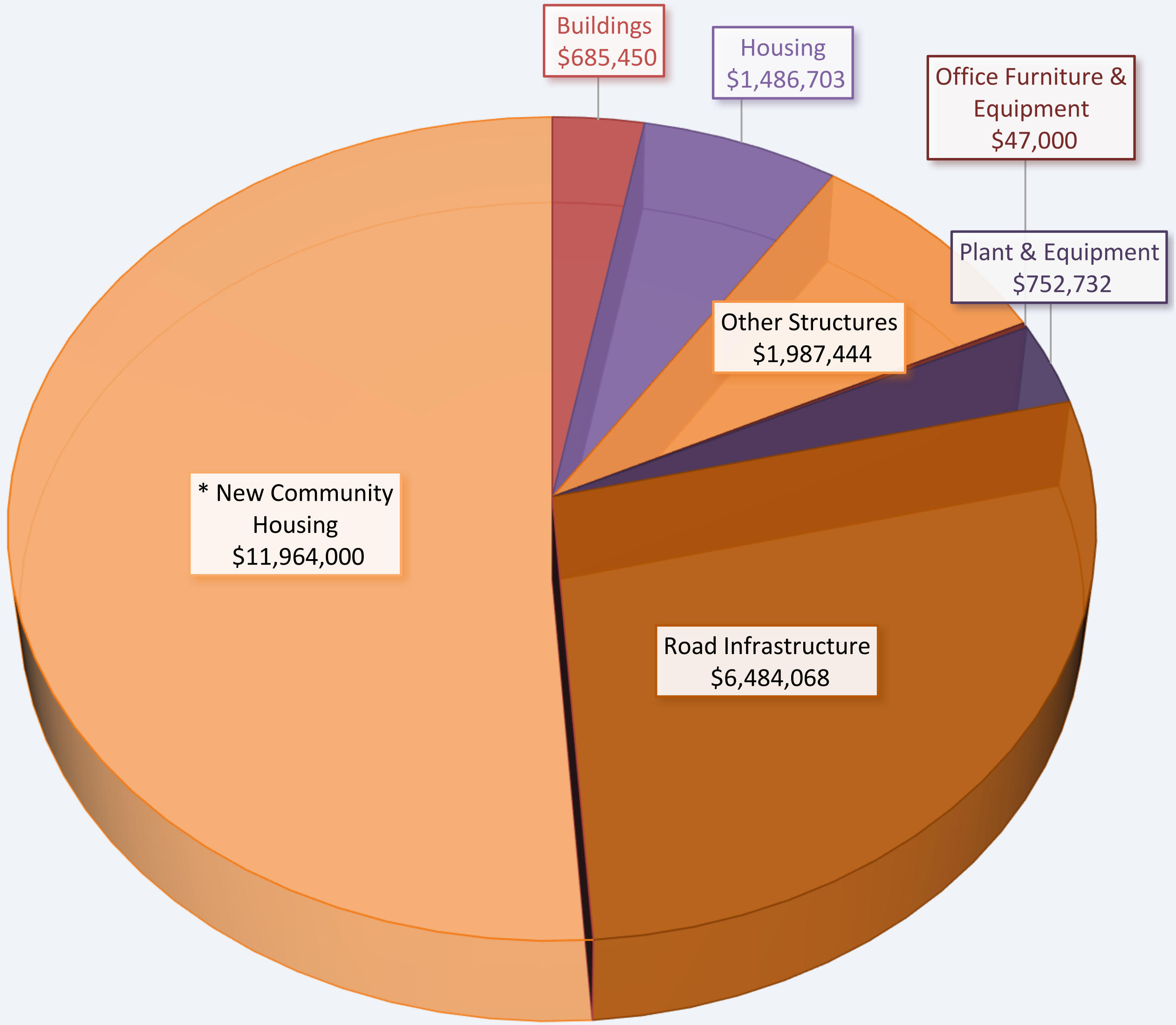
CAPITAL WORKS PROGRAM

Budgeted Capital Expenditure
$ 23,407,397

Funded by

Budgeted Capital Revenue
$21,715,936

Own Capital Revenue
$1,691,462



* Future Community Housing $17,709,869

2025 - 2026

COUNCIL CAPITAL WORKS PROGRAM

Buildings $685,450

- Council Chamber renewal works **$300,000**
- Puuya Centre renewal works **$70,600**
- Community Hall **$70,000**
- Fence structure (store shed, Council chamber and EHO shed) **$60,000**
- Orange Sky Laundry Shed - Land & Sea Centre **$55,000**
- Mechanical Workshop renewal works **$52,000**
- Contractor donga renewal works **$50,850**
- Machinery Shed - supply installation and drainage works **$17,000**
- Warehouse building renewal works **$10,000**

Housing $1,486,703

- New staff housing (1x2 bed duplex and 3 bed) **$1,142,913**
- Granny Flats on trailer **$131,000**
- Mechanic House renewal works - 72 Piiramo Street **$61,000**
- Land & Sea Centre - Accommodation unit 12A Blady Grass St **$50,000**
- EHO House renewal works - 83 Blady Grass St **$41,460**
- Mayor's House - Lot 335 Taylors Landing **$40,330**
- Driveway structure - 71A Piiramo Street **$20,000**

New Community Housing $11,964,000

- 5 New Houses **$7,464,000**
- 6 Houses Upgrades (Extensions) **$4,500,000**

Other structures $1,987,444

- W4Q Works for Queensland (W4Q 24-27) - Softball field **$1,200,000**
- W4Q Works for Queensland (W4Q 24-27) - Environmental Health Centre **$620,000**
- New subdivision development works-Forward Remote Capital Program **$167,444**

Office Furniture & Equipment $47,000

- IT system infrastructure upgrade **$30,000**
- Mobile Video Conference System **$17,000**

Plant & Equipment $752,732

- Isuzu MPS 4x4 Crew 5.2L Dual Cab – Tipper **$116,821**
- Landcruiser Wagon GXL (Mayor) **$110,000**
- Isuzu MPS 4x4 Crew 5.2L Dual Cab – Tray **$107,821**
- Minibus - Women Shelter **$75,000**
- Minibus - Men's Services **$75,000**
- Minibus – HACC **$75,000**
- Minibus – YARI **$ 75,000**
- Hilux Ute Dual **$68,000**
- Vet Surgery Container **$29,090**
- Oil-Water Separator **$10,000**
- Grader Trimble **$11,000**

Road Infrastructure $6,484,068

A.BETTERMENT WORKS <u>$3,043,806</u>

- Portland Rd North LRASC.0062 **$393,439**
- Portland Rd South CH23940-LRASC.0063 **$893,090**
- Portland Rd South CH29140-LRASC.0061 **$202,713**
- Yam Creek LRASC.0064 **$857,619**
- Garraways Creek LRASC.0066 **$338,678**
- Browns Creek LRASC.0065 **$358,267**

B.ATSI-TIDS <u>$3,335,294</u>

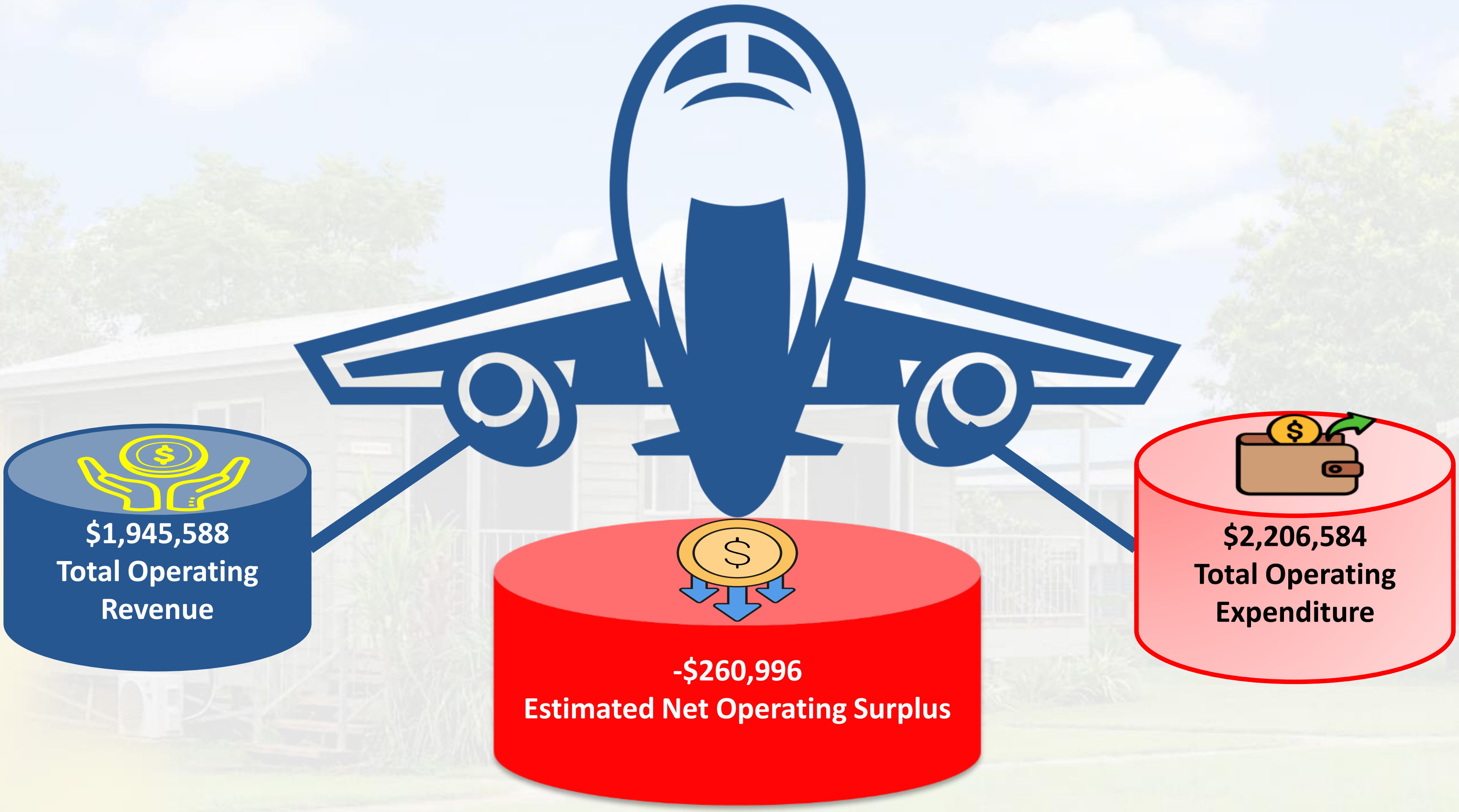
- Culvert 117 **$229,649**
- Culvert 119 **$2,433,462**
- Portland Rd side clearance **$102,723**
- Portland Rd Seal **$560,427**
- Airport Fence **$9,034**

