



Minutes of the Meeting
of
Lockhart River Aboriginal Shire Council
at
Lockhart River Council Cairns Office
7 Anderson St Manunda

Date: Thursday 16th and 17th of December 2025

MINUTES

Present: Cr Wayne Butcher – Mayor
Cr Alister Bowie – Deputy Mayor
Cr Krystal Dean
Cr Steven Bally
Cr Dorothy Hobson

Apologies nil

Visitors:

Opening and Venue: Mayor Cr Wayne Butcher opened the meeting at 1:00pm.

Conflict of Interest: Mayor Butcher advised Councilors to review their circumstances and make amendments to their disclosures, as necessary.

Issue: Art Centre update

Cr Dorothy Hobson provided an update on Art Centre activity and future plans. The CEO noted funding for the Co-Ordinator's position would help provide day-to-day stability and direction recommending Council seek the assistance of Arts Queensland to secure funding going forward.

Issue: Clair Hill – language funding support

Clair Hill is a long-term collaborator with Lockhart River on the preservation and maintenance of our languages. Clair has secured funds to continue this work but needs a letter of support from Community to roll out the program. Council instructed the CEO to draft and send a letter of support to Clair to continue her work.

Issue: Audit Reports - Council and Aerodrome Company

Audit Reports for both the Lockhart River Aboriginal Shire Council and the Lockhart River Aerodrome Company were tabled and discussed. Council had two matters to rectify, being (a) the formula used for the depreciation of some asset classes needed to be better recorded and (b) the write-off policy needed refinement. Council noted these matters and the rectification work being done to address them. Both the Audit Committee and the Auditors are pleased with Council's response.

The Aerodrome Company, an ASIC registered company owned by Council, Reported no significant Audit issues.

Both Audits were accepted by the Auditor General without modification. This is the 15th financial year in a row Council and its administration has achieved this milestone. This publicly lets the people of Lockhart River know the Council is operating well and is looking after its money and assets well on behalf of the community. The Council thanked the CEO and the Corporate Services team for their dedication to high quality administrative and delivery benchmarks over a long period of time.

Resolution 1: That Council accepts the Audit Report issued for the Lockhart River Aboriginal Shire Council for the 2024 – 2025 Financial Year.

Moved: Cr. K. Dean Seconded: Cr. D. Hobson

All in favour Motion passed

Resolution 2: That Council accepts the Audit Report issued for the Lockhart River Aerodrome Company for the 2024 – 2025 Financial Year.

Moved: Cr S. Bally **Seconded:** Cr A. Bowie

All in favour Motion passed

All in favour Motion passed

Issue: Finance Report for November 2025

The Finance Report for November 2025 was tabled and discussed with interpretive narrative provided by Corporate Services Director, Stanley Mugwiria.

Resolution 3: That the Finance Report for November 2025 be accepted as tabled.

Moved: Cr K. Dean

Seconded: Cr S. Bally

All in favour

Motion passed

Issue: Annual Report for the 2024 – 2025 Financial Year

As per legislative requirements, Council tabled its Annual Report for the 2024 – 2025 Financial Year for discussion and ratification. The Report spoke to measured growth of Council's asset base delivered largely by our people both directly and through our increasingly vibrant business community. Council looks forward to the 2025 – 2026 year with optimism and resolve to continue to deliver for our people.

Resolution 4: That the Annual Report of the Lockhart River Aboriginal Shire Council be adopted as tabled.

Moved: Cr A. Bowie

Seconded: Cr S. Bally

All in favour

Motion passed

Issue: Town Plan Review

From time to time, the Local Government Act calls on Council to review its Town Plan. Given it has been 12 years since the last review, the time for review has come around. Consideration will be given to potential areas for new sub-divisions, precinct areas for recreation, industry, green spaces, and cultural activities. The intention is to engage suitably qualified Town Planners to guide the development of the new Town Plan noting Council has successfully sought funding to complete the task. RPS will lead the task with heavy consultation with Council, Traditional Owners, and the wider community.

Resolution 5: That Council endorses the review of the Town Plan.

Moved: Cr W. Butcher

Seconded:

Cr D. Hobson

All in favour

Motion passed

Issue: Council support/sponsorship of the Lockhart Scorpions Rugby League

The Lockhart River Scorpions remain the flagship sporting team of Lockhart River. This year they regained their crown as winners of the Cape York Southern Cluster series. A source of great pride to our community. Council has been approached to contribute to the team via sponsorship and co-contribution of some costs.

Resolution 6: That Council sponsor 50% of the costs of the Scorpion shirts at a cost of \$3825.00 and the cost of trophies for the year.

Moved: Cr S. Bally

Seconded: Cr A. Bowie

All in favour

Motion Passed

Issue: Request for a lease over the farm area

Both Nyiimuchin Kanthanumpu and Kaarpay Kuyan (the Native Title holders) have approached Council as the current Trustee of the DOGIT in relation to obtaining a lease or gaining access to the Farm area to either live on or conduct their corporation activities. Council hold the view that the matter needs further discussion between the two organisations to sort out. CYLC and the solicitor engaged by Kaarpay Kuyan may need to be involved in any formal arrangements entered into. Council will wait for agreement between the two organisations before any lease is produced.

Issue: Education Queensland School Reserve Master Plan.

The proposed masterplan was tabled and discussed. Council endorsed the planning process.

Issue: Church Christmas feast – Council sponsorship

Council have been approached by the Church to sponsor the food for the Christmas feast as usual and getting the roof and toilet fixed. Fr Mattias also seeks reimbursement for freight paid on the church car Lockhart to Cairns of \$2500.00.

Resolution 7: That Council supports the church for the repairs, feasting, and car freight for Fr Mathias.

Moved: Cr W. Butcher

Seconded: Cr A. Bowie

All in favour

motion passed

There being no further matters to discuss Mayor closed the meeting at 3:00pm 17th December.

FINANCE REPORT

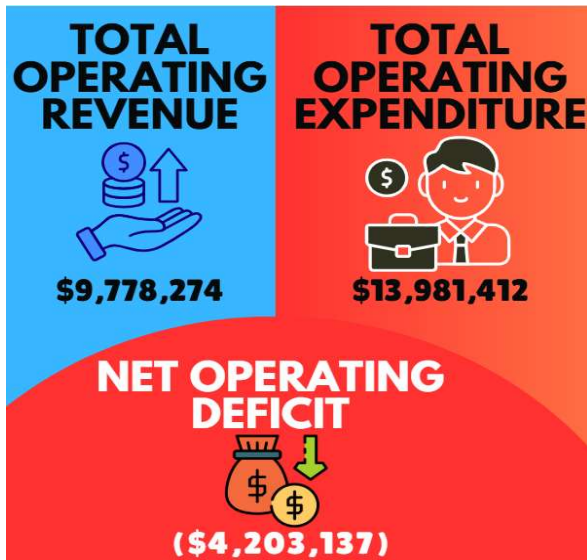
LOCKHART RIVER ABORIGINAL SHIRE COUNCIL REVENUE AND EXPENDITURE FOR THE PERIOD ENDING NOVEMBER 2025