C.ROADS TO RECOVERY (R2R) <u>$104,968</u>

- Quintell footpath **$104,968**

2025-2026

AERODROME COMPANY OPERATING BUDGET



2025-2026

AERODROME COMPANY OPERATING PERFORMANCE

AERODROME SERVICES

REVENUE
$1,151,614

–

EXPENDITURE
$1,723,435

=

NET RESULT
-$571,821

CABINS ACCOM SERVICES

REVENUE
$793,974

–

EXPENDITURE
$483,149

=

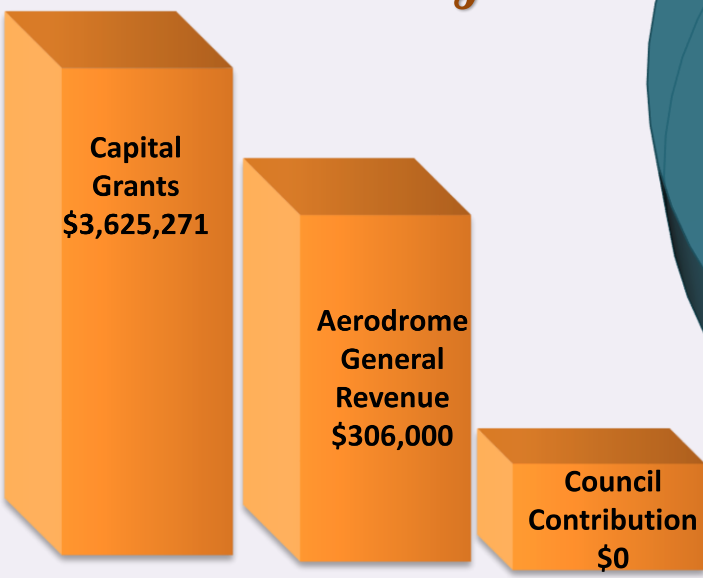
NET RESULT
$310,825

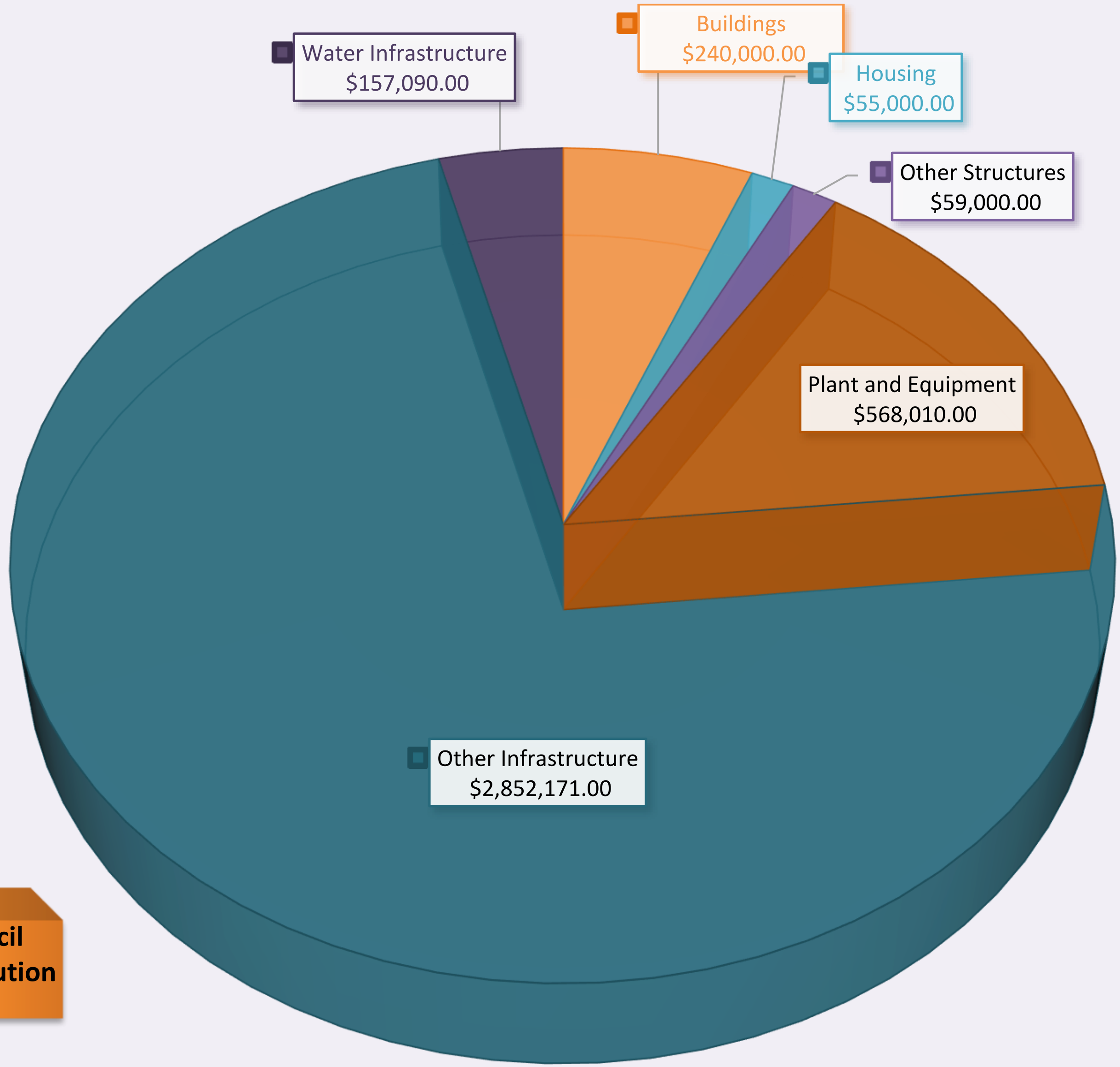



2025-26

AERODROME COMPANY CAPITAL WORKS

Funded by





2025/2026

AERODROME CAPITAL WORKS PROGRAM

Buildings
$240,000

- Cabins Critical Renewal works - roofing & guttering (10 studio Cabins and donga) **$120,000**
- Cabins Critical works - refurbishment (Dongas 11, 13 & 14) **$120,000**

Housing
$55,000

- Critical renewal works - Aerodrome Managers House**$27,500**

- Critical renewal works - Cabins Manager's House **$27,500**

Other structures
$59,000

- Electrical gate and vehicle access drive through **$9,000**

- Undercover war memorial **$50,000**

Plant & Equipment
$568,010

- Small engine ride-on mower **$6,000**
- Small tools and equipment (cabin) **$5,000**

- Self bunded fuel tank (JETA1) LRASC.0060 Crucial Access links **$557,010**

Other Infrastructure
$2,852,171

- Runway lighting upgrade **$2,852,171**

Water Infrastructure
$157,090

- Water Infrastructure Renewal Works **$157,090**

Lockhart River Aboriginal Shire Council

DETAILED BUDGET AND FORECAST

2025-2026

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budget Statement of Comprehensive Income Budget Variance

For the year ended 30 June	Actual 2024/25	Budget 2024/25	Budget* 2025/26	Variance to budget	% Change	Reasons
	$	$	$	$		
Recurrent revenue						
Rates, levies and charges	186,878	195,000	217,993	22,993	12%	
Rental income	96,982	104,000	99,000	(5,000)	-5%	
Interest received	589,234	203,000	1,140,115	937,115	>100%	*QTC balance has tripled and interest rate on it is anticipated to be 5%*
Sales and recoverable works	5,490,832	6,653,396	5,623,454	(1,029,942)	-15%	
Other income	135,133	21,000	68,134	47,134	>100%	
Grants, subsidies, contributions and donations	25,523,361	29,542,903	25,814,039	(3,728,864)	-13%	*Most approved DRFA submissions have been completed*
	32,022,420	36,719,299	32,962,734	(3,756,565)	-10%	
Capital revenue						
Grants, subsidies, contributions and donations	6,020,449	13,010,031	25,341,206	12,331,175	95%	*Increased captal grants for new community housing*
Total capital revenue	6,020,449	13,010,031	25,341,206	12,331,175	95%	
Total income	**38,042,868**	**49,729,330**	**58,303,940**	**8,574,610**	17%	
Operating Expenses						
Recurrent expenses						
Employee benefits	(7,497,799)	(8,104,106)	(8,981,750)	(877,644)	11%	*Wages review at 3.5% and increased casual employees for roadworks*
Materials and services	(18,298,903)	(24,804,287)	(20,198,554)	4,605,733	-19%	*Most approved DRFA submissions have been completed*
Finance costs	(25,543)	(14,299)	(24,642)	(10,343)	72%	*Increased QTC admin costs*
Depreciation and amortisation	(3,393,307)	(3,043,500)	(3,599,582)	(556,082)	18%	*Significant increase in depreciable assets from completed WIP*
Total expenses	**(29,215,552)**	**(35,966,192)**	**(32,804,528)**	**3,161,664**	-9%	
Net Operating Result	**8,827,317**	**13,763,138**	**25,499,412**	**11,736,274**	85%	

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Capital Expenditure Budget Variance

	Actual 2024/25	Budget 2024/25	Budget* 2025/26	Variance to budget	% Change	
BUILDINGS (>$5,000)	51,040	145,000	925,450	780,450	>100%	*More critical maintenance works on existing buildings*
HOUSING (>$5,000)	1,730,735	2,135,191	13,505,703	11,370,512	>100%	*Extension of 6 existing houses and 5 new community houses*
OTHER STRUCTURES (>$5,000)	92,166	1,955,000	2,046,444	91,444	5%	
OFFICE FURNITURE & EQUIPMENT	-	30,000	47,000	17,000	57%	*New mobile conference equipment*
PLANT & EQUIPMENT (>$1,000)	1,213,118	861,391	1,320,742	459,351	53%	*Replacement of 10 units of Council fleet*
ROAD INFRASTRUCTURE (>$5,000)	3,108,209	4,793,083	9,336,239	4,543,156	95%	*Airport Lighting Upgrade Works*
WATER INFRASTRUCTURE (>$5,000)	348,992	73,882	157,090	83,208	>100%	*Water upgrade works at the Aerodrome - Critical Link Program*
SEWERAGE INFRASTRUCTURE (>$5,000)	-	4,360,455	-	(4,360,455)	>100%	*LGGSP Funding not appoved for Sewerage upgrade works*
	6,544,261	**14,354,002**	**27,338,668**	**12,984,666**	90%	

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 2 Years Forecasted Statement of Comprehensive Income

Year ended	Budget 30-Jun-26 $	Forecast 30-Jun-27 $	30-Jun-28 $
Revenue			
Recurrent revenue			
General rates	217,993	228,893	240,337
Other rental income	99,000	103,950	109,148
Other interest received	1,140,115	1,197,120	1,256,976
Contract and recoverable works	5,623,454	5,904,626	6,199,858
State subsidies and grants—operating	25,814,039	26,546,091	27,300,779
Other income	68,134	71,508	75,050
Total recurrent revenue	**32,962,734**	**34,052,188**	**35,182,148**
Capital revenue			
Government subsidies and grants—capital	25,341,206	5,260,460	250,000
Total income	**58,303,940**	**39,312,648**	**35,432,148**
Expenses			
Employee benefits	8,981,750	9,336,103	9,663,466
Materials and services	20,198,554	20,749,279	21,268,011
Depreciation and amortisation	3,599,582	3,672,973	3,748,092
Other expenses	24,642	25,874	27,168
Total expenses	**32,804,528**	**33,784,229**	**34,706,737**
Capital expenses			
Total capital expenses	-	-	-
Total expenses	**32,804,528**	**33,784,229**	**34,706,737**
Net result attributable to Council	**25,499,412**	**5,528,419**	**725,411**
Operating Result			
Operating revenue	32,962,734	34,052,188	35,182,148
Operating expense	32,804,528	33,784,229	34,706,737
Net Operating result	**158,206**	**267,959**	**475,411**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 2 Years Forecasted Statement of Financial Position

Year ended	Budget 30-Jun-26 $	Forecast 30-Jun-27 $	30-Jun-28 $
Current assets			
Cash assets and cash equivalents	20,433,373	22,972,688	23,332,060
Inventories	369,571	372,243	375,048
Receivables	462,202	485,312	509,577
Other non-current assets	404,829	414,854	425,129
Total current assets	21,669,974	24,245,097	24,641,815
Non-current assets			
Property, plant and equipment	162,825,458	171,183,484	177,190,392
Other non-current assets	8,550,971	8,139,971	7,718,971
Total non-current assets	171,376,429	179,323,455	184,909,363
Total assets	**193,046,403**	**203,568,552**	**209,551,178**
Current liabilities			
Trade and other payables	2,004,661	2,058,222	2,113,243
Employee payables/provisions	742,780	779,919	818,915
Lease liabilities	59,238	42,033	15,404
Other current liabilities	-	-	-
Total current liabilities	2,806,678	2,880,174	2,947,562
Non-current liabilities			
Employee payables/provisions	1,887,497	1,936,111	1,986,011
Lease liabilities	67,381	40,752	37,515
Total non-current liabilities	1,954,878	1,976,863	2,023,526
Total liabilities	**4,761,556**	**4,857,037**	**4,971,089**
Net community assets	**188,284,846**	**198,711,514**	**204,580,088**
Community equity			
Asset revaluation reserve	58,049,465	58,049,465	58,049,465
Retained surplus (deficiency)	130,235,381	140,662,050	146,530,624
Total community equity	**188,284,846**	**198,711,514**	**204,580,088**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 2 Years Forecasted Statement of Cash Flows

Year ended	Budget 30-Jun-26 $	Forecast 30-Jun-27 $	30-Jun-28 $
Cash flows from operating activities:			
Receipts from customers	7,468,739	6,138,083	6,461,114
Payment to suppliers and employees	(29,531,675)	(29,974,613)	(30,817,533)
Interest received	1,140,115	1,197,120	1,256,976
Lease receipts	-	-	-
Rental income	99,000	103,950	109,148
Non-capital grants and contributions	25,814,039	26,546,091	27,300,779
Net cash inflow (outflow) from operating activities	**4,990,218**	**4,010,631**	**4,310,484**
Cash flows from investing activities:			
Payments for property, plant and equipr	(27,226,000)	(11,630,025)	(9,344,276)
Grants, subsidies, contributions and do	22,785,305	10,158,710	5,393,163
Net cash inflow (outflow) from investing activities	**(4,440,695)**	**(1,471,315)**	**(3,951,113)**
Net increase (decrease) in cash held	**549,523**	**2,539,316**	**359,371**
Cash at beginning of reporting period	19,883,850	20,433,373	22,972,688
Cash at end of reporting period	**20,433,373**	**22,972,688**	**23,332,060**

Consolidated entity budget - Council and Aerodrome Company

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

Budgeted and 2 Years Forecasted Statement of Changes in Equity

Year ended	Budget 30-Jun-26 $	Forecast 30-Jun-27 $	30-Jun-28 $
Asset revaluation surplus			
Opening balance	58,049,465	58,049,465	58,049,465
Increase in asset revaluation surplus	-	-	-
Closing balance	58,049,465	58,049,465	58,049,465
Retained surplus			
Opening balance	104,735,969	130,235,381	140,662,050
Net result	25,499,412	10,426,669	5,868,574
Closing balance	130,235,381	140,662,050	146,530,624
Total			
Opening balance	162,785,433	188,284,846	198,711,514
Net result	25,499,412	10,426,669	5,868,574
Increase in asset revaluation surplus	-	-	-
Closing balance	**188,284,846**	**198,711,514**	**204,580,088**