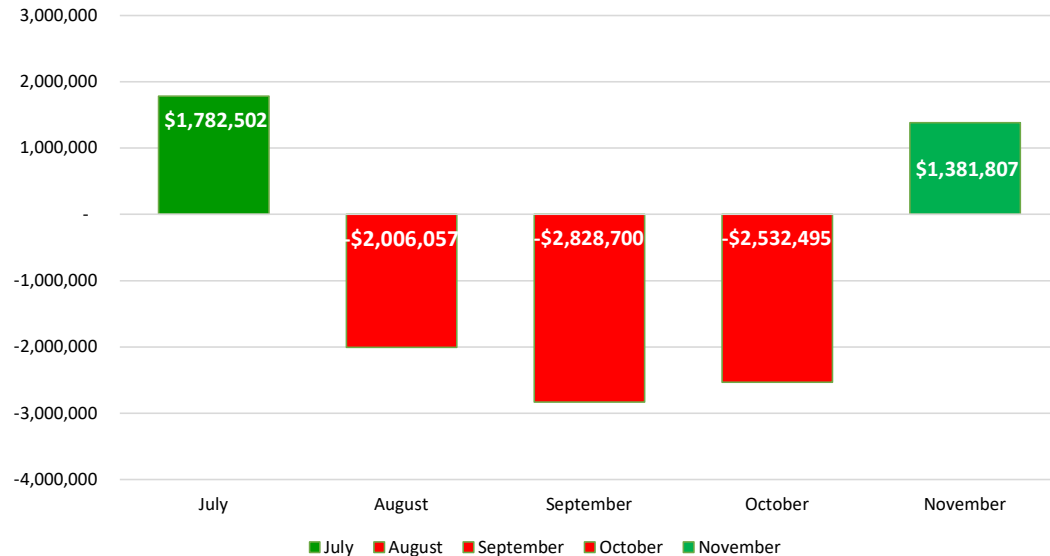
1. OPERATING PERFORMANCE

A GLANCE OF NOVEMBER 2025

OPERATING SUMMARY

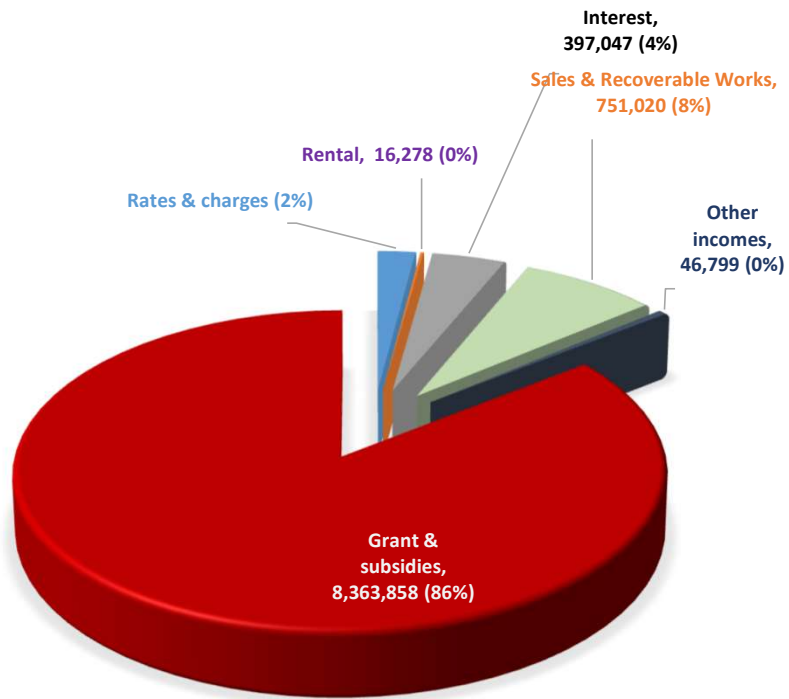


MONTHLY OPERATING RESULTS



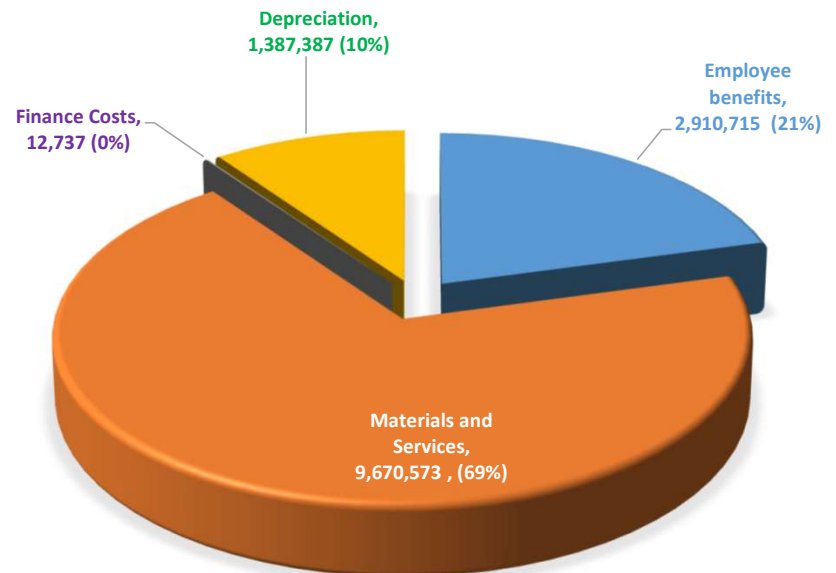
Operational performance analysis for the period

Operating revenue



Grants and subsidies make 86% of operating revenue whereas recoverable works was only 8% of total revenue, rates and charges (0%) and Interest (4%)

Operating expenditure



The operating expenditure is dominated by materials and services (69%) and employment costs (21%) and depreciation (10%).

LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
REVENUE AND EXPENDITURE FOR THE PERIOD ENDING 30/11/2025
CUMULATIVE OPERATING RESULTS



	Actual YTD	Budget YTD	Total Budget (Revised)	Variance	
				Amount \$	Amount \$
Operating Revenue					
Rates & charges	203,272	90,833	218,000	112,439	
Rental	16,278	41,250	99,000	(24,972)	
Interest	397,047	468,750	1,125,000	(71,703)	
Sales and recoverable works	751,020	1,538,750	3,693,000	(787,730)	
Other incomes	46,799	28,378	68,106	18,422	
Grant & subsidies	8,363,858	10,755,850	25,814,040	(2,391,992)	
	9,778,274	12,923,811	31,017,146	(3,145,537)	
Operating expenditure					
Salaries & wages	2,154,665	2,884,808	6,923,540	730,143	
Councillor remuneration	159,906	155,417	373,000	(4,489)	
Leave entitlements	232,742	-	-	(232,742)	
Superannuation	275,336	386,135	926,724	110,799	
Other employee related expenses	88,066	37,500	90,000	(50,566)	
Administrative supplies & services	467,495	1,185,680	2,845,633	718,186	
Advertising	-	-	-	0	
Audit fees	54,963	45,417	109,000	(9,546)	
Communications and IT	152,109	121,667	292,000	(30,442)	
Consultants	42,307	72,917	175,000	30,609	
Contractors	195,127	6,250	15,000	(188,877)	
Donations paid	62,769	45,833	110,000	(16,936)	
Insurance	673,020	392,083	941,000	(280,936)	
Legal costs	-	4,167	10,000	4,166.67	
Operating lease - rental	17,407	-	-	(17,407)	
Other materials & services	58,277	35,000	84,000	(23,277)	
Power	41,984	102,083	245,000	60,099	
Repairs & maintenance	8,104,792	6,209,478	14,902,747	(1,895,314)	
Subscriptions & registrations	70,708	34,583	83,000	(36,125)	
Travel and accommodation	129,735	126,250	303,000	(3,485)	
Finance costs	12,737	7,083	17,000	(5,653)	
Capital costs	-	-	-	0	
Depreciation & amortization	1,387,387	1,310,417	3,145,000	(76,971)	
Internal allocation & recovery	(400,118)	(413,875)	(993,300)	(13,757)	
	13,981,412	12,748,893	30,597,344	(1,232,518)	
Operating results	(4,203,137)	174,917	419,802	(4,378,055)	

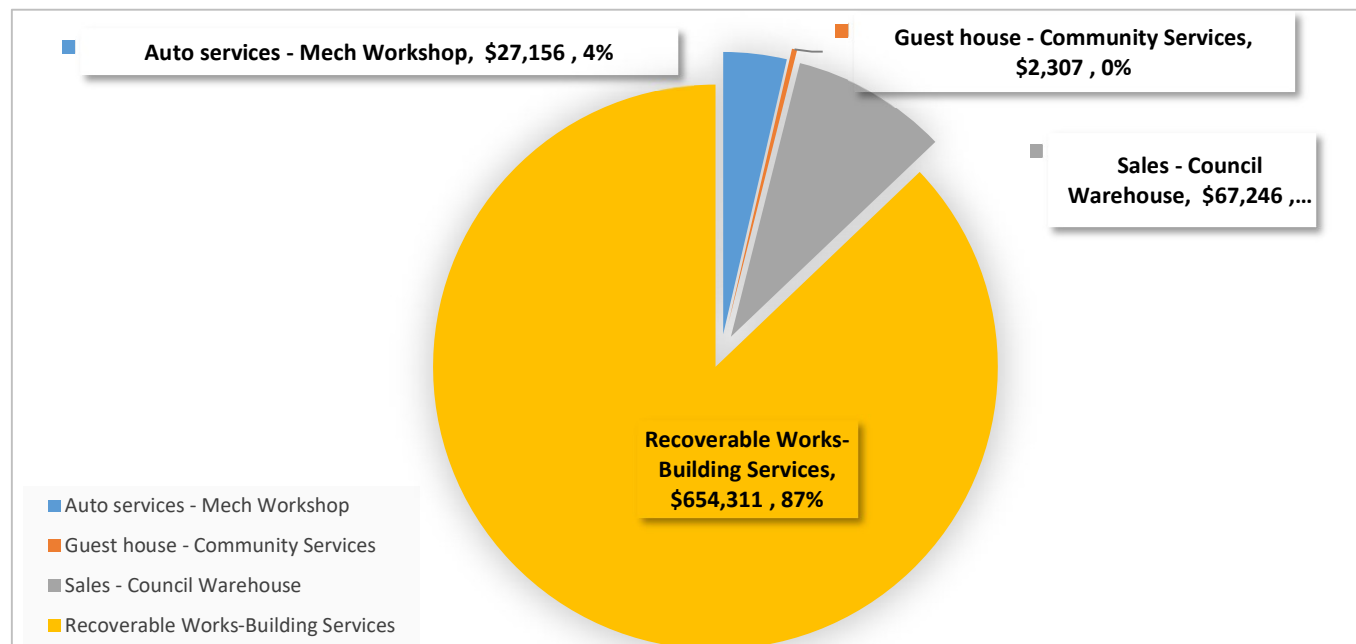
COUNCIL HEAVY PLANT PRODUCTIVITY REPORT

REVENUE AND EXPENDITURE FOR THE PERIOD ENDING NOVEMBER 2025



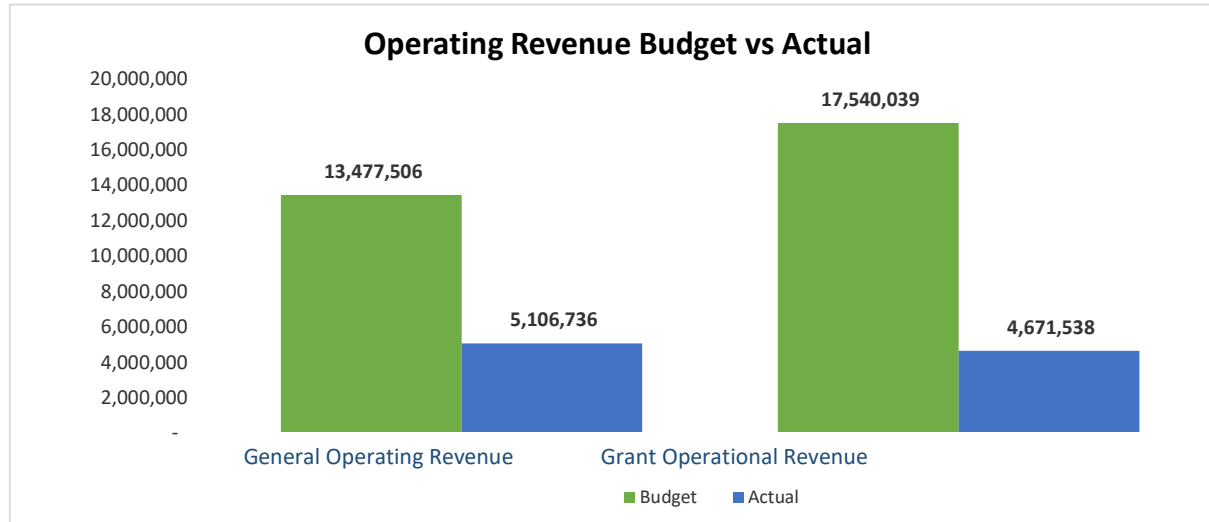
Plant Code	Description	Revenue	Expenses	Net results	Hours
P085	565BX5 LC Militar	15,746	31,391	- 15,645	658
P201	04796C Dozer CAT	154,039	18,227	135,812	692
P202	45758C Komatsu Gr	23,255	26,244	- 2,988	113
P203	56539C Backhoe Lo	-	27,430	- 27,430	-
P204	70553C Loader Ski	-	9,985	- 9,985	-
P206	XQ72MQ Isuzu Tipp	23,337	18,900	4,437	281
P207	Crawler Excavator	-	16,922	- 16,922	-
P208	XQ50KI Freightliner	-	7,218	- 7,218	-
P210	6818C3 John Deere	177,080	14,111	162,969	775
TOTAL		393,457	170,428	223,030	

Sales and Recoverable Works as of 30 November 2025	
Recoverable works - Engineering Services	\$ -
Concrete supply - Batching Plant	\$ -
Auto services - Mech Workshop	\$ 27,156
Guest house - Community Services	\$ 2,307
Sales - Council Warehouse	\$ 67,246
Recoverable Works-Building Services	\$ 654,311
TOTAL	\$ 751,020



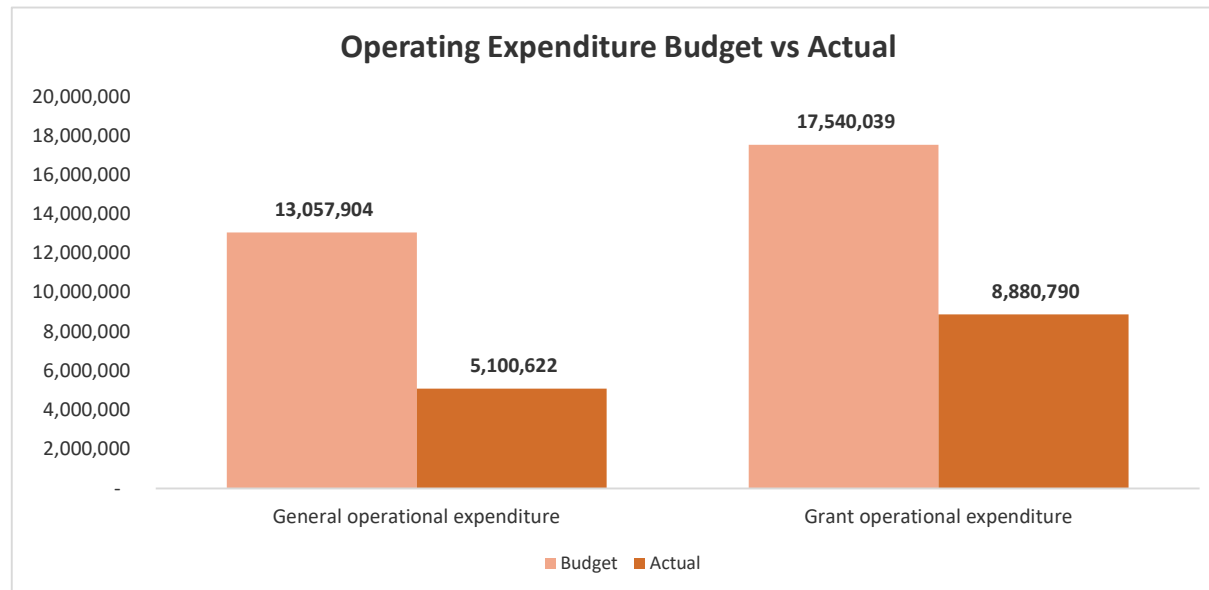
Budget performance highlights

REVENUE AND EXPENDITURE FOR THE PERIOD ENDING NOVEMBER 2025



The **general operating revenue** earned **\$5,106,736** of the total expected **\$13,477,506**

The **grant operating revenue** received **\$4,671,538** of the total expected **\$17,540,039**



The **general operating expenditure** reported **\$5,100,622** of the total budgeted **\$13,057,904**

The **grant operating expenditure** reported **\$8,880,790** of the budgeted **\$17,540,039**