Consolidated entity budget - Council and Aerodrome Company

Lockhart River Aboriginal Shire Council

Budgeted and 9 years Forecasted Statement of Comprehensive Income

	Budget	Forecast								
Year ended	**30-Jun-26**	**30-Jun-27**	**30-Jun-28**	**30-Jun-29**	**30-Jun-30**	**30-Jun-31**	**30-Jun-32**	**30-Jun-33**	**30-Jun-34**	**30-Jun-35**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Revenue										
Recurrent revenue										
General rates	217,993	228,893	240,337	252,354	262,449	272,946	283,864	295,219	307,028	319,309
Other rental income	99,000	103,950	109,148	114,605	120,335	126,352	132,670	139,303	146,268	153,582
Other interest received	1,140,115	1,197,120	1,256,976	1,319,825	1,385,641	1,454,741	1,527,289	1,603,456	1,683,424	1,767,382
Contract and recoverable works	5,623,454	5,904,626	6,199,858	6,509,851	6,770,245	7,041,054	7,322,697	7,615,605	7,920,229	8,237,038
State subsidies and grants—operating	25,814,039	26,546,091	27,300,779	28,078,887	28,876,869	29,699,536	30,547,739	31,422,362	32,324,323	33,254,577
Other income	68,134	71,508	75,050	78,769	82,674	86,774	91,080	95,601	100,347	105,331
Total recurrent revenue	**32,962,734**	**34,052,188**	**35,182,148**	**36,354,291**	**37,498,213**	**38,681,404**	**39,905,338**	**41,171,545**	**42,481,619**	**43,837,219**
Capital revenue										
Government subsidies and grants—capital	25,341,206	5,260,460	250,000	350,000	1,430,000	150,000	880,000	-	580,000	-
Total income	**58,303,940**	**39,312,648**	**35,432,148**	**36,704,291**	**38,928,213**	**38,831,404**	**40,785,338**	**41,171,545**	**43,061,619**	**43,837,219**
Recurrent expenses										
Employee benefits	8,981,750	9,336,103	9,663,466	10,002,318	10,353,060	10,716,112	11,091,905	11,480,887	11,883,522	12,300,289
Materials and services	20,198,554	20,749,279	21,268,011	21,799,711	22,344,704	22,903,321	23,475,904	24,062,802	24,664,372	25,280,981
Depreciation and amortisation	3,599,582	3,672,973	3,748,092	3,824,966	3,903,626	3,984,102	4,066,425	4,150,629	4,236,747	4,324,814
Other expenses	24,642	25,874	27,168	28,527	29,953	31,451	33,023	34,674	36,408	38,228
Total recurent expenses	**32,804,528**	**33,784,229**	**34,706,737**	**35,655,521**	**36,631,343**	**37,634,985**	**38,667,257**	**39,728,992**	**40,821,049**	**41,944,313**
Capital expenses										
Total capital expenses	-	-	-	-	-	-	-	-	-	-
Total expenses	**32,804,528**	**33,784,229**	**34,706,737**	**35,655,521**	**36,631,343**	**37,634,985**	**38,667,257**	**39,728,992**	**40,821,049**	**41,944,313**
Net result attributable to Council	**25,499,412**	**5,528,419**	**725,411**	**1,048,769**	**2,296,870**	**1,196,419**	**2,118,080**	**1,442,552**	**2,240,570**	**1,892,906**
OPERATING RESULT										
Operating revenue	32,962,734	34,052,188	35,182,148	36,354,291	37,498,213	38,681,404	39,905,338	41,171,545	42,481,619	43,837,219
Operating expense	32,804,528	33,784,229	34,706,737	35,655,521	36,631,343	37,634,985	38,667,257	39,728,992	40,821,049	41,944,313
Operating result	**158,206**	**267,959**	**475,411**	**698,769**	**866,870**	**1,046,419**	**1,238,080**	**1,442,552**	**1,660,570**	**1,892,906**

Consolidated entity budget - Council and Aerodrome Company

2025/2026

Lockhart River Aboriginal Shire Council

Budgeted and 9 years Forecasted Statement of Financial Position

	Budget	Forecast								
Year ended	30-Jun-26	30-Jun-27	30-Jun-28	30-Jun-29	30-Jun-30	30-Jun-31	30-Jun-32	30-Jun-33	30-Jun-34	30-Jun-35
	$	$	$	$	$	$	$	$	$	$
Current assets										
Cash assets and cash equivalents	20,433,373	22,972,688	23,332,060	24,037,849	24,862,828	25,878,549	27,024,247	28,839,763	30,475,711	33,483,518
Inventories	369,571	372,243	375,048	377,994	381,087	384,335	387,745	391,326	395,085	399,033
Receivables	462,202	485,312	509,577	535,056	556,458	578,717	601,865	625,940	650,978	677,017
Other non-current assets	404,829	414,854	425,129	435,662	446,458	457,523	468,866	480,492	492,408	504,623
Total current assets	21,669,974	24,245,097	24,641,815	25,386,562	26,246,832	27,299,124	28,482,723	30,337,521	32,014,182	35,064,190
Non-current assets										
Property, plant and equipment	162,825,458	171,183,484	177,190,392	183,475,426	187,776,800	188,533,698	190,097,273	190,331,643	191,559,896	191,085,082
Other non-current assets	8,550,971	8,139,971	7,718,971	7,286,971	6,843,971	6,389,971	5,924,971	5,447,971	4,958,971	4,457,971
Total non-current assets	171,376,429	179,323,455	184,909,363	190,762,397	194,620,771	194,923,669	196,022,243	195,779,614	196,518,867	195,543,053
Total assets	**193,046,403**	**203,568,552**	**209,551,178**	**216,148,958**	**220,867,602**	**222,222,792**	**224,504,967**	**226,117,135**	**228,533,049**	**230,607,243**
Current liabilities										
Trade and other payables	2,004,661	2,058,222	2,113,243	2,169,765	2,227,829	2,287,478	2,348,756	2,411,710	2,476,386	2,542,832
Employee payables/provisions	742,780	779,919	818,915	859,861	902,854	947,996	995,396	1,045,166	1,097,424	1,152,296
Lease liabilities	59,238	42,033	15,404	15,404	15,404	15,404	15,404	15,404	15,404	15,404
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Total current liabilities	2,806,678	2,880,174	2,947,562	3,045,029	3,146,086	3,250,878	3,359,556	3,472,280	3,589,214	3,710,531
Non-current liabilities										
Employee payables/provisions	1,887,497	1,936,111	1,986,011	2,037,234	2,089,817	2,143,796	2,199,212	2,256,104	2,314,514	2,374,484
Lease liabilities	67,381	40,752	37,515	37,515	37,515	37,515	37,515	37,515	37,515	37,515
Total non-current liabilities	1,954,878	1,976,863	2,023,526	2,074,749	2,127,332	2,181,311	2,236,727	2,293,619	2,352,029	2,411,999
Total liabilities	**4,761,556**	**4,857,037**	**4,971,089**	**5,119,779**	**5,273,418**	**5,432,189**	**5,596,283**	**5,765,899**	**5,941,243**	**6,122,530**
Net community assets	**188,284,846**	**198,711,514**	**204,580,088**	**211,029,179**	**215,594,184**	**216,790,603**	**218,908,683**	**220,351,235**	**222,591,805**	**224,484,711**
Community equity										
Asset revaluation reserve	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465
Retained surplus (deficiency)	130,235,381	140,662,050	146,530,624	152,979,714	157,544,719	158,741,138	160,859,218	162,301,771	164,542,341	166,435,247
Total community equity	**188,284,846**	**198,711,514**	**204,580,088**	**211,029,179**	**215,594,184**	**216,790,603**	**218,908,683**	**220,351,235**	**222,591,805**	**224,484,711**

Consolidated entity budget - Council and Aerodrome Company

2025/2026

Lockhart River Aboriginal Shire Council

Budgeted and 9 years Forecasted Statement of Cash Flows

	Budget	Forecast								
Year ended	**30-Jun-26**	**30-Jun-27**	**30-Jun-28**	**30-Jun-29**	**30-Jun-30**	**30-Jun-31**	**30-Jun-32**	**30-Jun-33**	**30-Jun-34**	**30-Jun-35**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Cash flows from operating activities:										
Receipts from customers	7,468,739	6,138,083	6,461,114	6,815,495	7,093,965	7,378,517	7,674,492	7,982,349	8,302,566	8,635,639
Payment to suppliers and employees	(29,531,675)	(29,974,613)	(30,817,533)	(31,684,810)	(32,577,171)	(33,495,360)	(34,440,148)	(35,412,328)	(36,412,717)	(37,442,159)
Interest received	1,140,115	1,197,120	1,256,976	1,319,825	1,385,641	1,454,741	1,527,289	1,603,456	1,683,424	1,767,382
Lease receipts										
Rental income	99,000.06	103,950.06	109,147.56	114,604.94	120,335.19	126,351.95	132,669.55	139,303.02	146,268.17	153,581.58
Non-capital grants and contributions	25,814,039	26,546,091	27,300,779	28,078,887	28,876,869	29,699,536	30,547,739	31,422,362	32,324,323	33,254,577
Net cash inflow (outflow) from operating activities	**4,990,218**	**4,010,631**	**4,310,484**	**4,644,001**	**4,899,640**	**5,163,786**	**5,442,041**	**5,735,142**	**6,043,864**	**6,369,021**
Cash flows from investing activities:										
Payments for property, plant and equipment	(27,226,000)	(11,630,025)	(9,344,276)	(9,688,533)	(7,772,796)	(4,298,066)	(5,176,342)	(3,919,626)	(4,987,917)	(3,361,214)
Grants, subsidies, contributions and donations	22,785,305	10,158,710	5,393,163	5,750,321	3,698,135	150,000	880,000	-	580,000	-
Net cash inflow (outflow) from investing activities	**(4,440,695)**	**(1,471,315)**	**(3,951,113)**	**(3,938,212)**	**(4,074,661)**	**(4,148,066)**	**(4,296,342)**	**(3,919,626)**	**(4,407,917)**	**(3,361,214)**
Net increase (decrease) in cash held	**549,523**	**2,539,316**	**359,371**	**705,790**	**824,979**	**1,015,720**	**1,145,699**	**1,815,516**	**1,635,947**	**3,007,807**
Cash at beginning of reporting period	19,883,850	20,433,373	22,972,688	23,332,060	24,037,849	24,862,828	25,878,549	27,024,247	28,839,763	30,475,711
Cash at end of reporting period	**20,433,373**	**22,972,688**	**23,332,060**	**24,037,849**	**24,862,828**	**25,878,549**	**27,024,247**	**28,839,763**	**30,475,711**	**33,483,518**