Below is the detailed performance and operating results by subprograms
REVENUE AND EXPENDITURE FOR THE PERIOD ENDING NOVEMBER 2025

a) Council funded operations

**COUNCIL OPERATIONAL FUNDING SCHEDULE
FOR THE PERIOD ENDED 30/11/2025**

	REVENUE			EXPENDITURE			SURPLUS/(DEFICIT)		Variance
	Actual		Budget	Actual		Budget	Actual	Budget	Impact
ENGINEERING SERVICES									
Engineering Office	-	>100%	-	22,135	>100%	220,400	(22,135)	(220,400)	●
Road and Street Maintenance	21,597	12%	174,000	679,831	35%	1,940,500	(658,234)	(1,766,500)	●
Parks and Gardens	-	0%	-	324,953	>100%	677,000	(324,953)	(677,000)	●
Batching Plant	-	0%	-	6,294	#DIV/0!	-	(6,294)	-	●
Workshop Operations	27,156	>100%	30,000	438,985	>100%	1,093,600	(411,829)	(1,063,600)	●
Plant Hire Recoveries	-	0%	-	-	0%	-	-	-	●
COMMUNITY SERVICES									
Community Development Office	(6,001)	-60%	10,000	15,380	>100%	243,800	(21,382)	(233,800)	●
Indigenous Knowledge Centre-Library	-	0%	-	-	0%	19,200	-	(19,200)	●
Men's Healing Centre	-	0%	-	-	0%	19,000	-	(19,000)	●
Youth At Risk (YARI)	-	0%	-	-	0%	16,500	-	(16,500)	●
HACC Operations - DSQ	-	0%	-	-	0%	21,500	-	(21,500)	●
Small Grants - Cultural Festival	-	0%	-	-	#DIV/0!	-	-	-	●
CORPORATE SERVICES									
General Purpose Grants	3,666,167	45%	8,100,000	(128,638)	0%	(258,300)	3,794,805	8,358,300	●
Administration and Finance	403,503	35%	1,141,400	671,415	40%	1,671,700	(267,912)	(530,300)	●
Administration and Finance-LR	20,123	>100%	56,000	170,061	32%	538,300	(149,937)	(482,300)	●
Australia Post	17,375	33%	52,106	25,463	35%	72,604	(8,088)	(20,498)	●
Council Warehouse	67,246	36%	188,000	190,913	>100%	442,500	(123,667)	(254,500)	●
Council Buildings	-	#DIV/0!	-	123,992	21%	578,000	(123,992)	(578,000)	●
Council Staff Housing	14,247	>100%	38,000	105,922	57%	186,500	(91,675)	(148,500)	●
Aerodrome Company	-	0%	-	-	>100%	-	-	-	●
Lockhart River Social Club	-	0%	-	-	>100%	-	(67,746)	-	●
Lockhart River Art Centre	-	0%	-	-	>100%	-	(67,746)	-	●
Oncosts and Recovery	-	0%	-	8,995	-	-	(8,995)	-	●
Wages Account	-	0%	-	80,050	0%	-	(80,050)	-	●

GOVERNANCE and LEADERSHIP

Council services	-	0%	-	234,542	47%	493,900	(234,542)	(493,900)	●
Community Support	15,709	0%	-	70,303	0%	120,000	(54,594)	(120,000)	●
Executive operations	-	0%	-	236,876	41%	573,700	(236,876)	(573,700)	●

ENVIRONMENTAL MANAGEMENT

Essential Services Office	203,272	93%	218,000	8,979	5%	173,600	194,293	44,400	●
Waste Management	-	0%	-	105,561	0%	180,800	(105,561)	(180,800)	●
Water Supply	-	0%	-	240,531	50%	481,300	(240,531)	(481,300)	●
Sewerage Services	-	0%	-	75,089	28%	268,300	(75,089)	(268,300)	●
Environmental Health Officer	-	0%	-	-	0%	114,500	-	(114,500)	●
Indigenous Ranger Program	-	0%	-	-	0%	-	-	-	●

BUILDING SERVICES

Building Services Office	-	0%	-	189,529	>100%	120,000	(189,529)	(120,000)	●
BAS Maintenance Cost	63,524	>100%	-	30,800	>100%	-	32,724	-	●
Other Recoverable Works	590,787	17%	3,470,000	554,006	18%	3,049,000	36,780	421,000	●
Rental- Community Housing	2,031	>100%	-	618,656	>100%	-	(616,625)	-	●

SUMMARY COUNCIL GENERAL OPERATIONS

	REVENUE			EXPENDITURE			SURPLUS/(DEFICIT)			Variance Impact
	Actual	Budget		Actual	Budget		Actual	Budget		
ENGINEERING SERVICES	48,753	24%	204,000	1,472,197	37%	3,931,500	(1,423,443)	(3,727,500)	●	
COMMUNITY SERVICES	(6,001)	-60%	10,000	15,380	5%	320,000	(21,382)	(310,000)	●	
CORPORATE SERVICES	4,188,661	44%	9,575,506	1,248,174	39%	3,231,304	2,940,487	6,344,202	●	
GOVERNANCE and LEADERSHIP	15,709	0%	-	541,720	46%	1,187,600	(526,011)	(1,187,600)	●	
ESSENTIAL SERVICES	203,272	93%	218,000	430,159	35%	1,218,500	(226,887)	(1,000,500)	●	
BUILDING SERVICES	656,342	19%	3,470,000	1,392,992	44%	3,169,000	(736,650)	301,000	●	
TOTAL	5,106,736	38%	13,477,506	5,100,622	39%	13,057,904	6,114	419,602	●	

Less: FA and ICFP

3,666,167	-
1,440,569	5,100,622

b) Grants funded operations

OPERATIONAL GRANT FUNDING SCHEDULE

FOR THE PERIOD ENDED 30/11/2025

	REVENUE			EXPENDITURE			SURPLUS/(DEFICIT)		Variance impact
	Actual	Budget		Actual	Budget		Actual	Budget	
ENGINEERING SERVICES									
Public Facilities	-	0%	-	-	0%	-	-	-	
WIP - LRCI WORKS	-	0%	-	-	0%	-	-	-	
WIP - R2R WORKS	-	0%	-	-	0%	-	-	-	
WIP - TCICA/CIMA	-	0%	-	-	0%	-	-	-	
WIP-ATSI-TIDS Road Infrastructure	-	0%	-	27,097	>100%	-	(27,097)	-	
Cape York Regional Package 2	-	0%	-	-	0%	-	-	-	
WIP-Work For Queensland (W4Q)	-	0%	-	-	0%	-	-	-	
Queensland Reconstruction Authority	3,018,738	23%	13,216,090	6,992,804	53%	13,216,090	(3,974,066)	-	
COMMUNITY SERVICES & DEVELOPMENT									
Indigenous Primary Health Care Services	116,101	49%	237,000	43,700	18%	237,000	72,401	-	
IKC Community Library	9,416	36%	26,000	33,612	>100%	26,000	(24,196)	-	
Community Broadcasting Program-Radio	36,803	0%	36,000	732	2%	36,000	36,071	-	
Lockhart River DFV Enhancements	-	0%	-	1,185	>100%	-	(1,185)	-	
Justice Group Operations	154,822	45%	345,400	63,288	18%	345,400	91,534	-	
Mens' Healing Place -DOHA	103,249	25%	410,000	104,479	25%	410,000	(1,230)	-	
Community Toolbox Project	-	0%	-	4,208	#DIV/0!	-	(4,208)	-	
Sly Grog Prevention	-	0%	-	2,518	>100%	-	(2,518)	-	
Social Emotional Wellbeing	60,000	>100%	152,000	20,503	>100%	152,000	39,497	-	
Outside School Care - DEEWR	67,186	53%	126,600	38,522	>100%	126,600	28,664	-	
Youth Support-YARI - DOCS	56,670	17%	332,000	82,961	25%	332,000	(26,291)	-	
Operations Exp-ICSRP/PCYC	29,878	48%	62,900	30,159	>100%	62,900	(281)	-	
First Start Program	-	0%	45,000	38,189	85%	45,000	(38,189)	-	
Indigenous Workforce And Skills Development	-	0%	39,825	39,936	>100%	39,825	(39,936)	-	
Pytham Women's Shelter -DOCS	145,645	23%	636,000	156,164	25%	636,000	(10,518)	-	
Pytham Women's Shelter-Men's Healing	-	0%	-	-	0%	-	-	-	
National Disability Insurance Scheme (NDIS)	-	0%	46,200	-	0%	46,200	-	-	
National Job Creation Package (NJCP)	44,179	>100%	83,000	-	0%	83,000	44,179	-	
Community Care DSQ	47,320	>100%	58,200	7,427	13%	58,200	39,893	-	
HACC Operations - DSQ	53,932	25%	216,000	164,968	>100%	216,000	(111,036)	-	
LR Indigenous Languages & Arts	-	0%	-	-	>100%	-	-	-	
Small Grants	10,000	#DIV/0!	-	64,617	>100%	-	(54,617)	-	