Consolidated entity budget - Council and Aerodrome Company

2025/2026

Lockhart River Aboriginal Shire Council

Budgeted and 9 years Forecasted Statement of Changes in Equity

	Budget	Forecast								
Year ended	30-Jun-26 $	30-Jun-27 $	30-Jun-28 $	30-Jun-29 $	30-Jun-30 $	30-Jun-31 $	30-Jun-32 $	30-Jun-33 $	30-Jun-34 $	30-Jun-35 $
Asset revaluation surplus										
Opening balance	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465
Increase in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-
Closing balance	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465	58,049,465
Retained surplus										
Opening balance	104,735,969	130,235,381	140,662,050	146,530,624	152,979,714	157,544,719	158,741,138	160,859,218	162,301,771	164,542,341
Net result	25,499,412	10,426,669	5,868,574	6,449,090	4,565,005	1,196,419	2,118,080	1,442,552	2,240,570	1,892,906
Closing balance	130,235,381	140,662,050	146,530,624	152,979,714	157,544,719	158,741,138	160,859,218	162,301,771	164,542,341	166,435,247
Total	**188,284,846**	**198,711,514**	**204,580,088**	**211,029,179**	**215,594,184**	**216,790,603**	**218,908,683**	**220,351,235**	**222,591,805**	**224,484,711**
Opening balance	162,785,433	188,284,846	198,711,514	204,580,088	211,029,179	215,594,184	216,790,603	218,908,683	220,351,235	222,591,805
Net result	25,499,412	10,426,669	5,868,574	6,449,090	4,565,005	1,196,419	2,118,080	1,442,552	2,240,570	1,892,906
Increase in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-
Closing balance	**188,284,846**	**198,711,514**	**204,580,088**	**211,029,179**	**215,594,184**	**216,790,603**	**218,908,683**	**220,351,235**	**222,591,805**	**224,484,711**

Consolidated entity budget - Council and Aerodrome Company

Lockhart River Aboriginal Shire Council

Budgeted and 9 years Forecasted Measures of Financial Sustainability (Ratios)

		Budget	Forecast								
Year ended	Target Ratio	30-Jun-26	30-Jun-27	30-Jun-28	30-Jun-29	30-Jun-30	30-Jun-31	30-Jun-32	30-Jun-33	30-Jun-34	30-Jun-35
1 Operating Surplus Ratio											
(Net Operating Surplus / Total Operating Revenue) (%)	N/A	0.5%	0.8%	1.4%	1.9%	2.3%	2.7%	3.1%	3.5%	3.9%	4.3%
2 Operating Cash Ratio											
(Operating Result *add* Depreciation / Total Operating Revenue) (%)	>0%	11%	12%	12%	13%	13%	13%	13%	14%	14%	14%
3 Asset Sustainability Ratio											
(Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense) (%)	90.0%	95.1%	125.1%	86.7%	90.0%	77.9%	67.4%	36.0%	60.3%	12.0%	45.2%
4 Asset Consumption Ratio											
(Written Down Replacement Cost of Depreciable Infrastructure Assets) / Current Replacement Cost of Depreciable Infrastructure Assets) (%)	60.0%	76.1%	75.8%	75.2%	74.7%	74.0%	72.9%	71.9%	70.9%	69.9%	68.8%
5 Unrestricted Cash Expense Cover Ratio											
(Total Cash and Equivalents *add* Current Investments *add* Available Ongoing QTC Working Capital Facility Limit *less* Externally Restricted Cash) / Total Operating Expenditure *less* Depreciation and Amortisation *less* Finance Costs)*12	Greater than 4 months	N/A for long-term sustainability statement									
6 Council-Controlled Revenue Ratio											
(Net Rates, Levies and Charges *add* Fees and Charges) / Total Operating Revenue) (%)	N/A	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
7 Population Growth Ratio											
(Prior Year estimated population / Previous Year Esimated Population) - 1 (%)	N/A	(1.5)%	(0.8)%	0.0%	0.8%	0.8%	1.2%	1.2%	1.5%	1.5%	2.2%

Consolidated entity budget - Council and Aerodrome Company

Lockhart River Aboriginal Shire Council

POLICIES

2025-2026

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

PROCUREMENT POLICY

Adoption Date:	July 2025	**Revision Date:**	July 2026
Division:	Corporate	**Responsible Officer:**	Director Corporate Services

1. POLICY OBJECTIVE:

This policy provides a framework for undertaking any contract or tendering activities, guided by the following sound contracting principles set out in Section 106 of the Local Government Act 2009:-

a) value for money ;
b) open and effective competition;
c) the development of competitive local business and industry;
d) environmental protection; and
e) ethical behaviour and fair dealing.

2. DEFINITIONS:

Term	Definition
LGAQ Arrangement	means an arrangement - a) entered into by: i. the Local Government Association of Queensland; or ii. a company registered under the Corporations Act if the association is its only shareholder; and b) that would be a purchasing arrangement if entered into by a local government; and for which the procedure set out in its purchasing arrangements has been followed by the association or company as if it were a local government.
Preferred Supplier Arrangement	an arrangement by the local government with a supplier for the supply of goods or services under agreed pricing conditions for a stated price.
Pre-qualified Supplier	an arrangement by the local government by sourcing suppliers through the Tenders process for the supply of goods or services under agreed pricing conditions for a stated price.
Purchasing Arrangement	means an arrangement that is:- a) a standing offer arrangement; or b) a preferred supplier arrangement; or c) a register of pre-qualified suppliers.
Standing Offer Arrangement	for a local government means an arrangement to which the local government is a party with a supplier for the supply of goods or services at a fixed price for a stated period.

3. RELEVANT LEGISLATION:

- Local Government Regulation 2012 (s.198)
- Local Government Act 2009 (s. 106)

4. POLICY STATEMENT:

Council is committed to adopting processes and procedures for contracts and tendering that will ensure transparency and accountability.

5. PROCEDURES:

5.1 <u>ENTERING INTO A CONTRACT:</u>

5.1.1 Contract under Delegation

a. A contract by delegation can only take place if the spending relating to the making, varying or discharging of the contract:

- has been provided for in an approved budget for the financial year in which the contract is made, varied or discharged;
- if spending is incurred before the adoption of the budget by council, the spending must be:-
  - **i.** within the limits stated in the resolution of council delegating the power under which the contract is made varied or discharged and;
  - **ii.** provided for in the appropriate budget for the year.
- the contract has been entered into because of genuine emergency or hardship.

b. Before any contract is made, varied or discharged the delegate must have the appropriate financial delegation and must ensure if it is required by another law for:-

- an approval, consent or permission to be obtained; or
- a procedure to be complied with; or
- the delegate has the appropriate level of financial delegation.

5.2 <u>WHEN TENDERS AND EXPRESSIONS OF INTEREST ARE REQURIED:</u>

5.2.1 Before making a contract for the supply of goods or services, or the carrying out of work involving a cost of more than **$200,000**, the Council will invite tenders through:-

a. placing an advertisement in the local newspaper circulating in the local government area;

b. placing an advertisement in other newspapers, if the scope of work to be carried out or goods and services required cannot be obtained from within the local government area, and;

c. allowing at least twenty-one (21) days from the day of the advertisement for the submission of tenders.

5.2.2 The Council will invite expression of interests in supply of goods or services, or the carrying out of work involving cost of more than **$200,000** and invite tenders from such persons:-

a. placing for a local government means an arrangement to which the local government is a party with a supplier for the supply of goods or services at a fixed price for a stated period. an advertisement in the local newspaper circulating in the local government area;

b. placing an advertisement in other newspapers, if the scope of work to be carried out or goods and services required cannot be obtained from within the local government area, and;

c. allowing at least twenty-one (21) days from the day of the advertisement for the submission of tenders.

5.2.3 When quotations are required:

Before making a contract for the supply of goods and services or carrying out of work involving a cost between **$5,000** and **$200,000** or if another range of amounts are prescribed by regulation, the Council's purchasing officer must: -

a. Invite at least three (3) written quotations for any acquisition of goods and services involving cost between **$15,000** and **$200,000** from suppliers who can meet the requirements of council at competitive prices
b. Invite at least two (2) verbal quotations for acquisition of goods and services involving cost between **$5,000** and **$15,000** from suppliers who can meet the requirements of council at competitive prices
c. Invite any number of verbal quotations involving cost under $5,000.

5.2.4 Exceptions to the requirement to seek tenders or quotations:

Council is exempt from the requirement to seek tenders or quotations if:-

a. under a standing offer or a preferred supplier arrangement; or
b. with a supplier from a register of pre-qualified supplier;
c. under an LGAQ arrangement-local buy; or
d. it resolves that it is satisfied there is only 1 supplier reasonably available to it; or
e. it resolves that a genuine emergency exists; or
f. it resolves to obtain second-hand goods; or
g. it resolves to purchase goods at an auction; or
h. the contract is made with or under an arrangement with or made by:-
- the State, a government entity or another local government entity; or
- another Australian government, an entity of another Australian government or local government of another State or a Territory; or
- it resolves that it is satisfied that the services to be supplied are of such a specialized nature that it would be impractical or disadvantageous to the Council to invite tenders or quotations; or
- the contract is made with a person listed on council's panel of suitable providers.

5.2.5 Changes to tenders:

Council may make changes to tenders if:-

a. tenders were invited for the contract; and
b. the invitation to tender states that the council might later invite all tenderers to change their tenders.

Council may invite all the persons who have submitted a tender to change their tender to take account of a change in the tender specifications before a decision is made on the tenders.

5.2.6 *Acceptance of tender or quotation*:

Council will accept a tender or quotation most advantageous it;

Council will have regard to the objectives of this policy when deciding on which tender or quotation is the most advantageous.

Council may however decide not to accept any tender or quotation available to it.

5.2.7 *Preconditions for establishing a panel of suitable providers, standing offer or preferred supplier arrangement or register of pre-qualified suppliers:*

a. Panel of suitable providers, compiled by:

- inviting expressions of interest from persons to be included on the panel in the way provided for inviting tenders as set out under section 2 of this policy; and
- the objectives of this policy must be used as the basis when selecting persons to provide the service.

b. Standing offer or preferred supplier arrangement can only be established if:-

- supply of good or service is needed in large volumes or frequently; and
- through doing so the Council can obtain better value; and
- the goods or services can be stated clearly in a way well understood within the industry.

c. Register of pre-qualified suppliers can only be established if:-

- preparation and evaluation of invitations each time the goods or services are required would be costly; or
- the capability or financial capacity of the supplier is critical; or
- there are significant security considerations ; or
- a precondition of an offer to contract is compliance with defined standards; or
- the ability of local business to supply the goods or services needed by the Council needs to be encouraged.

6. VALUE FOR MONEY CONSIDERATIONS

The concept of value for money is not restricted to price alone. Value for money is weighing up and assessing the benefits and risks of the purchase against the cost of the purchase. Value for money factors need to be specifically included in evaluation criteria and include:

6.1 Contribution to the advancement of Council's priorities;
6.2 Fitness for purpose, quality, services, and ongoing support;
6.3 Compliance with the Work Health and Safety Act 2011 and Regulations for the provision of the goods and/or services;
6.4 Whole of life costs, including costs of acquiring, using, maintaining and disposal;
6.5 Internal administration costs;
6.6 Technical compliance issues;
6.7 Level of risk associated with the procurement;
6.8 Compatibility requirements with any other systems or processes already in place;
6.9 Utilisation of any Approved Contractor or Preferred Supplier Lists, or Prequalified Supplier Arrangements available;
6.10 Benefits to the community.

7. UNDERTAKING PROCUREMENT AND CONTRACTING

Council officers are required to:

7.1 adhere to the "Sound Contracting Principles" as stipulated in s104(3) of the Local Government Act 2009;
7.2 conduct all procurement and contracting activities in a transparent manner demonstrating probity and accountability;
7.3 preserve Council's integrity in the procurement process to ensure that Council acts transparently and with fairness in all dealings; and
7.4 adhere to and abide by all the requirements under the Public Records Act 2002; declare and report any actual, potential or perceived conflicts of interest prior to and during any business

dealings as per Council’s Code of Conduct, as well as other internal Administrative Instructions and other relevant legislation and policies.

8. BUDGETARY IMPLICATIONS:

Procurements must be in accordance with the approved annual budget, or a council resolution and sufficient funds must be available to meet the full cost of the proposed procurement activity. Council must review its budgetary position each year.

DOCUMENT END

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

EXPENSE REIMBURSEMENT POLICY

Adoption Date:	July 2025	**Revision Date:**	July 2026
Division:	Corporate	**Responsible Officer:**	**Director** Corporate Services
Note:	P – Primary Author S – Secondary Author		

1. Policy objective:

To provide the Mayor and Councillors with reimbursement of reasonable expenses incurred in the performance of their roles.

2. Relevant legislation:

Local Government Act 2009

3. Procedures:

This Councillor Expenses Reimbursement Policy complies with the Statement of Principles, set out in the Department of Local Government guidelines:

- **No private benefit to be derived:** Facilities provided to Councillors are for the sole use of councillors in undertaking their duties and must be used responsibly and appropriately.
- **Reasonable Expenses Reimbursement:** Councillors should not be financially disadvantaged when carrying out their roles, and should be fairly and reasonably compensated in accordance with community expectations.
- **Public accountability and transparency** The use of the provided facilities will be open for review to the extent appropriate to the proper performance of a Councillor's responsibilities.
- **Public perceptions and community expectations** The council will provide only those facilities reasonably necessary for the efficient performance of a Councillor's responsibilities.
- **Equity and Participation** To maximise equity and the participation of councillors from diverse backgrounds and circumstances, this councillor Expenses Reimbursement Policy expressly permits the reimbursement of expenses that are necessarily incurred to allow the participation of councillors who experience unusual barriers to participation, such as a disability or cultural responsibilities.

4. Scope:

This policy applies to the Mayor and councillors for the reimbursement of expenses incurred by them undertaking their roles.

5. Definitions:

Term	Definition
Officials Council Business	Activities conducted on behalf of council where a Councillor is required to undertake certain tasks to satisfy legislative requirements or achieve business objectives for the Council. Official council business should result in a benefit being achieved either for the local government and/or the local community. This includes: – Attendance at council, committee and Briefing meetings – Attendance at prescribed Local Government training/workshops, seminars and conferences – Attendance at civic ceremonies and community events where a formal invitation has been received inviting councillors in their capacity to undertake official duty – Attending public meetings, annual meetings or presentation dinners where invited as a Councillor – Attending meetings of community groups were invited to speak about council programs of initiatives – Attending private meetings with constituents, where arranged through official council channels and details of discussions are documented in official records or diaries – Attending civic Reception functions on behalf of the Mayor – Attending organised meetings / deputations / inspections / community – Consultations on a one off basis; and – Attending organised meetings pertaining to the meeting of a community organisation whereby a Delegate of the Council has not appointed to attend or is unavailable to attend.
Reasonable	Councillors must make sound judgements and consider what is prudent, responsible and acceptable to their communities when determining reasonable levels of expenditure.
Expenses	Council will reimburse Councillors for their reasonable and necessary expenses incurred or to be incurred when discharging their duties as councillors.
Professional Development	Attendance at workshops, course, seminars and conferences that improve councillor's skills relevant to the role of councillor. Mandatory Professional Development is the title that applies when the council resolves that all councillors must attend the event. Discretionary Professional Development is the title used to describe all professional development that is not Mandatory Professional Development.
Policy	The Council will reimburse councillors for expenses as set out in this policy. In addition to the expenses expressly referred to in the section of this Policy headed Expenses Categories, the Council will reimburse other expenses that are necessarily incurred to allow the participation, such as a disability or cultural responsibilities.

6. Expense Category:

- **Professional Development**

  The council will reimburse expenses incurred for:

  – All mandatory professional development; and

- Discretionary professional development up to a maximum of $5,000 (Indexed to CPI annually) during a single local government term

- **Travel as required to represent Council**

  The Council will reimburse local, interstate and overseas travel expenses (e.g. flights, car, accommodation, meals and associated registration fees), deemed necessary to achieve the business of council when:
  - A Councillor is acting as an official representative of Council; and
  - The activity/event and travel have been endorsed by resolution of Council

  Councillors must travel via the most direct route, using the most economical and efficient mode of transport. The amount of the reimbursement will be the actual amount expended by the Councillor, or where an actual amount cannot be directly substantiated, an equivalent mileage allowance.

  NOTE: Any fines incurred while travelling in Council-owned vehicles or privately owned vehicles when attending to council business, will be the responsibility of the Councillor incurring the fine.

- **Travel Bookings**

  All councillor travel approved by Council will be booked and paid for by Council. Economy class is to be used where possible although council may approve business class in certain circumstances.

  Airline tickets are not transferable and can only be procured for the Councillor's travel on Council business. They cannot be used to offset other unapproved expenses (e.g. cost of partner or spouse accompanying the Councillor).

- **Travel transfer costs**

  Any travel transfer expenses associated with Councillors travelling for Council approved business will be reimbursed, e.g. trains buses, taxi and ferry fares. Receipts must be provided with all claims for reimbursement.

- **Private vehicle usage**

  Payment for use of the Councillor's private vehicle on council business will be reimbursed to the Councillor on a kilometre rate as set out in the Australian Taxation Office allowable deductions for motor vehicles.