CORPORATE SERVICES

Centrelink Services
Rapid LEO
Enterprise Development - Art Centre

GOVERNANCE and LEADERSHIP

SES Operations
Get Ready Queensland
Community Safety Plan & Service Enhancement

ESSENTIAL SERVICES

Water Services
Sewerage Services
Environmental Health Officer (EHO)
Indigenous Ranger Program

BUILDING SERVICES

Building Services Office
BAS Maintenance Cost
Other Recoverable Works
Rental- Community Housing

20,089	29%	70,000	16,107	23%	70,000	3,981.4	-	
-	0%	-	-	0%	-	-	-	
11,153	0%	-	734,671	0%	-	(723,518)	-	
-	0%	14,000	27,076	193%	14,000	(27,076)	-	
-	0%	6,780	1,933	29%	6,780	(1,933)	-	
90,000	>100%	200,000	8,155	4%	200,000	81,845	-	
-	0%	-	-	0%	-	-	-	
-	0%	-	-	0%	-	-	-	
103,048	52%	198,300	175,779	>100%	198,300	(72,731)	-	
493,308	>100%	982,744	-	0%	982,744	493,308	-	
-	0%	-	-	0%	-	-	-	
-	0%	-	-	0%	-	-	-	
-	0%	-	-	0%	-	-	-	
-	0%	-	-	0%	-	-	-	

SUMMARY GRANT FUNDED OPERATIONS

	REVENUE			EXPENDITURE			SURPLUS/(DEFICIT)			
	Actual		Budget	Actual		Budget	Actual		Budget	
ENGINEERING SERVICES	3,018,738	23%	13,216,090	7,019,901	53%	13,216,090	(4,001,163)		-	
COMMUNITY SERVICES	935,202	33%	2,852,125	897,167	31%	2,852,125	38,035		-	
CORPORATE SERVICES	31,242	45%	70,000	750,779	1073%	70,000	(719,537)		-	
GOVERNANCE and LEADERSHIP	90,000	41%	220,780	37,165	17%	220,780	52,835		-	
ESSENTIAL SERVICES	596,356	50%	1,181,044	175,779	15%	1,181,044	420,577		-	
BUILDING SERVICES	-	0%	-	-	0%	-	-		-	
TOTAL	4,671,538	27%	17,540,039	8,880,790	51%	17,540,039	(4,209,252)		-	

c) Capital works budget performance

REVENUE AND EXPENDITURE FOR THE PERIOD ENDING NOVEMBER 2025

Capital Revenue

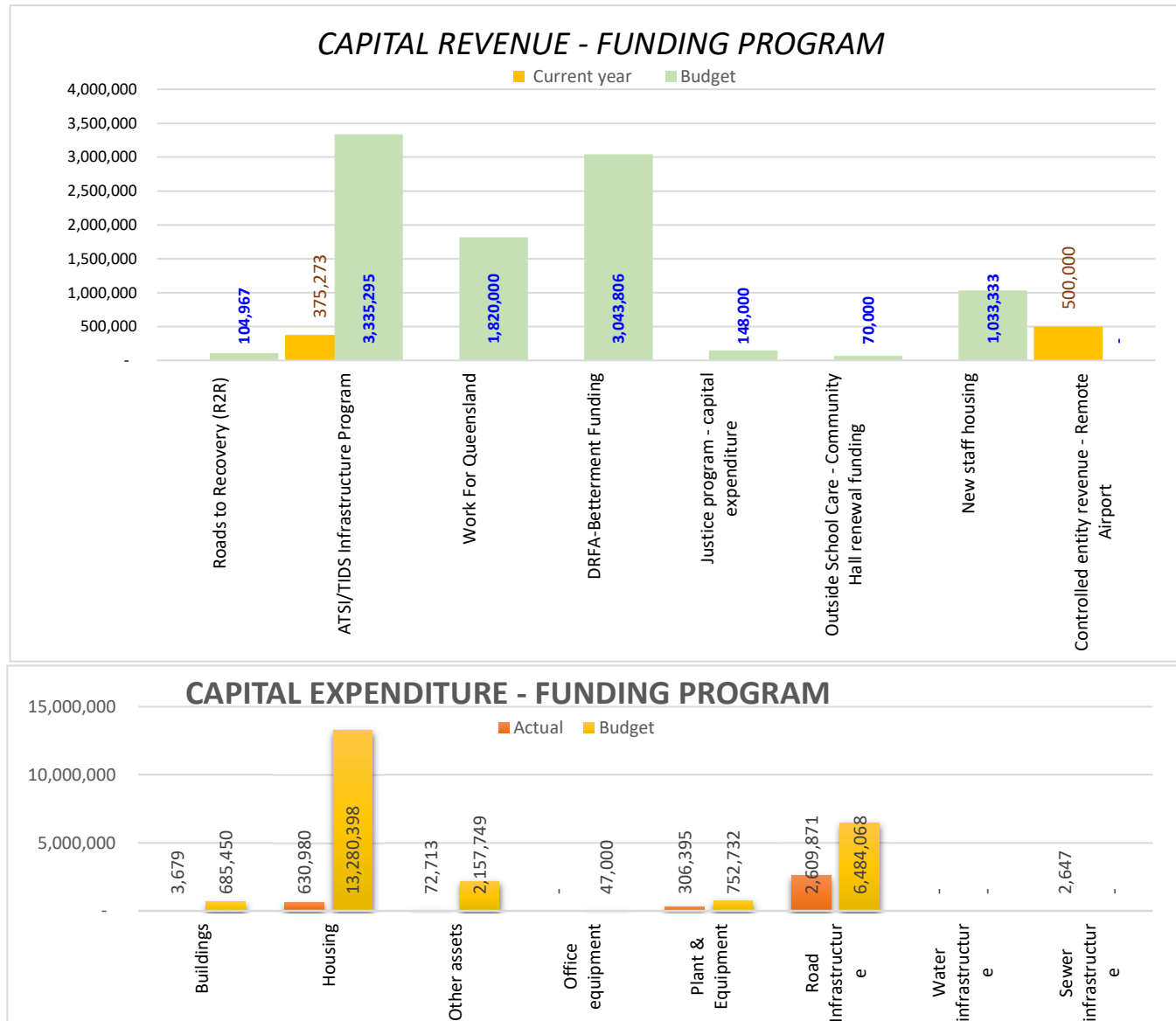
Funding program	Current year	Budget	Variance		
Roads to Recovery (R2R)		104,967	-	104,967	●
ATSI/TIDS Infrastructure Program	375,273	3,335,295	-	2,960,022	●
Work For Queensland		1,820,000	-	1,820,000	●
DRFA-Betterment Funding		3,043,806	-	3,043,806	●
Justice program - capital expenditure		148,000	-	148,000	●
Outside School Care - Community Hall renewal funding		70,000	-	70,000	●
New staff housing		1,033,333	-	1,033,333	●
Controlled entity revenue - Remote Airport	500,000	-		500,000	●
Vet Surgery Container		29,090	-	29,090	●
Water Supply	239,807	29,090		210,717	●
New Community Housing (only \$3,589,200 for 2025/26)	8,092,874	12,131,444	-	4,038,570	●
Total capital revenue available	-	9,207,953	21,745,025	(12,537,072)	

Capital expenditure

	Actual	Budget	Variance	
Buildings	3,679	685,450	681,771	●
Housing	630,980	13,280,398	12,649,418	●
Other assets	72,713	2,157,749	2,085,036	●
Office equipment	-	47,000	47,000	●
Plant & Equipment	306,395	752,732	446,337	●
Road Infrastructure	2,609,871	6,484,068	3,874,197	●
Water infrastructure	-	-	-	●
Sewer infrastructure	2,647	-	(2,647)	●
Total capital expenditure	3,626,284	23,407,397	19,781,113	

Net capital results

5,581,669



LOCKHART RIVER ABORIGINAL SHIRE COUNCIL												
CAPITAL EXPENDITURE FOR THE PERIOD NOVEMBER 2025												
			TOTAL COST TO DATE				THIS YEAR					
			Type	Funding	Total Budget	Total Actual	Total Variance	Impact	Annual Budget	Actual YTD	Variance	Impact
BUILDINGS (>\$10,000)					685,450	3,679	681,771		685,450	3,679	172,771	
Orange Sky Laundry Shed - Land & Sea Centre	Renewal	Council			55,000	3,019	51,981	🟢	55,000	3,019	51,981	🟢
Council Chamber renewal works	Renewal	Council			300,000	-	300,000		300,000	-		
Fence structure (store shed, Council chamber and EHO shed)	Renewal	Council			60,000	-	60,000		60,000	-		
Warehouse building renewal works	Renewal	Council			10,000	-	10,000		10,000	-		
Community Hall renewal works	Renewal	Council			70,000	-	70,000		70,000	-		
Mechanical Workshop renewal works	Renewal	Council			52,000	-	52,000		52,000	-		
Machinery Shed - supply installation and drainage works	Renewal	Council			17,000	-	17,000		17,000	-		
Puuya Centre renewal works	Renewal	Council			70,600	-	70,600	🟢	70,600	-	70,600	🟢
Contractor donga renewal works	Renewal	Council			50,850	-	50,850	🟢	50,850	-	50,850	🟢
Puuya Centre - Carport renewal works	Renewal	Council			-	660	(660)	🔴	-	660	(660)	🔴
HOUSING (>\$10,000)					14,446,827	630,980	13,815,847		13,280,398	630,980	12,497,628	
New staff housing (residence 1 4xbed)	New	State			2,139,037	262,440	1,876,597		972,608	262,440	710,169	
New staff housing (residence 2 2xbed duplex)	New	State			-	278,867	(278,867)	🔴	-	278,867	(278,867)	🔴
New staff housing (residence 3)	New	State			-	27,985	(27,985)	🔴	-	27,985	(27,985)	🔴
Mechanic House renewal works - 72 Piiramo Street	Renewal	Council			61,000	-	61,000	🟢	61,000	-	61,000	🟢
Driveway structure - 71A Piiramo Street	Renewal	Council			20,000	-	20,000		20,000	-		
Mayor's House - Lot 335 Taylors Landing	Renewal	Council			40,330	-	40,330		40,330	-		
EHO House renewal works - 83 Blady Grass St	Renewal	Council			41,460	-	41,460		41,460	-		
Land & Sea Centre - Accommodation unit 12A Blady Grass St	Renewal	Council			50,000	-	50,000		50,000	-		
Remote Capital Program - 6 extensions to existing community houses	New	State			4,500,000	-	4,500,000	🟢	4,500,000	-	4,500,000	🟢
Remote Capital Program - 5 new community houses	New	State			7,464,000	61,689	7,402,312	🟢	7,464,000	61,689	7,402,312	🟢
Granny Flats on Trailer Axle - CJP	New	State			131,000	-	131,000	🟢	131,000	-	131,000	🟢
OTHER STRUCTURES (>\$10,000)					2,838,904	72,713	2,766,192		2,157,749	72,713	1,465,633	
New subdivision development works-Forward Remote Capital Program	New	State			1,018,904	32,516	986,389	🟢	337,749	32,516	305,233	🟢
W4Q Works for Queensland (W4Q 24-27) - Softball field	New	State			620,000	597	619,403		620,000	597		
W4Q Works for Queensland (W4Q 24-27) - Environmental Health Centre	New	State			1,200,000	38,800	1,161,200	🟢	1,200,000	38,800	1,161,200	🟢
ICCIP Waste water and drainage system - New Subdivision					-	800	(800)	🔴	-	800	(800)	🔴
OFFICE FURNITURE & EQUIPMENT (>\$5,000)					47,000	-	47,000		47,000	-	47,000	
IT system infrastructure upgrade	Renewal	Council			30,000	-	30,000	🟢	30,000	-	30,000	🟢
Mobile Video Conference System - CJP	New	State			17,000	-	17,000	🟢	17,000	-	17,000	🟢
					TOTAL COST TO DATE				THIS YEAR			
			Type	Funding	Total Budget	Total Actual	Total Variance	Impact	Annual Budget	Actual YTD	Variance	Impact
PLANT & EQUIPMENT (>\$5,000)					752,732	302,545	450,187		752,732	306,395	446,337	
Landcruiser Wagon GXL (Mayor)	New	Council			110,000	109,584	416	🟢	110,000	109,584	416	🟢
Minibus - Women Shelter	New	Council			75,000	-	75,000	🟢	75,000	-	75,000	🟢
Minibus - Men's Services	New	Council			75,000	67,727	7,273	🟢	75,000	67,727	7,273	🟢
Minibus - HACC	New	Council			75,000	-	75,000	🟢	75,000	-	75,000	🟢
Minibus - YARI	New	Council			75,000	-	75,000	🟢	75,000	-	75,000	🟢
Isuzu MPS 4x4 Crew 5.2L Dual Cab - Tipper	New	Council			116,821	-	116,821	🟢	116,821	-	116,821	🟢
Isuzu MPS 4x4 Crew 5.2L Dual Cab - Tray	New	Council			107,821	-	107,821	🟢	107,821	-	107,821	🟢
Oil-Water Separator	New	Council			10,000	-	10,000	🟢	10,000	-	10,000	🟢