  In other circumstances, Councillor's private vehicle usage will be reimbursed by council if the:
  - Travel has been endorsed by Council resolution
  - Claim for mileage is substantiated with log book details; and
  - Total travel claim does not exceed the cost of the same travel using economy flights plus the cost of taxi transfers.

- **Accommodation**

  All Councillor Accommodation for council business will be booked and paid for by Council

  Accommodation should be selected that provides:

- Council with the best price value; and
- Convenient to the conference/meeting

Councillors will be reimbursed for the actual cost of meals when:
- The Councillor incurs the cost personally
- The meal was not provided within the (registration) costs of the approved activity/event/travel; and
- The Councillor can produce documents sufficient to verify the actual meal cost.

If a Councillor cannot produce a receipt for a meal they have purchased then a Statutory Declaration must be completed to claim the reimbursement.

No alcohol will be paid for by Council.

- **Hospitality Expenses**

  The Mayor will be reimbursed up to $1,000 per annum for hospitality expense deemed necessary in the conduct of Council business.

- **Facilities Categories – 'Administrative tools'**

  Administration tools will be provided to councillors as required to assist councillors in their role. Administration tools include:
  - Office space and meeting rooms
  - Computers
  - Stationery
  - Access to photocopiers
  - Printers
  - Facsimile machines
  - Publications
  - Use of council landline telephones and internet access in council offices
  - Secretarial support may also be provided for the Mayor and Councillors as required

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DOCUMENT END

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

PROCUREMENT POLICY

Adoption Date:	July 2025	**Revision Date:**	July 2026
Division:	Corporate	**Responsible Officer:**	Director Corporate Services

1. POLICY OBJECTIVE:

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b) open and effective competition;
c) the development of competitive local business and industry;
d) environmental protection; and
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Preferred Supplier Arrangement	an arrangement by the local government with a supplier for the supply of goods or services under agreed pricing conditions for a stated price.
Pre-qualified Supplier	an arrangement by the local government by sourcing suppliers through the Tenders process for the supply of goods or services under agreed pricing conditions for a stated price.
Purchasing Arrangement	means an arrangement that is:- a) a standing offer arrangement; or b) a preferred supplier arrangement; or c) a register of pre-qualified suppliers.
Standing Offer Arrangement	for a local government means an arrangement to which the local government is a party with a supplier for the supply of goods or services at a fixed price for a stated period.

3. RELEVANT LEGISLATION:

- Local Government Regulation 2012 (s.198)
- Local Government Act 2009 (s. 106)

4. POLICY STATEMENT:

Council is committed to adopting processes and procedures for contracts and tendering that will ensure transparency and accountability.

5. PROCEDURES:

5.1 <u>ENTERING INTO A CONTRACT:</u>

5.1.1 Contract under Delegation

a. A contract by delegation can only take place if the spending relating to the making, varying or discharging of the contract:

- has been provided for in an approved budget for the financial year in which the contract is made, varied or discharged;
- if spending is incurred before the adoption of the budget by council, the spending must be:-
  - **i.** within the limits stated in the resolution of council delegating the power under which the contract is made varied or discharged and;
  - **ii.** provided for in the appropriate budget for the year.
- the contract has been entered into because of genuine emergency or hardship.

b. Before any contract is made, varied or discharged the delegate must have the appropriate financial delegation and must ensure if it is required by another law for:-

- an approval, consent or permission to be obtained; or
- a procedure to be complied with; or
- the delegate has the appropriate level of financial delegation.

5.2 <u>WHEN TENDERS AND EXPRESSIONS OF INTEREST ARE REQURIED:</u>

5.2.1 Before making a contract for the supply of goods or services, or the carrying out of work involving a cost of more than **$200,000**, the Council will invite tenders through:-

a. placing an advertisement in the local newspaper circulating in the local government area;

b. placing an advertisement in other newspapers, if the scope of work to be carried out or goods and services required cannot be obtained from within the local government area, and;

c. allowing at least twenty-one (21) days from the day of the advertisement for the submission of tenders.

5.2.2 The Council will invite expression of interests in supply of goods or services, or the carrying out of work involving cost of more than **$200,000** and invite tenders from such persons:-

a. placing for a local government means an arrangement to which the local government is a party with a supplier for the supply of goods or services at a fixed price for a stated period. an advertisement in the local newspaper circulating in the local government area;

b. placing an advertisement in other newspapers, if the scope of work to be carried out or goods and services required cannot be obtained from within the local government area, and;

c. allowing at least twenty-one (21) days from the day of the advertisement for the submission of tenders.

5.2.3 When quotations are required:

Before making a contract for the supply of goods and services or carrying out of work involving a cost between **$5,000** and **$200,000** or if another range of amounts are prescribed by regulation, the Council's purchasing officer must: -

a. Invite at least three (3) written quotations for any acquisition of goods and services involving cost between **$15,000** and **$200,000** from suppliers who can meet the requirements of council at competitive prices
b. Invite at least two (2) verbal quotations for acquisition of goods and services involving cost between **$5,000** and **$15,000** from suppliers who can meet the requirements of council at competitive prices
c. Invite any number of verbal quotations involving cost under $5,000.

5.2.4 Exceptions to the requirement to seek tenders or quotations:

Council is exempt from the requirement to seek tenders or quotations if:-

a. under a standing offer or a preferred supplier arrangement; or
b. with a supplier from a register of pre-qualified supplier;
c. under an LGAQ arrangement-local buy; or
d. it resolves that it is satisfied there is only 1 supplier reasonably available to it; or
e. it resolves that a genuine emergency exists; or
f. it resolves to obtain second-hand goods; or
g. it resolves to purchase goods at an auction; or
h. the contract is made with or under an arrangement with or made by:-
- the State, a government entity or another local government entity; or
- another Australian government, an entity of another Australian government or local government of another State or a Territory; or
- it resolves that it is satisfied that the services to be supplied are of such a specialized nature that it would be impractical or disadvantageous to the Council to invite tenders or quotations; or
- the contract is made with a person listed on council's panel of suitable providers.

5.2.5 Changes to tenders:

Council may make changes to tenders if:-

a. tenders were invited for the contract; and
b. the invitation to tender states that the council might later invite all tenderers to change their tenders.

Council may invite all the persons who have submitted a tender to change their tender to take account of a change in the tender specifications before a decision is made on the tenders.

5.2.6 *Acceptance of tender or quotation*:

Council will accept a tender or quotation most advantageous it;

Council will have regard to the objectives of this policy when deciding on which tender or quotation is the most advantageous.

Council may however decide not to accept any tender or quotation available to it.

5.2.7 *Preconditions for establishing a panel of suitable providers, standing offer or preferred supplier arrangement or register of pre-qualified suppliers:*

a. Panel of suitable providers, compiled by:
- inviting expressions of interest from persons to be included on the panel in the way provided for inviting tenders as set out under section 2 of this policy; and
- the objectives of this policy must be used as the basis when selecting persons to provide the service.

b. Standing offer or preferred supplier arrangement can only be established if:-
- supply of good or service is needed in large volumes or frequently; and
- through doing so the Council can obtain better value; and
- the goods or services can be stated clearly in a way well understood within the industry.

c. Register of pre-qualified suppliers can only be established if:-
- preparation and evaluation of invitations each time the goods or services are required would be costly; or
- the capability or financial capacity of the supplier is critical; or
- there are significant security considerations ; or
- a precondition of an offer to contract is compliance with defined standards; or
- the ability of local business to supply the goods or services needed by the Council needs to be encouraged.

6. VALUE FOR MONEY CONSIDERATIONS

The concept of value for money is not restricted to price alone. Value for money is weighing up and assessing the benefits and risks of the purchase against the cost of the purchase. Value for money factors need to be specifically included in evaluation criteria and include:

6.1 Contribution to the advancement of Council's priorities;
6.2 Fitness for purpose, quality, services, and ongoing support;
6.3 Compliance with the Work Health and Safety Act 2011 and Regulations for the provision of the goods and/or services;
6.4 Whole of life costs, including costs of acquiring, using, maintaining and disposal;
6.5 Internal administration costs;
6.6 Technical compliance issues;
6.7 Level of risk associated with the procurement;
6.8 Compatibility requirements with any other systems or processes already in place;
6.9 Utilisation of any Approved Contractor or Preferred Supplier Lists, or Prequalified Supplier Arrangements available;
6.10 Benefits to the community.

7. UNDERTAKING PROCUREMENT AND CONTRACTING

Council officers are required to:

7.1 adhere to the "Sound Contracting Principles" as stipulated in s104(3) of the Local Government Act 2009;
7.2 conduct all procurement and contracting activities in a transparent manner demonstrating probity and accountability;
7.3 preserve Council's integrity in the procurement process to ensure that Council acts transparently and with fairness in all dealings; and
7.4 adhere to and abide by all the requirements under the Public Records Act 2002; declare and report any actual, potential or perceived conflicts of interest prior to and during any business

dealings as per Council’s Code of Conduct, as well as other internal Administrative Instructions and other relevant legislation and policies.

8. BUDGETARY IMPLICATIONS:

Procurements must be in accordance with the approved annual budget, or a council resolution and sufficient funds must be available to meet the full cost of the proposed procurement activity. Council must review its budgetary position each year.