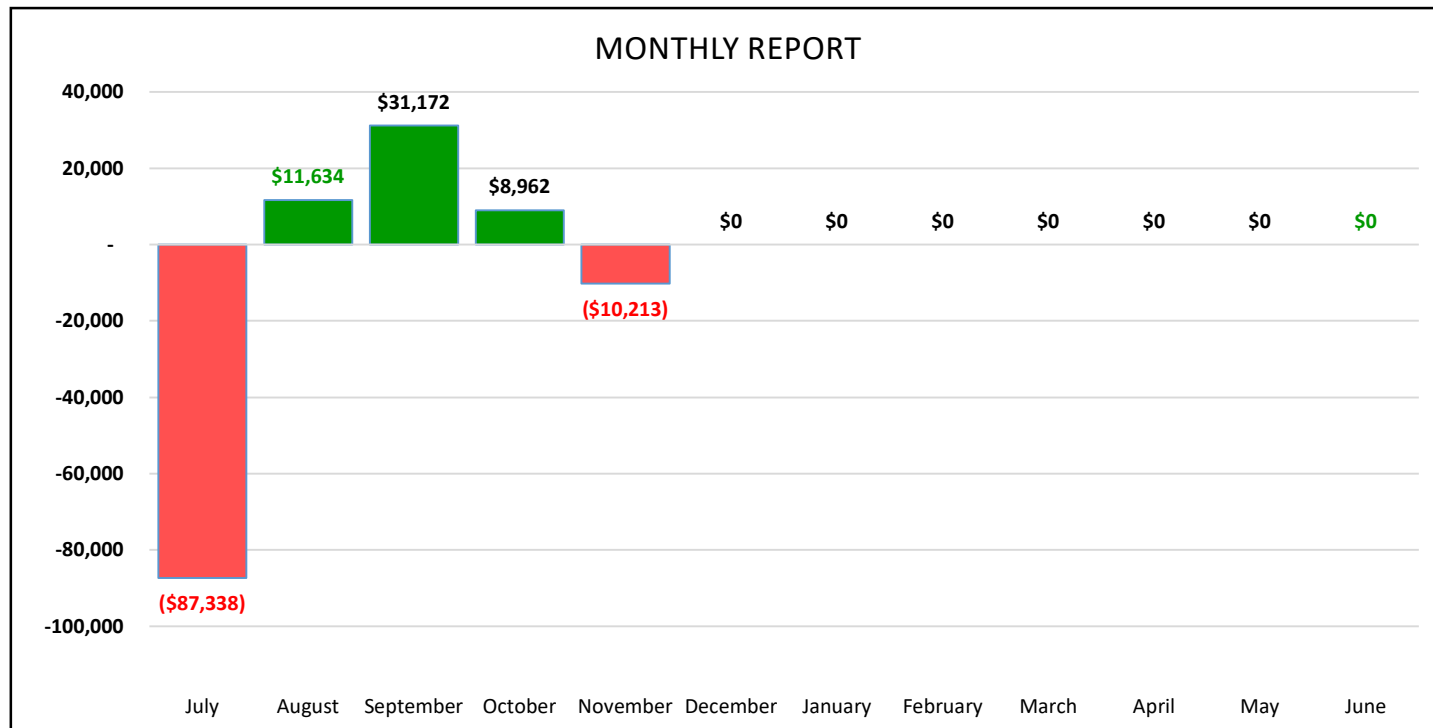
New grader - John Deere	New	Council	11,000	10,623	377	●	11,000	10,623	377	●
Hilux Ute SR 2.8L T Diesel Auto Dual Cab with extras - Building Services	New	Council	68,000	75,611	(7,611)	●	68,000	75,611	(7,611)	●
Vet surgery container	New	State	29,090	39,000	(9,910)	●	29,090	39,000	(9,910)	●
New Boat	New	State	-	3,850	(3,850)	●	-	3,850	(3,850)	●
ROADS INFRASTRUCTURE (>\$10,000)			8,152,673	2,609,871	4,779,970		6,484,068	2,609,871	3,874,197	
Culvert 115/115A CYRP Portland Road	Upgrade	State	203,098	312	202,786	●	-	312	(312)	●
Culvert 117 Portland Road - R2R Component	Upgrade	State	337,251	(1,757)	339,008	●	104,967	(1,757)	106,724	●
ATSI-TIDS Portland Roads upgrade, culvert and drainage W10329117B	Upgrade	State	182,223	1,042,479	(860,256)	●	-	1,042,479	(1,042,479)	●
ATSI-TIDS Portland Roads upgrade, culvert and drainage W10329117C	Upgrade	State	776,036	707,722	68,314	●	229,649	707,722	(478,073)	●
ATSI-TIDS Portland Roads upgrade, culvert and drainage W10329127	Upgrade	State	108,237	-	108,237	●	-	-	-	●
ATSI-TIDS Portland Roads upgrade, culvert and drainage W10323001 - Road side cle	Upgrade	State	150,000	-	150,000	●	102,723	-	102,723	●
ATSI-TIDS Portland Roads upgrade, culvert and drainage W10323002 - Airport electr	Upgrade	State	100,000	-	100,000	●	9,034	-	9,034	●
ATSI-TIDS Portland Road seal Ch.3320 - Ch.4560 (put 1240m seal over culverts 117, 1	Upgrade	State	1,021,658	258,826		●	560,427	258,826	301,601	●
ATSI-TIDS Portland Road Site 119 Ch.2750 - Ch.3320	Upgrade	State	2,433,462	-	2,433,462	●	2,433,462	-	2,433,462	●
Portland road North ch 23850 Rhyllite Hill -LRASC.0062	Upgrade	State	393,439	568,825	(175,386)	●	393,439	568,825	(175,386)	●
Portland road South Ch 23940-LRASC.0063	Upgrade	State	893,090	13,488	879,602	●	893,090	13,488	879,602	●
Portland road South Ch 29140-LRASC.0061	Upgrade	State	202,713	1,813	200,900	●	202,713	1,813	200,900	●
Yam Creek concrete slab reinforcement-LRASC.0064	Upgrade	State	857,619	8,842	848,778	●	857,619	8,842	848,778	●
Adjacent to Garraways Creek pavement recostruction-LRASC.0066	Upgrade	State	338,678	6,808	331,871	●	338,678	6,808	331,871	●
Adjacent to Browns creek drain pipe installation-LRASC.0065	Upgrade	State	358,267	2,826	355,441	●	358,267	2,826	355,441	●
WATER INFRASTRUCTURE (>\$10,000)			792,477	-	792,477		-	-	-	
SCADA Upgrade - BOR R06	New	State	342,582	-	342,582	●	-	-	-	●
New Subdivision(Contract 7720-1) - Water Infrastructure BOR R06	New	State	449,895	-	449,895	●	-	-	-	●
SEWERAGE INFRASTRUCTURE (>\$10,000)			-	2,647	- 2,647		-	2,647	- 2,647	
Sewer Pump Station - Instal New Macerator	Renewal	State	-	2,400	(2,400)	●	-	2,400	(2,400)	●
Back-Up Generator And Fault Warning Sytem			-	247	(247)	●	-	247	(247)	●
TOTAL CAPITAL BUDGET			27,716,063	3,622,434	23,330,797		23,407,397	3,626,284	18,500,920	
DRFA-QRA REPA Works - in progress			TOTAL COST TO DATE				THIS YEAR			
	Type	Funding	Total Budget	Total Actual	Total Variance	Impact	Total Budget	Actual YTD	Variance	Impact
LRASC.0048 NQ-CQ Monsoon and Flooding 20 Dec 22 - 30 Apr 23	Operating	State	-	125,324	(125,324)	●	-	68,398	(68,398)	●
LRASC.0049 NQ-CQ Monsoon and Flooding 20 Dec 22 - 30 Apr 23	Operating	State	-	278,078	(278,078)	●	-	-	-	●
LRASC.0053 Tc Jasper associated rainfall and flooding 13-18 December 2023	Operating	State	3,264,111	497,973	2,766,138	●	742,277	497,973	244,304	●
LRASC.0055 Tc Jasper associated rainfall and flooding 13-18 December 2023	Operating	State	1,958,686	366,994	1,591,692	●	1,135,230	366,994	768,236	●
LRASC.0056 Tc Jasper associated rainfall and flooding 13-18 December 2023	Operating	State	5,908,369	81,462	5,826,907	●	1,084,067	81,462	1,002,605	●
LRASC.0057 Tc Jasper associated rainfall and flooding 13-18 December 2023	Operating	State	5,322,519	4,176,179	1,146,340	●	4,355,610	4,176,179	179,431	●
LRASC.0059 Tc Jasper associated rainfall and flooding 13-18 December 2023	Operating	State	5,074,231	1,118,188	3,956,043	●	5,074,231	1,118,188	3,956,043	●
LRASC.0068 REPA works - Portland Road South	Operating	State	(1)	23,251	(23,251)	● #	(1)	23,251	(23,251)	●
LRASC.0069 REPA works - Pascoe Farms Road	Operating	State	-	481,087	(481,087)	● #	-	481,087	(481,087)	●
LRASC.0070 REPA works - Lockhart River Mission Road (Wachee Creek - Nundah)	Operating	State	-	52,608	(52,608)	● #	-	52,608	(52,608)	●
TC Trevor emergent works - Town streets	Operating	State	-	1,309	(1,309)	●	-	1,309	(1,309)	●
LR Rainfall & Flooding Emergent Works 9-16 April 2025 - Town streets	Operating	State	202,713	6,004	196,709	●	202,713	6,004	196,709	●
LR Rainfall & Flooding Emergent Works 9-16 April 2025 - Portland Road	Operating	State	621,963	123,670	498,293	●	621,963	123,670	498,293	●
LR Rainfall & Flooding Emergent Works 9-16 April 2025 - Airport	Operating	State	-	64	(64)	●	-	64	(64)	●
Initila/submission phase project management costs - Town Streets	Operating	State	-	13,393	(13,393)	●	-	13,393	(13,393)	●
Initila/submission phase project management costs - Rural Roads	Operating	State	-	681	(681)	●	-	681	(681)	●
TOTAL DRFA EXPENDITURE			22,352,592	7,346,267	15,006,325		13,216,091	7,011,263	6,204,828	

3. LOCKHART RIVER AERODROME COMPANY OPERATIONAL HIGHLIGHTS

REVENUE AND EXPENDITURE FOR THE PERIOD ENDING OCTOBER 2025

Aerodrome Company performance summary

	<i>Revenue</i>	<i>Expenditure</i>	<i>Net results</i>
<i>Aerodrome business</i>	707,771	901,534	(193,763)
<i>Iron Range business (accommodation)</i>	361,974	213,994	147,979
Total	1,069,745	1,115,528	(45,783)



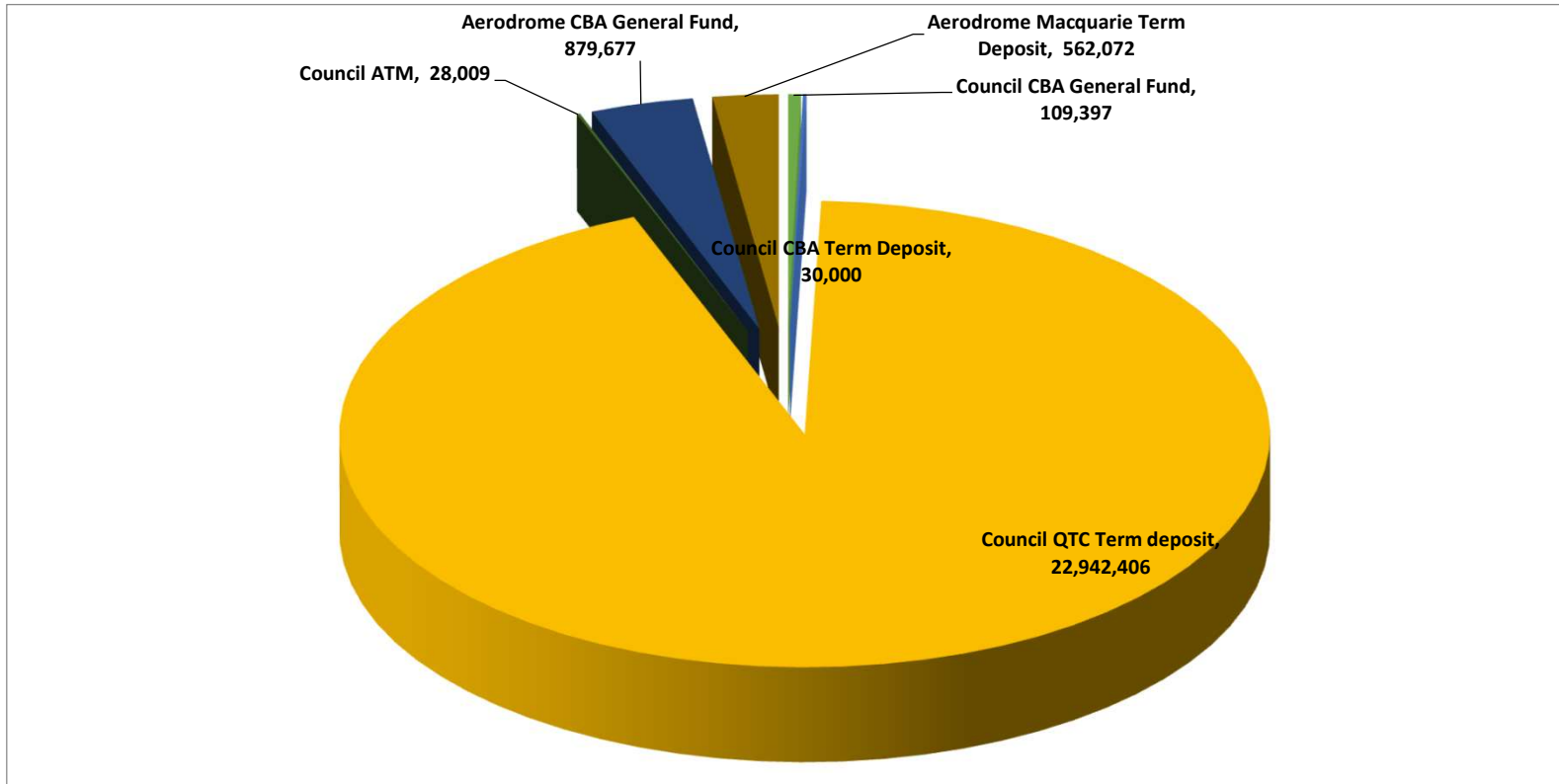
OPERATING RESULTS FOR THE PERIOD ENDED 31 OCTOBER 2025					
	Actual YTD	Budget YTD	Total Budget	Variance	Impact
Revenue					
Avgas sales	8,977	6,762	16,228	2,216	
Jet A1 sales	212,315	193,282	463,877	19,033	●
Diesel sales	243,516	82,270	197,449	161,245	●
Landing fees	132,767	109,665	263,197	23,102	●
Other service fees	44,333	7,220	17,327	37,114	●
Skytrans commissions	61,064	68,973	165,535	(7,909)	●
Interest income	4,799	6,369	15,286	(1,570)	●
Miscellaneous income	-	5,298	12,715	(5,298)	●
Accommodation revenue	352,934	319,878	767,706	33,057	●
In house meals	8,201	-	-	8,201	●
Other retail sales	839	10,945	26,268	(10,106)	●
	1,069,745	810,662	1,945,588	259,083	●
Expenditure					
Employment costs	298,561	278,144	667,546	(20,417)	●
Administration supplies & services	374,468	250,721	601,731	(123,747)	●
Audit fees	5,707	12,103	29,046	6,395	●
Communications & IT	17,612	12,681	30,435	(4,931)	●
Consultants/contractors	560	-	-	(560)	●
Power	24,259	21,925	52,620	(2,334)	●
Repairs & maintenance	125,928	95,431	229,035	(30,496)	●
Rental - operating leases	-	-	-	-	●
Subscriptions & Registrations	-	-	-	-	●
Insurance	107,644	53,940	129,455	(53,704)	●
Travel	2,294	1,973	4,736	(321)	●
Depreciation	154,161	189,216	454,119	35,055	●
Bank Charges	4,334	3,275	7,860	(1,059)	●
	1,115,528	919,410	2,206,583	(196,118)	●
Operating results	(45,783)	(108,748)	(260,995)	62,965	●

AERODROME CAPITAL WORKS AS OF 30 NOVEMBER 2025

CAPITAL EXPENDITURE		TOTAL TO DATE				THIS YEAR			
Description	Asset classification	Total Actual	Total Budget	Variance	Impact	YTD Actual	Annual Budget	Variance	Impact
Cabins Critical Renewal_Cabins Works & Guttering	Buildings	-	120,000	120,000	●	-	120,000	120,000	●
Cabins Critical Renewal_Refurbishment Cabins 11,13,14	Buildings	-	120,000	120,000	●	-	120,000	120,000	●
Cabins Critical Renewal_Aerodrome manager house	Housing	-	27,500	27,500	●	-	27,500	27,500	●
Cabins Critical Renewal_Cabins manager house	Housing	-	27,500	27,500	●	-	27,500	27,500	●
Small tools and engine equipment	Plant & Equipment	-	11,000	11,000	●	-	11,000	11,000	●
Electrical gate and vehicle access drive through	Other structures	99,966	100,000	34	●	9,000	9,000	-	●
Undercover war memorial	Other structures	10,150	51,200	41,050	●	-	50,000	50,000	●
Self bunded fuel tank JetA1 - crucial access link	Plant & Equipment	-	557,010	557,010.00	●	-	557,010	557,010	●
Water infrastructure- crucial access link	Water	-	157,090	157,090.00	●	-	157,090	157,090	●
Runway lighting upgrade(J9510)	Runway	773,698	2,984,925	2,211,227	●	640,944	2,852,171	2,211,227	●
TOTAL		883,814	4,156,225	3,272,411	●	649,944	3,931,271	3,281,327	●

5. CASH BALANCES

The cash balance in the bank accounts increased to **\$24,551,561** as of 30 November 2025. QTC deposit earning 4.23% pa.



5. OTHERS

* 2024/25 Annual Report

* Christmas closure period

Stanley Mugwiria
Director Corporate Services
10 December 25