DOCUMENT END

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

REVENUE STATEMENT

Adoption Date:	July 2025	**Revision Date:**	July 2026
Division:	Corporate	**Responsible Officer:**	Director Corporate Services

POLICY OBJECTIVE:

To provide an outline and the measures the Council has adopted for raising revenue including the rates, charges and concessions for each.

RELEVANT LEGISLATION:

Local Government Regulation 2012 (s.172)

Local Government Act 2009 (s. 94)

PROCEDURES:

This Statement is adopted pursuant to Local Government Regulation 2012, Chapter 5 Financial Planning and Accountability, Part 3 Financial Accountability Documents, Division 1.

a) Council's ability to raise a general rate or other rate is limited, as the Shire controls the land, which is predominantly Deed of Grant in Trust with Council as Trustee.

Council is reliant on continued government grant funding remaining at least at its current levels to maintain operating capability.

Details of budget grant funding revenue is disclosed as an attachment to the budget.

Council also raises revenue from various other sources including housing rent, sale of goods and services and miscellaneous fees and charges. Details of budget non-grant revenue are disclosed as an attachment to the budget. Concessions are granted only in accordance with the Revenue Policy.

Utility service fees and charges will be levied in 2024/25 on each Government owned, leased, or occupied property in relation to:-

- Sewerage
- Waste collection and disposal
- Water supply

These charges are set to recover the cost of provision of each service including on-going operations and maintenance and are set out in the schedule of fees and charges.

b) No resolution has been made to limit increases in fees and charges.

c) Physical and social infrastructure costs for new development are partly funded by charges for the development.

d) The operational capability of the Council is to be maintained.

e) Depreciation on infrastructure and community housing is not funded by Council.

BUDGETARY IMPLICATIONS:

Council is not in a position to self-fund major asset replacement and is solely reliant on government grants to do so.

New Developments: All new developments will be funded from Government Grants

Reserves: It is not intended to establish reserves to fund projects unless they have been specifically identified in the Corporate and Operational Plans.

IMPLEMENTATION:

To be implemented by the Chief Executive Officer

Commences immediately on adoption by Council

Applies to all employees of the Council.

END OF DOCUMENT.

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL

SCHEDULE OF REGULATORY AND NON-REGULATORY FEES AND CHARGES

Adoption Date: July 2025

Revision Date: July 2026

Division: Corporate

Responsible Officer: Chief Executive Officer
Director Corporate Services

Policy Objective:

To set a consistent range of fees and charges payable to Council.

Definitions:

The following schedule of fees and charges will be reviewed annually prior to Council adopting the budget.

Relevant Legislation:

Local Government (Finance, Plans and Reporting) Regulation 2012
Local Government Act 2009

TRADESMAN AND ASSISTANT TRADESMAN

NB: 30% Discount on labour costs only applies to local community residents.

DESCRIPTION	HOURLY RATE ($) GST INCLUSIVE
– Carpenter	183.00
– Plumber	183.00
– Painter	157.00
– Mechanic	168.00
– Assistant Tradesman Carpenter	122.00
– Assistant Tradesman Plumber	122.00
– Assistant Tradesman Mechanic	122.00
– Plant Operator/Road Gang	76.00
– Call out fees (Min 2hrs)	201.00

WORKSHOP MATERIALS

OIL / LUBRICANT DESCRIPTION*	TOTAL ($) GST INCLUSIVE
– 5W30 per litre	18.00
– 15W40 per litre	16.50
– 80W90 / LS90 per litre	18.00
– Coolant per litre	18.00
– Grease – Cartridge	21.00
* *Oils supplied only for work carried out in workshop. Council Stores carries stock and sell*	
* *Parts (costs + freight + 40%), ordered if required with payment made in full before purchase.*	

WORKSHOP SERVICES

**30% Discount Labour for Local Residents only*

SERVICE DESCRIPTION	TOTAL ($) GST INCLUSIVE
– Tyre Change 'A' – Car	67.00
– Tyre Repair 'A' – Car	107.00
– Tyre Change 'B' – Truck / Plant	133.50
– Tyre Repair 'B' – Truck / Plant	173.50
– Wheel Balance	80.50
– Windscreen Replacement – Labour*	568.50
– Windscreen Replacement – Labour Local Res.	401.00

MATERIALS

DESCRIPTION	TOTAL ($) GST INCLUSIVE
– Sand (**m**^{3})	50.50
– Top Soil (**m**^{3})	141.50

ADMINISTRATION

DESCRIPTION		TOTAL ($/%)
– Grants & subsidies overhead recovery		12.5% - 20 %
– General Administration recoveries (Local Subcontracting included)		15%
– Sub-contracting		25%
– Permanent employees - oncosts		43.7%
– Stores issues – oncosts		15%
– Casual employees – oncosts (casual loading apply)		18.6%
– Materials overhead recoveries		Cost + 35%
– Photocopying per page	- colour A4	$1.80
	- colour A3	$2.60
	- black & white A4	$0.50
	- black & white A3	$1.10

DUMPING FEES

DESCRIPTION	TOTAL ($)GST INCLUSIVE SMALL LOAD	TOTAL ($)GST INCLUSIVE LARGE LOAD
– General Waste (Domestic)	93.00	186.50
– Green Waste Domestic	10.50	20.50
– Building Waste	279.00	558.50
– Commercial Waste	114.50	228.00

OTHERS

DESCRIPTION	TOTAL ($)GST INCLUSIVE
– Application for Development Fees	5,316.00
– Green Wheelie Bin (120L)	265.50
– Dog registration (per dog)	35.50
– Barge offloading services (plant and operator per hour)	240.50

CONCRETE BATCHING

DESCRIPTION	TOTAL $ AMOUNT GST EXCLUSIVE	
	COUNCIL WORK	NON-COUNCIL WORK
Batched concrete m^3	1,298.00	1,730.50

YARD CLEANING

DESCRIPTION	TOTAL ($) EXC GST
– Mowing/slashing (normal cut) / 800 **m^2**	102.50
– Mowing/slashing (overgrown yard) 800 **m^2**	202.50
– General waste/garbage per **m^3**	41.50

ACCOMMODATION / HIRE OF FACILITIES

DESCRIPTION	TOTAL ($) GST INCLUSIVE
– Guesthouse Accommodation per night	239.50
– Staff housing per week	91.50
– Contractor Donga per night	89.50
– **Community Hall –** Full Day Hire	920.00
– **Community Hall –** ½ Day Hire	553.00
– **Puuya Centre Accommodation -** Per night	**(Not available for booking)** 318.00
– **Puuya Centre Accommodation -** 2 People	**(Not available for booking)** 480.50
– **Puuya Centre Hall –** Full Day Hire	553.00
– **Puuya Centre Hall –** ½ Day Hire	367.50
– **Puuya Centre Office Spare –** Per Week	182.00
– **Conference/Meeting Room** – Full Day	701.00
– **Council Conference/Meeting Room** – ½ Day	420.50
Community Housing – Rental charged policy is pegged on 25% of assessable income + rent assistance *(maximum rent per week is determined by Department of Housing)*	

GENERAL RATES AND SERVICE CHARGES (INCLUDES UNLIMITED WATER USAGE, GARBAGE / WASTE DISPOSAL, SEWERAGE AND OTHER SERVICES)

PROPERTY OF	DESCRIPTION OF PROPERTY	TOTAL $ EXC. GST PER ANNUM
Lockhart River State School	– School	13,922.50
Queensland Education	– 13A/13B Blady Grass St	8,353.00
Queensland Education	– 7 Blady Grass St	7,047.50

Department of Housing and Public Works, Government Employee Housing	– 3A / 3B Piiramo St	8,353.00
Department of Housing and Public Works, Government Employee Housing	– 8A / 8B BladyGrass St	8,353.00
Department of Housing and Public Works, Government Employee Housing	– 1 Paytham St	7,047.50
Department of Housing and Public Works, Government Employee Housing	– 6 Piiramo St	7,047.50
Torres and Cape Hospital and Health Service	– Hospital	13,922.50
Torres and Cape Hospital and Health Service	– Duplex x2	8,353.00
Torres and Cape Hospital and Health Service	– Houses x2	7,047.50
Queensland Police Service	– Police Station / Watch House / Court	22,087.50
Queensland Police Service	– Houses x 2	6,713.50
Queensland Police Service	– Duplex x 1	8,353.00
Department of Communities	– Multi-Tenancy Centre (new)	13,922.50
Community Enterprise Queensland (Former Retail Store)	– Retail Store	13,922.50
Community Enterprise Queensland (Former Retail Store)	– Manager's House	10,458.00
Community Enterprise Anglican Store	– Church, Lot 70	7,049.00
Ergon Energy	– Power Station	9,205.00
Puuya Foundation	– Kuunchi Kakana Centre	13,922.50
Puuya Foundation	– Residential	8,353.00

PLANT HIRE – WET / DRY

NB: Hire of Plant and/or Plant Operator is set at minimum of 2 hours.

Please contact Council for details of Plant available for hire and applicable pricing schedule on 07 4060 7144 / 07 4031 0155.

Document End